



**Southern Grampians**  
SHIRE COUNCIL

RECREATION AND LEISURE STRATEGIC PLAN  
VOLUME ONE:  
THE STRATEGIC PLAN & RECOMMENDATIONS  
DRAFT REPORT



11 OCTOBER 2018



Prepared by  
Otium Planning Group Pty Ltd

in conjunction SportEng and Peddle Thorp  
Architects

**SPORTENG™**

**PEDDLE THORP**

# OTIUM PLANNING GROUP PTY LTD



## Head Office:

Level 6  
60 Albert Road  
South Melbourne VIC 3205  
Phone: (03) 9698 7300  
Email: vic@otiumplanning.com.au  
Web: www.otiumplanning.com.au  
ABN: 30 605 962 169  
CAN: 605 962 169

Contact: Kate Maddock  
Phone: 0419 316 540  
Email: kate@otiumplanning.com.au

Otium Planning Group has offices in:

- Auckland
- Brisbane
- Cairns
- Christchurch
- Darwin
- Melbourne
- Perth
- Sydney

**OPG, IVG and PTA Partnership** has offices in Hong Kong, Shenzhen, Shanghai and Beijing



### Document History

Document Version	Date	Checked	Distribution	Recipient
Work in Progress	10-09-2018	Kate Maddock	Robyn Bowen	Melanie Starr
Draft	17, 27 & 30-09-18		Robyn Bowen	Melanie Starr
Draft	11-10-2018		Robyn Bowen	Melanie Starr



# TABLE OF CONTENTS

Summary	1
1. Introduction and Background	8
1.1 Recreation & Leisure Strategic Plan Project Documents	8
1.2 Project Aim	9
2. Research and Consultation Findings	11
2.1 Introduction	11
2.2 Project Area Population Trends	11
2.2.1 Implications of Population Trends	12
2.3 Review of Relevant Documents	12
2.3.1 Strategic Document and Policy Review	13
2.4 Sport and Recreation Participation and Trends	14
2.4.1 Trends Impacting on Sport and Recreation Participation and Facilities	17
2.5 Project Surveys	17
2.5.1 Public Survey	17
2.5.2 Club and Organisation Survey	21
2.5.3 School Survey	23
2.6 Key Stakeholder Consultations	24
2.6.1 Positive Feedback about Facilities and Services	24
2.6.2 Issues about Facilities and Services	25
2.6.3 Future Needs, Improvements and Opportunities	27
2.6.4 Youth Café Consultations	30
2.7 Interviews with Selected Neighbouring LGAs	31
3. Sport and Recreation Facility Inventory	33
3.1 Sport and Recreation Facilities Hierarchy	33
3.1.1 Sport Facility Hierarchy Definitions	34
3.1.2 Recreation Facility Hierarchy Definitions	34
3.2 Assets Overview	35
3.2.1 Facility Location, Distribution and Type	35
3.2.2 Facilities by Activity Type	41
3.2.3 Sport and Recreation Clubs, Groups and Activities	41
3.2.4 Land Ownership and Land Management	41
3.3 Facility Audit Sites	41
4. Current Infrastructure Upgrades and Planning	44
4.1 Facility Audits - Capital Works Projects	44
4.1.1 Facilities Managed by DELWP Committee of Management	48
4.1.2 Access to Premises	48
4.1.3 Other Proposed Works	50
4.1.4 Further Research, Investigations and Potential Works	51
4.2 Maintenance and Other Works	61
4.3 Additional Capital Works Projects	61
5. The Strategic Plan and Recommendations	62

# RECREATION & LEISURE STRATEGIC PLAN



5.1	Strategic Plan Themes and Principles	62
5.2	Strategic Plan Framework	63
5.2.1	Recreation and Leisure Facilities Strategic Plan	64
5.2.2	Recreation and Leisure Programs & Services Strategic Plan	72
6.	Warranties and Disclaimers	81

## DIRECTORY OF TABLES

Table 1	Public Survey Most Commonly Identified Activities	2
Table 2	List of Audited Facilities	9
Table 3	Project Key Localities	9
Table 4	Victorian Adult Participation by Activity	14
Table 5	Children's Participation for Victoria by Activity	15
Table 6	Public Survey Most Commonly Identified Activities	18
Table 7	Club Survey Top Facility, Membership & Operations Issues - Current & Future	23
Table 8	Future Needs, Improvements and Opportunities - Facilities	27
Table 9	Future Needs, Improvements and Opportunities - Services and Programs	29
Table 10	Sport Facility Hierarchy Definitions	34
Table 11	Recreation Facility Hierarchy Definitions	35
Table 12	Southern Grampians Shire Council Towns and Localities Facility Provision	37
Table 13	Facility Audit Sites - Hamilton	42
Table 14	Facility Audit Sites - Rural Area	42
Table 15	Key Proposed Capital Works Facility Audit Sites - Hamilton	45
Table 16	Key Proposed Capital Works Facility Audit Sites - Rural Area	46
Table 17	Key Proposed Capital Works Facility Audit Sites - Managed by DELWP Appointed COM	48
Table 18	Access to Premises / Universal Access Issues at Facility Audit Sites - Hamilton	48
Table 19	Access to Premises / Universal Access Issues at Facility Audit Sites - Rural Areas	49
Table 20	Key Further Research, Recommendations and Potential Works at Facility Audit Sites - Hamilton	51
Table 21	Key Further Research, Recommendations and Potential Works at Facility Audit Sites - Hamilton	54
Table 22	Key Further Research, Recommendations and Potential Works at Facility Audit Sites - Managed by DELWP Appointed Committee of Management	58
Table 23	Additional Capital Works Projects - Other Sport and Recreation Facilities	61
Table 24	Asset Definitions	65
Table 25	Facilities Strategies	66
Table 26	Programs & Services Strategies	73
Table 27	Sport Requirements and Standards	82
Table 28	Sport and Recreation Facility Hierarchy	87

## DIRECTORY OF FIGURES

Figure 1	Key Stakeholder Issues and Gaps	4
Figure 2	Facility Hierarchy	5
Figure 3	Strategic Plan Framework	5
Figure 4	Southern Grampians Shire Council Map	10
Figure 5	Population Change in Five Year Age Groups, 2016 to 2031	12
Figure 6	Southern Grampians Shire Council Policy and Strategic Context	13
Figure 7	Public Survey Respondent Profile Data Summary	17
Figure 8	Public Survey - Rating of Sport and Recreation Facilities	20
Figure 9	Club Survey - Standard of Current Facilities	22
Figure 10	Facility Hierarchy	33
Figure 11	Towns and Locations with Sport and Recreation Facilities	36



# RECREATION & LEISURE STRATEGIC PLAN

Figure 12 Map of Sport & Recreation Facilities - Townships & Localities	39
Figure 13 Map of Sport & Recreation Facilities - Hamilton & Surrounding Areas	40
Figure 14 Strategic Plan Framework	63
Figure 15 Recreation and Leisure Strategic Plan - Facilities Framework	65
Figure 16 Recreation and Leisure Strategic Plan - Programs & Services Framework	73

## APPENDICES

Appendix 1 - Sport Requirements and Standards	82
Appendix 2 - SGSC Sport and Recreation Facility Inventory	87



---

## Summary

### 1. Recreation and Leisure Strategic Plan Background

The Southern Grampians Shire Council has developed a 10-year *Recreation and Leisure Strategic Plan* to guide the community and Council in the planning, development, provision and promotion of sport, recreation and leisure facilities, programs and services.

The key strategies and recommendations are guided by Southern Grampians Shire Council Vision from the 2017-2021 Council Plan:

*That Southern Grampians Shire will be recognised as a well-connected, dynamic Regional Centre, supporting a vibrant, healthy and inclusive community.*

A strong focus of the directions in the Strategic Plan is that the strategies and recommendations are based on extensive consultation with the Southern Grampians community.

The consultation highlighted what we do well, the issues and gaps in existing facilities, programs and services and guided the development of the strategic framework for meeting the future needs and opportunities in recreation and leisure for the Shire for the next 10 years. The Strategic Plan is based on what the community has told us through these consultations to guide sport leisure and recreation in Southern Grampians for the next 10 years.

This Summary presents an overview of key components in Sections One to Three and of the Strategic Plan Framework. The detailed strategies and recommendations are provided in Sections Four Current Infrastructure Upgrades and Planning and Section Five The Strategic Plan and Recommendations.

### 2. Future Population Trends and Implications for Recreation and Leisure

- The Shire's population will decrease from 15,657 in 2016 to 15,363 in 2021 and then decrease each period until 2031 with an estimated population of 14,824.
- Age profile changes between 2011 and 2031:
  - Increase in the 65 and over age groups.
  - Decreases in those aged between 40 to 59 years and those between 5 years and 19 years.
  - All other ages are predicted to decrease with some experiencing only small decreases including the 20 to 24 years.
- The key implications of the population trends are:
  - A high concentration of older residents requires core specialist local recreation and leisure facilities and activities to meet the needs and interests of older adults.
  - Based on the analysis of vehicle ownership, the majority of residents have the ability to independently access recreation and leisure facilities and services, however there will be competing demands that could impact on this availability.
  - The predicted decreases in those in the younger age groups has the potential to impact on the ongoing viability of some sport competitions and sporting clubs. This could result in club amalgamations and / or the loss of junior teams in some sports competitions which may reduce usage of and demand for some facilities.

### 3. Sport and Recreation Participation and Trends

#### *Southern Grampians Participation in Sport, Recreation and Physical Activity*

The key sport and recreation participation data and trends provides important information to assist in determining the need for sport and recreation facilities, services and programs.



### Participation in Southern Grampians Shire - Public Survey

- More than nine out of 10 people (94.7%, 286) participated at least once in sport, recreation or physical activities in the past 12 months.
- The most popular activities are identified in the following table.

**Table 1 Public Survey Most Commonly Identified Activities**

Ranking	Southern Grampians Shire Public Survey 2018	Participation Rate % <sup>1</sup>	Number
1	Walking (Recreational)	60.1	167
2	Swimming	44.6	124
3	Jogging and Running	42.8	119
4	Fitness/Gym	33.6	111
5	Bush walking	37.4	104
6	Netball	35.3	98
7	Basketball	29.9	83
8	Cricket	17.6	49
9	Cycling	17.3	48
10	Australian rules football	17.3	43

- Almost two-thirds participated at least once in walking (recreational) with 60.1% (167), while more than a third of the respondents had participated in fitness / gym (39.9%, 111), bushwalking (37.4%, 104) and netball (35.3%, 98) in the past 12 months.
- This list of activities shows that a number of the most commonly identified activities use public open space that is available and free to access for all residents including walking, jogging/running, bushwalking and some types of cycling.
- The majority were also outdoor sports with just three being completed indoors (swimming, fitness/gym, and basketball). This may be as a result of the available facilities.

### Future Trends and Challenges in Sport, Recreation and Leisure

The key current trends include a gradual ageing of the population, flexibility in the times when people recreate, increased variety in sport and recreation options, constraints to sport and recreation participation, changing employment structures, trading and work hours, different people want different activities, provision of high standards and quality of facilities and services, desire for activities to be affordable, recognition of strong links between physical activity and health, expectations of equity and access and sustainable development.

All sports and recreation providers are operating in an environment of change. There are many challenges that will need to be dealt with including consumer expectations, changing demographics, competition for participants, reliance on external revenues, maintaining and developing facilities, well trained personnel and technology.

## 4. Some Snapshots from the Consultations

The consultations included:

- 302 completed public surveys.
- 21 clubs and organisations from across Southern Grampian’s completed the Club and Organisation Survey.
- 50 organisations and 90 people participated in forums or interviews.
- Young people from three schools engaged through the three Youth Cafés.

<sup>1</sup> Note that the SGSC Public Survey is not a representative sample and results could be skewed by those more involved in sport and recreation opting to participate in the survey.



### ***What we do well - what is great about sport and recreation in Southern Grampians***

- More than nine out of 10 respondents (94%) participated at least once in sport, recreation or physical activities in the past 12 months.
- Facilities for sport and recreation in most communities - well-resourced and range of infrastructure with 76 different sport and recreation facilities with a number catering for multiple activities.
- Dedicated volunteers with skills and expertise - grounds maintenance and contribution to facility development.
- Diversity of activities available with 35 different sport and recreation activities identified.
- Pathways and inclusiveness of sport - all welcome, social, community involvement.
- Recreation activities are popular - almost two-thirds participated at least once in walking (recreational) with 60.1% (167), followed by swimming with 44.6% (124) and jogging / running with 42.8% (119). A number of the most commonly identified activities were recreation that use public open space which is available and free to access for all residents (walking, jogging/running, bushwalking and some types of cycling).

### ***The Key Issues and Gaps - what we need to improve***

- A consistent voice that whilst we have a diversity and range of facilities a significant amount of the infrastructure is ageing and in need of some or a lot of improvement.
  - Public survey: the main areas identified that need some or a lot of improvement (43.8%) were change rooms (47.3%), lack of spectator facilities/seating (44.6%) and poor standard and quality of the playing surfaces (42.6%).
  - The key current facility issues facing clubs are condition/standard of current facility/s (60%), maintenance requirements at facility/s (35%) and facility upgrade needs, female friendly facility/s and pavilion/building condition (each with 30%).
- Key membership and operations issues for clubs were attracting and maintaining members (30%), funding and sponsorship, recruiting committee members and volunteers and income generation (each with 25%).
- A snapshot from the key stakeholder consultations are summarised in the figure on the following page.



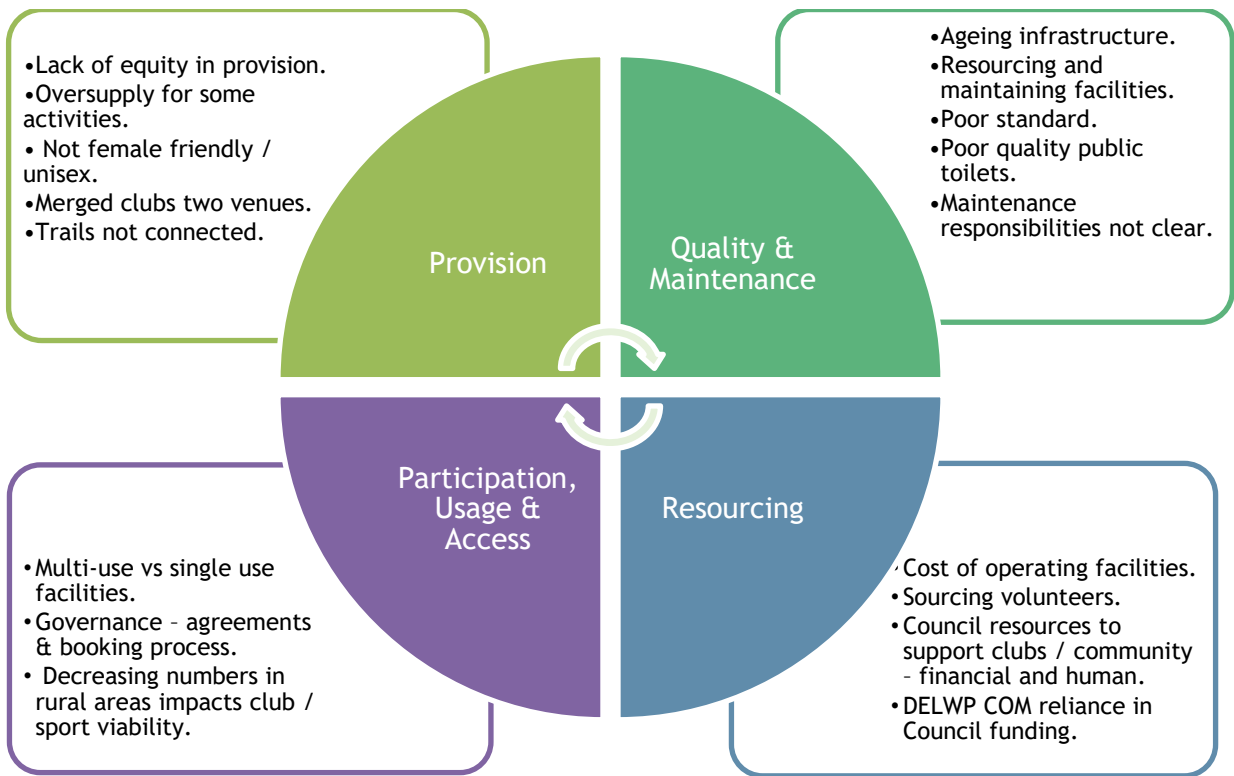


Figure 1 Key Stakeholder Issues and Gaps

## 5. Sport and Recreation Facilities Hierarchy

A three-level facility hierarchy consistent with the research findings, industry and regional trends has been developed for Southern Grampians Shire Council in order to guide the future development and provision of sport, recreation and leisure facilities. All existing facilities have been classified according to the definitions provided for sport and recreation for each level (Refer Section 3.1).

The service levels of ground and building maintenance will be provided in line with the hierarchical structure. The higher standard Regional facility will usually require a greater level of maintenance.

It is important to note that not all levels of the hierarchy are applicable to all sports. Generally lower participation sports may only have one or two levels (e.g. softball/baseball, hockey, rugby union) whilst higher participation sports may have all three levels (e.g. netball, cricket, Australian rules football) in order to be able to cater for the varying standards of competition. Where deemed appropriate the relevant sport governing body requirements and standards will be applied.

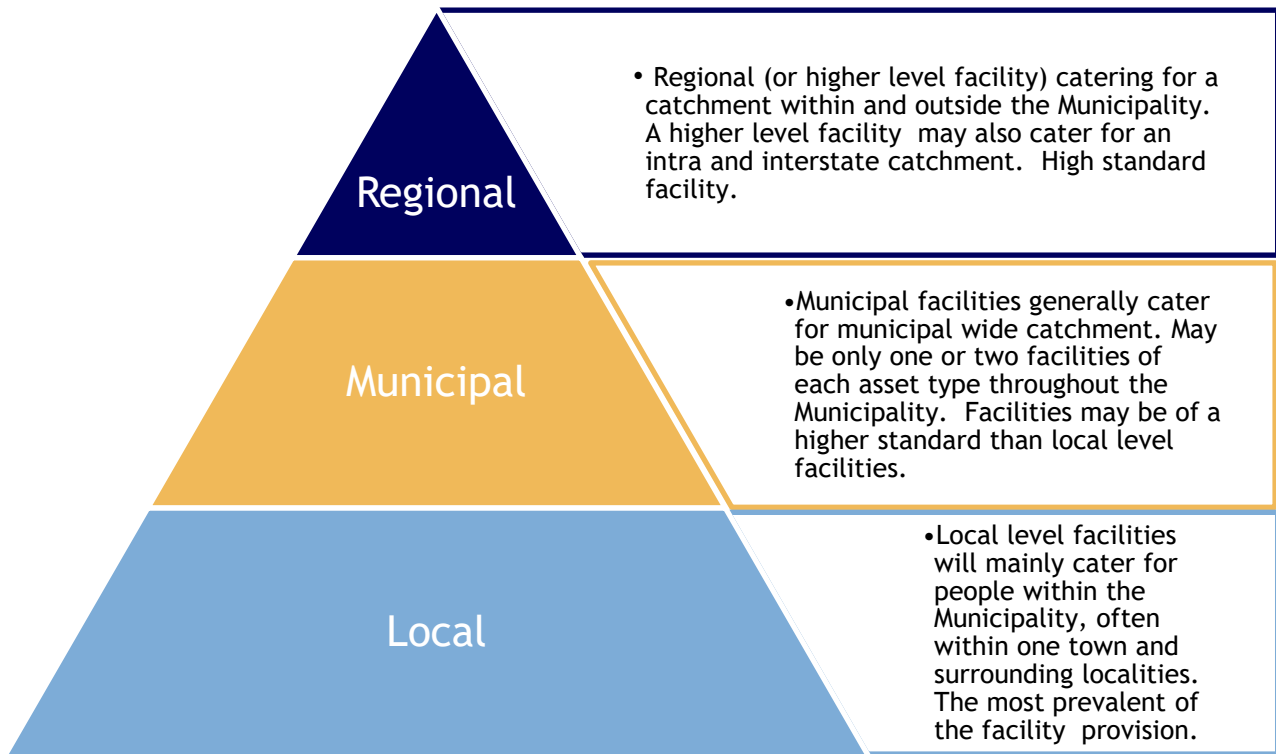


Figure 2 Facility Hierarchy

## 6. The Strategic Plan Framework

The Southern Grampians Shire Council *Recreation and Leisure Strategic Plan* has been established within the context of the framework of the key areas of facilities, services and programs. The following figure provides the key strategic areas in the framework.

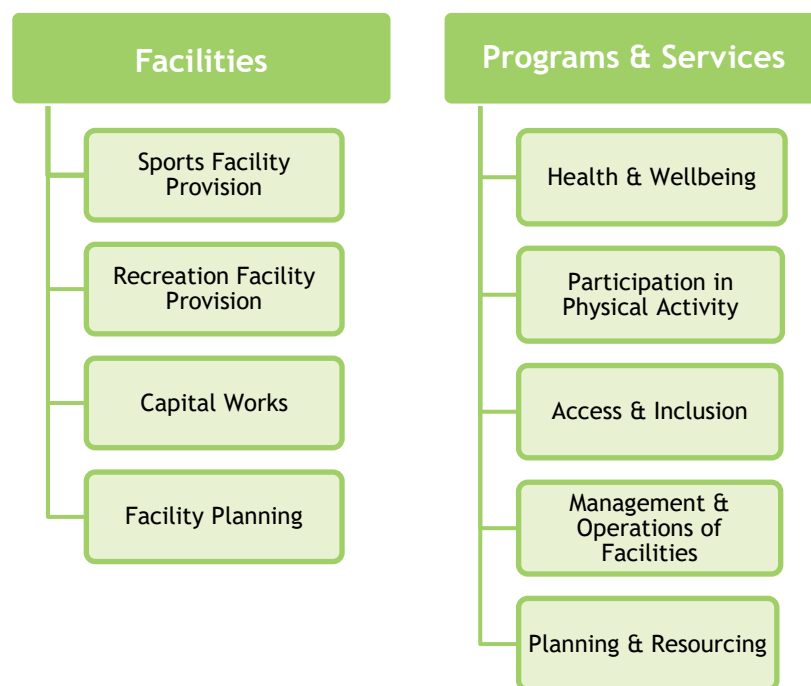


Figure 3 Strategic Plan Framework



Strategies have been developed and these have been prioritised according to the following criteria:

- Short 0 to 3 years
- Medium 4 to 6 years
- Long 7 to 10 years
- Beyond 11 years plus
- Ongoing Strategies requiring continued commitment.

The priority rating and timelines are dependent on the readiness / capacity of SGSC, project partners and users to proceed as per each project recommendation. Where cost savings and community benefit will be achieved by delivering priorities concurrently Council officers will review and amend accordingly in consultation with the project partners, Committee of Management (where applicable) and tenant user groups.

A sample of the strategies in each of the strategic areas is provided below.

### **Facilities Strategies - A Sample**

#### **Sport Facility Provision:**

- Where facilities are identified as requiring significant capital works (renewal or new) Council assesses alternative existing facilities that may be available to meet club / user group needs.
- Single purpose / single use facilities - development of multi-use facilities and spaces that can be used for a range of sports and / or recreation activities.

#### **Recreation Facility Provision:**

- Assess the feasibility of developing facilities for new and growth recreation activities, eg Trampoline Park, Dog Parks, Motor Bike Track.
- Tracks, Trails and Paths - complete missing links and develop a connected path network.

#### **Capital Works**

*Before any of the proposed Capital Works projects are able to be undertaken Council will need to determine the feasibility and affordability and finalise a priority (where feasible) for each proposed project.*

*It is important to note that responsibility for the identified works may be Southern Grampians Shire Council, Tenant Clubs / User Groups, Land Owner (eg DELWP) or a combination.*

- Implementation of the capital works recommendations from the facility audits (Section 4).
- Female friendly facilities development and provision - improving the quality of facilities for female sporting activities, eg converting existing male amenities to unisex; netball facility provision - compliant courts and provision of change and amenities.
- Universal access and access to premises compliance.
- Asset rationalisation or repurposing - assess potential to consolidate facility provision.
- Sustainability - high priority in the development and upgrading of facilities; recycling implemented where not currently available.
- Asset maintenance - aged infrastructure - program maintenance works according to priority / condition assessment including for outdoor swimming pools, playgrounds and shared paths.

#### **Facility Planning**

- Implementation of Masterplans for Lake Hamilton and Pedrina Park and development of a masterplan for HILAC.
- Planning to focus on development of multi-use facilities and spaces and conversion of single use facilities to multi-use as appropriate.



## ***Programs & Services Strategies - A Sample***

### ***Health & Wellbeing***

- Free and low cost physical activity programs.
- Healthy eating options - swimming pools, Council owned and managed facilities, training to assist clubs.

### ***Participation in Physical Activity***

- Social participation opportunities.
- Promote and / or deliver water-based recreation programs and initiatives.

### ***Access and Inclusion***

- Increase opportunities for women and girls eg female teams and programs such as 'This Girl Can', women in leadership, etc.
- Improve opportunities for teenagers.
- Older adults programs and services - ageing population.

### ***Management and Operation of Facilities***

- Opportunities for sharing / joint use of State Government facilities eg schools.
- New and updated Instrument of Delegation for Committees of Management.

### ***Planning and Resourcing***

- Volunteers - recognition, training & development.
- Human Resources - new Recreation position for strategy implementation; maintenance - additional resources.
- Seek external grant funding for relevant facilities, services and programs.
- Assistance to local clubs and organisations with low membership to develop partnerships / establish links with local schools.

A full list of the strategies and recommendations are provided in Sections Four Current Infrastructure Upgrades and Planning and Section Five The Strategic Plan and Recommendations whilst masterplans for Lake Hamilton and Pedrina Park are provided in Volume Three.



---

## 1. Introduction and Background

The Southern Grampians Shire Council has developed a *Recreation and Leisure Strategic Plan* to guide Council and the community in the provision and development of recreation and leisure facilities and services.

The Southern Grampians Shire Council's previous strategy, *Leisure Service Strategic Plan 2006*, provided new directions and priorities for the provision of recreational and sporting facilities and services for 10 years and beyond. The recreation and leisure needs of the Southern Grampians community continues to change and evolve and many of the actions of that plan have been achieved. Council therefore determined that it was timely for the development of the *Recreation and Leisure Strategic Plan* that will continue to guide Council in meeting the immediate and long term recreation and leisure needs of the community.

The *Recreation and Leisure Strategic Plan* will be embedded into and support the Southern Grampians Health and Wellbeing Plan 2017 - 2020 (SGHWP). Recreation and leisure has a significant role to play in improving the health and wellbeing outcomes of the Southern Grampians community. Establishing the *Recreation and Leisure Strategic Plan* as a sub plan of the Municipal Health and Wellbeing Plan will realise and maximise the role of recreation and leisure in improving the health and wellbeing of the community.

### 1.1 Recreation & Leisure Strategic Plan Project Documents

The Southern Grampians Shire Council *Recreation and Leisure Strategic Plan* comprises three volumes of information. Volume One: The Strategic Plan and Recommendations includes:

- Section One: Introduction and Background Information
- Section Two: Research and Consultation Findings
- Section Three: Sport and Recreation Facility Inventory
- Section Four: Current Infrastructure Upgrades and Planning
- Section Five: Strategic Plan and Recommendations
- Appendices: Supporting Information

The projects detailed background information is provided in Volume Two: Research and Consultation which includes:

- Section One: Introduction and Background
- Section Two: Sport Requirements and Standards
- Section Three: Sport and Recreation Participation and Trends
- Section Four: Sport and Recreation Facility Inventory
- Section Five: Facilities and Services Surveys
- Section Six: Key Stakeholder Consultations
- Appendices: Supporting Information

The detailed information for the project Masterplans for Pedrina Park and Lake Hamilton are provided in Volume Three: Masterplans - Pedrina Park and Lake Hamilton.

Volume Four presents the strategies and recommendations by priority and must be read in conjunction with this Volume One, particularly Section Four Current Infrastructure Upgrades and Planning and Section Five Strategic Plan and Recommendations.

In addition, audits were undertaken on Council nominated facilities (refer table below) and the detailed results have been utilised to inform the development of strategies and recommendations relating to these facilities and included in Sections Four and Five of this Volume. It is important to note that at some facilities not all components were included in the audits.



**Table 2 List of Audited Facilities**

Facilities	
Hamilton Township	Rural Areas
Hamilton Indoor Leisure and Aquatic Centre (HILAC)	Balmoral Recreation Reserve
Hamilton Olympic Swimming Pool	Balmoral Swimming Pool
Hamilton Showgrounds (Archery)	Branxholme Recreation Reserve
Lake Hamilton	Coleraine Swimming Pool
Melville Oval	Dunkeld Swimming Pool
Mitchell Park	Glenthompson Swimming Pool
Patterson Park	Penshurst Swimming Pool
Pedrina Park	Silvester Oval, Coleraine
	Tennis & Netball Centre, Coleraine
	Turnbull Street Reserve, Coleraine

## 1.2 Project Aim

The project aim was to develop the:

*... Recreation and Leisure Strategic Plan is to provide Southern Grampians Shire Council with a document that is directly aligned with the Southern Grampians Health and Wellbeing Plans 2017 - 2021 and 2021 - 2025, guiding the planning, provision and promotion of sport and leisure and contributing to the health and wellbeing of the community.*

Southern Grampians Shire Council identified the following localities associated with the project.

**Table 3 Project Key Localities**

Localities					
Balmoral	Branxholme	Byaduk	Cavendish	Coleraine	Dunkeld
Glenthompson	Hamilton	Penshurst	Pigeon Ponds	Tarrington	

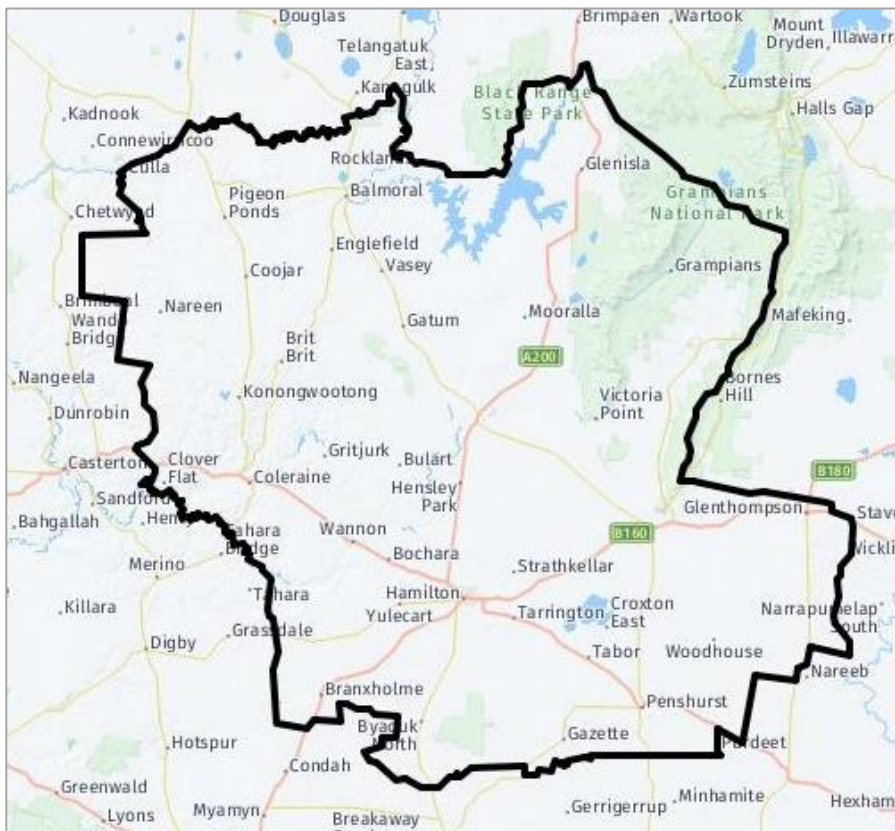


Figure 4 Southern Grampians Shire Council Map

Source: Profile Id <http://profile.id.com.au/southern-grampians/about>



## 2. Research and Consultation Findings

### 2.1 Introduction

This section of the report summarises the key research and consultation findings for the project which has provided the basis for the strategic plan and recommendations. This section should be read in association with the detailed information provided in Volume Two Research and Consultation.

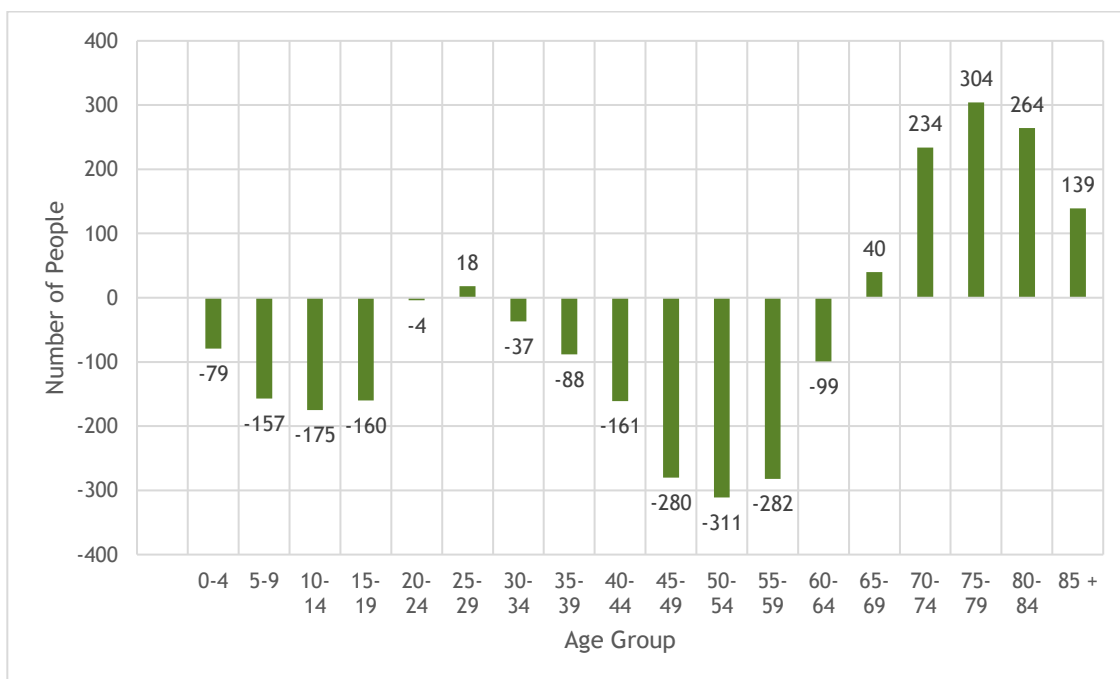
### 2.2 Project Area Population Trends

The key findings from the review of the demographic profile of the Southern Grampians Shire Council area indicates that:

- Southern Grampians Shire Council area had a total population of 15,944 in 2016 which was a decline of 408 people from 2011 (16,352).
- There are more females than males within the Southern Grampians population (51.3% compared to 48.7%) which is slightly above that of the Regional Victorian population.
- Analysis of the five-year age groups of Southern Grampians Shire in 2016 compared to Regional Victoria shows that there was a lower proportion of people in the younger age groups (under 15) and a higher proportion of people in the older age groups (65+). Overall, 17.2% of the population was aged between 0 and 15, and 23.5% were aged 65 years and over, compared with 18.2% and 20.4% respectively for Regional Victoria.
- The age groups with the largest percentage of residents are the 60 to 64 years (7.8%) and 55 to 59 years (7.4%), whilst those with the lowest percentage are 85 and over (3.7%) and 80 to 84 years (3.1%).
- Analysis of the country of birth data for Southern Grampians Shire in 2016 compared to Regional Victoria shows that there was a smaller proportion of people born overseas, as well as a smaller proportion of people from a non-English speaking background. Overall, 7.3% of the population was born overseas, and 2.9% were from a non-English speaking background, compared with 11.0% and 6.1% respectively for Regional Victoria. Of the residents born overseas the majority were born in the United Kingdom (388, 2.4% of total residents). Overall, 91.7% of the population spoke English only compared with 86.6% in Regional Victoria.
- A review of individual income levels in Southern Grampians Shire compared to Regional Victoria shows that there was a lower proportion of people earning a high income (those earning \$1,750 per week or more) and a similar proportion of low income people (those earning less than \$500 per week). The SEIFA Index of Disadvantage indicates that Southern Grampians Shire Council area is considered more disadvantaged than Moyne Shire and less disadvantaged than Warrnambool City, Corangamite, Colac Otway and Glenelg Shires and Regional Victoria.
- The majority (86.5%) of the households owned at least one car indicating that the majority of Southern Grampians Shire residents have the ability to independently access community facilities and services.
- **Future Population Trends<sup>2</sup>**
  - It is predicted that the population in Southern Grampians Shire area will decrease 5.3% from 15,657 in 2016 to 14,824 in 2031. The largest decrease to annual average rate of change is predicted between 2016 and 2021.
  - The likely change to the population age profiles between 2016 and 2031 are provided in the figure on the following page.

<sup>2</sup> Source: Victoria in Future, 2016





**Figure 5 Population Change in Five Year Age Groups, 2016 to 2031**

- The age groups that are expected to increase the most are the 75 to 79 years age group, which is predicted to grow from 4.1% to 6.4% (+304) and the 80 to 84 years age group, which is predicted to grow from 3.0% to 5.0% of the total population (+264).
- The age group that is expected to experience the largest decline in percentage is the 50 to 54 years age group decreasing from 7.1% to 5.3% (-311), followed by 55 to 59 years which is predicted to decrease from 7.4% to 5.9% of the population (-282).

### 2.2.1 Implications of Population Trends

In regards to Southern Grampians Shire Council *Recreation and Leisure Strategic Plan* the key implications of the population trends are:

- A high concentration of older residents requires core specialist local recreation and leisure facilities and activities to meet the needs and interests of older adults.
- Based on the analysis of vehicle ownership, the majority of residents have the ability to independently access recreation and leisure facilities and services, however there will be competing demands that could impact on this availability.
- The predicted decreases in those in the younger age groups has the potential to impact on the ongoing viability of some sport competitions and sporting clubs. This could result in club amalgamations and / or the loss of junior teams in some sports competitions which may reduce usage of and demand for some facilities.

## 2.3 Review of Relevant Documents

To establish the context for the development of the *Recreation and Leisure Strategic Plan* relevant documents, reports and policies have been reviewed. This is to ensure that all opportunities and any issues provided by Southern Grampians Shire Council (SGSC) existing policies and documents and other identified research are understood.



### 2.3.1 Strategic Document and Policy Review

Council has a number of service planning and strategic documents that are relevant to the planning and delivery of sport, recreation and leisure facilities, programs and services in Southern Grampians Shire Council area. The Council Plan 2017 - 2021, the Municipal Strategic Statement (Southern Grampians Planning Scheme) and the Southern Grampians Health and Wellbeing Plan 2017 - 2021 articulate Council's vision and the overarching framework used to make key decisions and deliver service priorities.

Council works strategically at multiple levels and across different sectors, addressing 'big picture' policy issues, management planning and strategy development and community-level service issues.

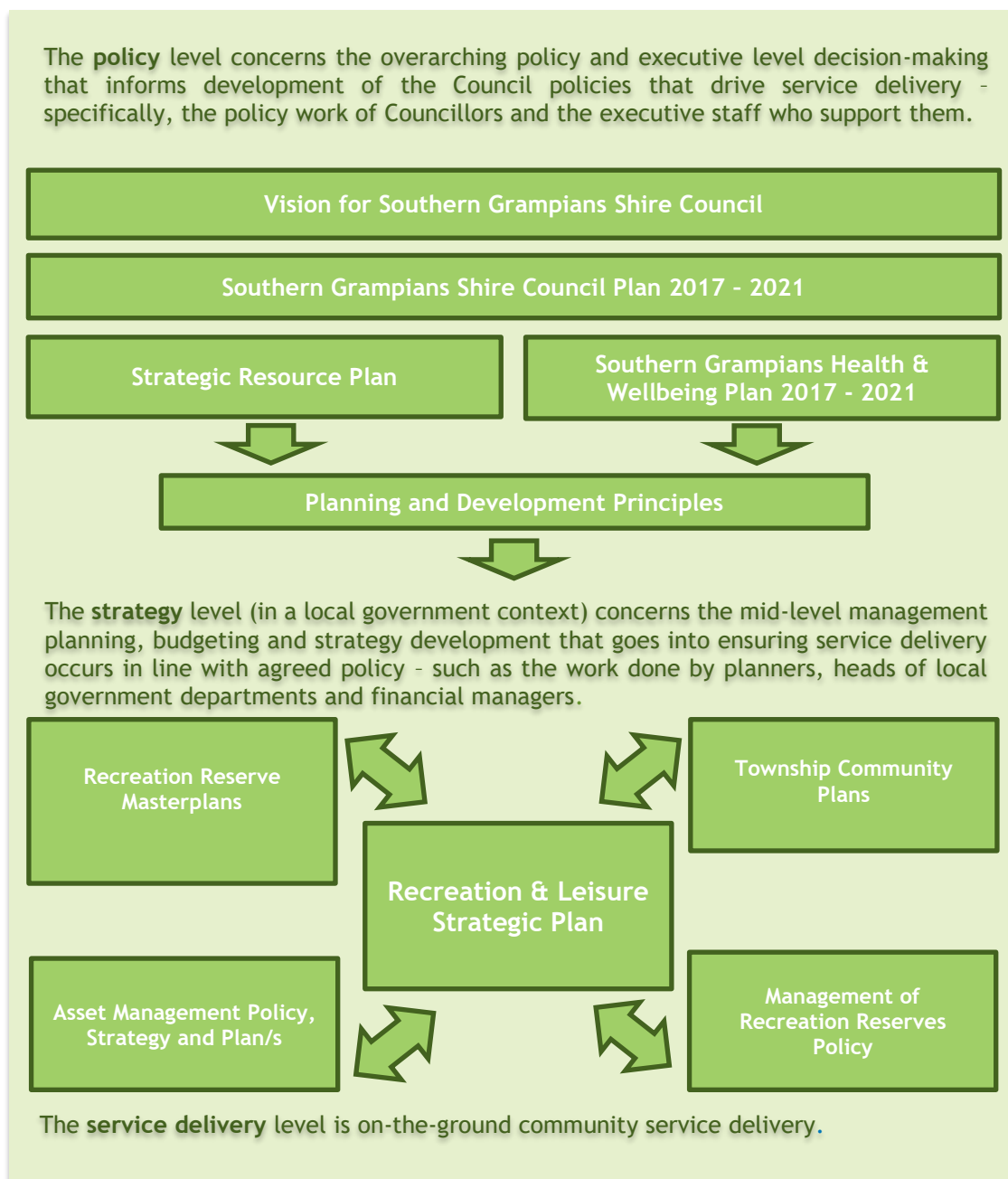


Figure 6 Southern Grampians Shire Council Policy and Strategic Context



A summary of the relevant points from the following documents are included in Volume Two Section 1.6:

- Council Plan 2017-2021
- Health and Wellbeing Plan 2017-2021
- Community Engagement Policy
- Community Inclusion Disability Action Plan 2017 - 2021
- Asset Management Policy (2013), Asset Management Strategy, and Asset Management Plan (2011)
- Leisure Services Strategic Plan 2006
- Management of Recreation Reserves Policy
- Operations of Greater Hamilton Outdoor Pools Policy
- Recreation Reserve Masterplans and facility plans
- Township Community Plans
- Sustainability Strategy 2010-2020
- Structure Plan - Final Report, Urban Design Framework, Masterplan Report.
- Active Victoria - A strategic framework for sport and recreation in Victoria 2017 - 2021
- Victorian Public Health and Wellbeing Plan
- Great South Coast Regional Growth Plan

## 2.4 Sport and Recreation Participation and Trends

The key sport and recreation participation data and trends are provided in Volume Two Section 3. Participation data for Australia, Victoria and Southern Grampians Shire area (where available) provides important information to assist in determining the need for sport and recreation facilities, services and programs. In 2015 the Australian Sports Commission commenced AusPlay, a national survey to track the Australian population's participation and to track trends, with the latest data released in November 2017. The key data included:

- In Victoria (from July 2016 - June 2017) an estimated 89.2% of adults (15 years and over) participated at least once per year in physical activities for sport, for exercise, or for recreation with the same percentage of males and females (89.2%).
- Generally, participation decreased with age with the 15 - 17 year age group recording the highest rate with 96.2% compared to those 65+ who had the lowest rate with 84.7%.
- The following table provides a comparison of the top ten activities between adult participation by activity in Victoria in 2015 - 2016 and 2016 - 2017.

**Table 4 Victorian Adult Participation by Activity**

Ranking	July 2016 - June 2017	Participation Rate %	October 2015 - September 2016	Participation Rate %
1	Walking (Recreational)	45.9	Walking (Recreational)	43.2
2	Fitness/Gym	33.6	Fitness/Gym	31.7
3	Athletics, track and field (includes jogging and running)	15.9	Athletics, track and field (includes jogging and running)	15.9
4	Swimming	14.4	Cycling	13.4
5	Cycling	12.8	Swimming	12.7
6	Bush walking	5.4	Tennis	5.9
7	Golf	5.3	Golf	5.4
8	Tennis	5.2	Football/soccer	5.1
9	Basketball	5.2	Bush walking	4.9
10	Football/soccer	5.2	Cricket	4.5

Source: AusPlay Survey Results July 2016 - June 2017; AusPlay Participation data for the sport sector Summary of key national findings October 2015 to September 2016 data, December 2016.

A review of results for adult participation in Victoria indicates the following trends:

- Walking remained the most popular activity with a slight increase from 43.2% to 45.9%.



- There were increases in the percentage of adults participating in fitness / gym from 31.7% to 33.6% and this remained the second most popular activity.
- The top ten sports were the same except for basketball replacing cricket in 2016-2017.
- Other activities with increased percentages in 2016-2017 were swimming (13.4%, ranked 5 to 14.4% ranked 4), bush walking (4.9%, ranked 9 to 5.4% ranked 6). Whilst football / soccer participation increased slightly their ranking dropped from 8 to 9.
- Activities with a decreased percentage participation were tennis (5.9% to 5.2%) and golf (5.4% to 5.3%).
- A review of the participation by gender and activity indicates that:
  - Females (56.7%) were more likely to walk (recreational) than males (34.7%) as with fitness / gym, 37.9% compared to 29.1%. A higher percentage of females than males also participated in swimming, Pilates, yoga, bush walking and netball.
  - Males were more likely than females to participate in athletics, track and field (including jogging and running) with 17.9% versus 14% and cycling (16.0% versus 9.7%). A higher percentage of males than females also participated in golf, football (soccer), Australian football, basketball and tennis.
- Motivation for participation:
  - The top motivation for participation with more than three-quarters (79%) was physical health or fitness, followed by fun/enjoyment (45.3%) and social reason (27.6%).
  - Females (82.4%) are more likely to participate for physical health or fitness than males (75.4%), whilst males are more motivated than females by fun/enjoyment (50.6% versus 40.2%) and social reasons (29.5% and 25.8%).
  - Those aged 15 - 17 years are more motivated by fun / enjoyment than all other age groups, whilst those aged 18 and above are more likely to be motivated by physical health and fitness.
  - In the 55 - 64 year age group the strongest motivation was physical health and fitness (82.8%) which was the highest percentage response of any age group.
- Children's Sport Participation Rates
  - The following table provides a comparison between children's participation by activity in Victoria in 2015 - 2016 and 2016 - 2017.

**Table 5 Children's Participation for Victoria by Activity**

Ranking	Victoria July 2016 - June 2017	Participation Rate %	Victoria October 2015 - September 2016	Participation Rate %
1	Swimming	38.9	Swimming	33.2
2	Australian football	15.6	Australian football	14.0
3	Basketball	12.1	Basketball	13.1
4	Cricket	9.0	Tennis	8.8
5	Dancing (recreational)	8.5	Netball	8.2
6	Netball	8.4	Football/soccer	8.2
7	Football/soccer	8.3	Dancing (recreational)	6.6
8	Tennis	7.9	Gymnastics	6.4
9	Gymnastics	7.8	Cricket	5.6
10	Athletics, track and field (includes jogging and running)	3.9	Karate	3.9

Source: AusPlay Survey Results July 2016 - June 2017; AusPlay Participation data for the sport sector Summary of key national findings October 2015 to September 2016 data, December 2016.



A review of results for children's participation in Victoria indicates the following trends:

- Swimming remained the most popular activity, more than double that of the second most popular activity (Australian football) with an increase from 33.2% to 38.9%.
- There were increases in the percentage of children's participation in Australian football from 14.0% to 15.6%, and this remained the second most popular activity.
- Girls (40.8%) were more likely to swim than boys (37.1%) as with netball (17.1%), dancing (recreational, 16.9%) and gymnastics (11.1%).
- Boys were more likely than girls to participate in Australian football with 26.3%, cricket (15.7%), basketball (14.3% versus 9.9%), football / soccer (13%) and tennis (9.3% versus 6.5%).
- The AusPlay research has also shown that active parents are more likely to have active kids.<sup>3</sup>
- The *Participation in Sport and Physical Recreation 2011 - 2012 ABS survey*<sup>4</sup> identified the following trends in regards to the type of facilities used for sport and physical recreation activities:
  - The most popular were parks and reserves with 40%, followed by indoor sports and fitness centres with 37%.
  - The least likely facilities that people participated in sport and physical recreation were schools and educational facilities with only 9%.
- *Victorian Participation in Organised Sport* investigated four broad themes with key points including the relationship between facilities and participation in four sports (Australian rules football, cricket, netball and tennis) in selected localities, with some points to note being:
  - Local government areas with a greater availability of facilities for the sports had higher levels of participation.
  - Generally, there was higher participation rates in regional areas and better provision of facilities.<sup>5</sup>
- The *Age Profiles of Sport Participants study* investigated the age profiles of participation in seven selected sports in Victoria, (Australian rules football, basketball, cricket, hockey, lawn bowls, netball and tennis) comparing trends between genders and residential locations using data provided by the relevant State Sporting Association. The study results indicated that 64% of all participants were aged 20 years or younger, with fewer than 10% of participants over the age of 50 years. Higher proportions of non-metropolitan registered participants were engaged during adolescence (14 - 18 years) and throughout most of adulthood (30+ years).<sup>6</sup>

The sports included are of relevance to this project given that all seven included sports have a significant presence in the Southern Grampians Shire Council area both in facility provision and in terms of associations and / or clubs.
- The *Victorian Population Health Survey 2014*<sup>7</sup> for physical activity for Southern Grampians, Barwon - South Western Region and Victoria provides physical activity participation data and indicates that Southern Grampians Shire Council area had:
  - A lower percentage (35.4%) with sufficient time and sessions<sup>8</sup> than both the Barwon - South Western Region (42.0%) and Victoria (41.1%).

<sup>3</sup> [Australian kids need active, sporty parents](#), Fact Sheet, Australian Sports Commission, AusPlay Survey (2017).

<sup>4</sup> 4156.0 - Sports and Physical Recreation: A Statistical Overview, Australia, 2012, Australian Bureau of Statistics, Updated January 2015.

<sup>5</sup> Victorian participation in organised sport, Research highlights, VicHealth, 12 April 2016

<https://www.vichealth.vic.gov.au/media-and-resources/publications/victorian-participation-in-organised-sport>

<sup>6</sup> Age Profiles of Sport Participants, Eime R, Harvey J, Charity M, Casey M, Westerbeek H and Payne W, BMC Sports Science, Medicine and Rehabilitation, Volume 8, published online, 12 March 2016, Source:

[https://www.clearinghouseforsport.gov.au/knowledge\\_base/sport\\_participation/community\\_participation/sport\\_participation\\_in\\_australia](https://www.clearinghouseforsport.gov.au/knowledge_base/sport_participation/community_participation/sport_participation_in_australia)

<sup>7</sup> Victorian Population Health Survey 2014, DHHS

<sup>8</sup> Sufficient time (>=150 min) and sessions (>=2), per week.



- A higher percentage (55.2%) in Southern Grampians had insufficient time and sessions <sup>9</sup> than both the Barwon - South Western Region (49.7%) and Victoria (50.4%).
- Southern Grampians had a lower percentage who were sedentary <sup>10</sup> (2.1%) than both the Barwon - South Western Region (3.3%) and Victoria (3.6%).

### 2.4.1 Trends Impacting on Sport and Recreation Participation and Facilities

A detailed review of the trends that are likely to impact on local communities sport and recreation in the future are provided in Volume Two Section 3.4. The key current trends include a gradual ageing of the population, flexibility in the times when people recreate, increased variety in sport and recreation options, constraints to sport and recreation participation, changing employment structures, trading and work hours, different people want different activities, provision of high standards and quality of facilities and services, desire for activities to be affordable, recognition of strong links between physical activity and health, expectations of equity and access and sustainable development.

The *Intergenerational Review of Australian Sport 2017* identifies some trends that are and will impact on sport in Australia in the future including the commercialisation of sport, sport structural constraints, potential for adult participation to drop by over 15% by 2036 if trends continue, inactivity and obesity are rising, flat or declining participation rates for some sports and decreasing volunteer numbers affecting operational and financial viability which will impact on facilities (decline) stating that:

*With fewer participants, competitions will become weaker and unsustainable - with acute impacts on rural communities in particular.* <sup>11</sup>

## 2.5 Project Surveys

Three project surveys were conducted being Public Survey, Club and Organisation Survey and School Survey.

### 2.5.1 Public Survey

The key respondent profile data is provided in the following figure.

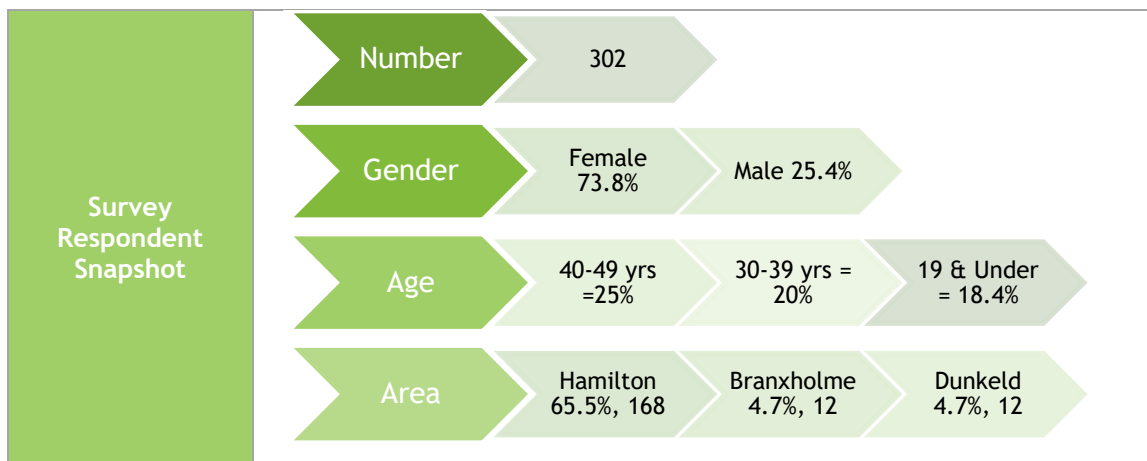


Figure 7 Public Survey Respondent Profile Data Summary

<sup>9</sup> Insufficient time (<150 min) and/or sessions (<2), per week.

<sup>10</sup> Sedentary means sitting or lying down for long periods at a time. A person may incorporate physical activity into their day, yet can still be considered sedentary if they spend a large amount of their day sitting or lying down at work, home, or while studying, travelling or during their leisure time. <https://www2.health.vic.gov.au/public-health/preventive-health/physical-activity>

<sup>11</sup> *Intergenerational Review of Australian Sport 2017*, The Boston Consulting Group, 2017.



## 1) Current Participation in Sport, Recreation or Physical Activities

- More than nine out of 10 people (94.7%, 286) participated at least once in sport, recreation or physical activities in the past 12 months, whilst 5.3% (16) had not participated in any sport, recreation or physical activity.
- Participation in sport, recreation or physical activity did not vary greatly between genders, with males (96.9%, 63) having a slightly higher participation rate than females (95.8%, 181).
- In terms of participation by age:
  - There were similar participation rates in the 19 years and under, 30 to 39 years and 70 years plus age groups.
  - There was a higher percentage participation by females than males in the 20 to 29 years age group (95.7% compared to 80.0%).
  - A higher percentage of males than females participated in the 40 to 49 (100.0% versus 95.7%), 50 to 59 (100.0% versus 92.6%) and 60 to 69 (100.0% versus 80.0%) year age groups.
- The most commonly identified activities are identified in the following table.

**Table 6 Public Survey Most Commonly Identified Activities**

Activity	% of Respondents	Number
Walking (recreational)	60.1%	167
Swimming	44.6%	124
Jogging/running	42.8%	119
Fitness/gym	39.9%	111
Bushwalking	37.4%	104
Netball	35.3%	98
Basketball	29.9%	83
Cricket	17.6%	49
Cycling	17.3%	48
Australian Rules Football	15.5%	43

- Almost two-thirds participated at least once in walking (recreational) with 60.1% (167), followed by swimming with 44.6% (124) and jogging / running with 42.8% (119). More than a third of the respondents had participated in fitness / gym (39.9%, 111), bushwalking (37.4%, 104) and netball (35.3%, 98).
- This list of activities shows that a number of the most commonly identified activities use public open space that is available and free to access for all residents including walking, jogging/running, bushwalking and some types of cycling.
- Of these top 10 activities the top five are all individual activities, with a total of six of the top 10 being completed by individuals while just four were team-based sports.
- The majority were also outdoor sports with just three being completed indoors (swimming, fitness/gym, and basketball). This may be as a result of the available facilities.
- In terms of participation by gender and activity:
  - Females (44.8%) were more likely to participate in fitness/gym than males (31.8%) as with basketball (32.0% versus 22.6%) and swimming (47.0% versus 38.1%). A higher percentage of females than males also participated in walking (recreational), jogging/running, netball, and Pilates.
  - Males were more likely than females to participate in Australian rules football (25.4% versus 9.9%) and cycling (27.0% versus 13.3%). A higher percentage of males than females also participated in bushwalking, cricket and golf.
- The majority of survey respondents participated frequently in sport, recreation or physical activity with 93.1% (256) participating at least weekly with more than a quarter (26.6%, 73) participating daily.



- Of the survey respondents 5.3% (16) had not participated in sport, recreation or physical activities in the 12 months previous, with the main constraints to participation being lack of time/other commitments (50.0%, 7), cost to participate (35.7%, 5) and lack of confidence/skill (35.7%, 5).<sup>12</sup>

## 2) Further Participation in Sport, Recreation or Physical Activities

- Slightly more than half of respondents (50.9%, 141) identified that there was a sport, recreation or physical activity that they were not participating in that they would consider trying in the next 12 months.
- Males were slightly more likely to want to consider trying a new sport, recreation or physical activity than females (50.8% compared to 49.7%).
- The segments of the population that were most interested in taking up a new sport, recreation or physical activity in the next 12 months were those aged in their 50's with 66.7% of females and 75.0% of males interested.
- New Sport, Recreation or Physical Activity Participation
  - The majority of the top 11 physical activities that respondents were interested in trying a new sport, recreation or physical activity in the next 12 months were individual activities with cricket (6.3%, 9) being the only team sport.
  - A number of the activities need specialist facilities such as gyms, tennis courts and swimming pools. In contrast specialist facilities are not needed for bushwalking, walking and jogging / running.
  - Female respondents were more interested in participating in individual activities such as Pilates (38.3%, 36), fitness/gym (33.0%, 31) and yoga (27.7%, 26). Male respondents also rated fitness/gym as the physical activity they would like to try in the next 12 months (23.5%, 8) followed by cycling (11.8%, 4) and tennis (11.8%, 4).

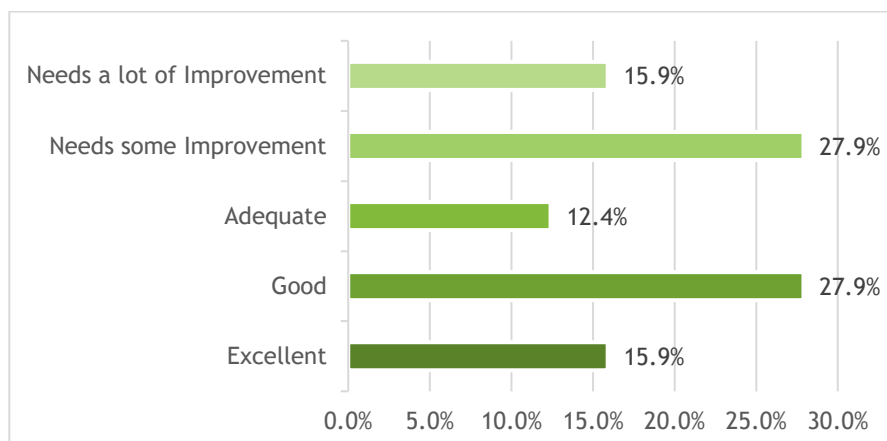
## 3) Facility Usage

- The most commonly used facility was the Hamilton Indoor Leisure & Aquatic Centre, which had been used by 63.0% (175) of survey respondents. This facility was also the most commonly identified facility when asked to identify their most used facility (29.4%, 67).
- The next highest with over half the respondents was Lake Hamilton with 58.6% (163), whilst almost one-quarter (23.4%, 65) had used Pedrina Park.
- The majority of facilities identified are located in Hamilton which reflects the fact that 65.5% (168) of respondents identified that they live in Hamilton.
- Rating of Facilities Used: respondents rated the standard of the most common used facility with results summarised in the table on the following page.

---

<sup>12</sup> Note this was a low number of respondents and before relying on responses to non-participation further research would be required.





**Figure 8 Public Survey - Rating of Sport and Recreation Facilities**

- There were 43.8% (113) who rated their facility as excellent (15.9%) or good (27.9%), with a further 12.4% (32) rating it as adequate.
  - There were 27.9% (72) of question respondents who rated the facility as needs some improvement and a further 15.9% (41) rating the most used facility as needs a lot of improvement, resulting in a total of 43.8% (113) identifying that improvements are needed at the main facility used.
  - Some of the facilities that were rated as needing some improvement included Lake Hamilton (34.9%, 22), Pedrina Park (19.4%, 14) and Melville Oval (12.5%, 9).
  - Facilities that were rated as needing a lot of improvement included Melville Oval (57.6%, 19), Lake Hamilton (54.6%, 18) and Pedrina Park (18.2%, 6).
- The area that was identified as needing the most improvements was the change rooms (47.3%), the lack of spectator facilities/seating (44.6%) and the poor standard and quality of the playing surfaces (42.6%).
  - The key areas of improvement listed for Lake Hamilton were: poor standard/quality of playing surface (41.7%), condition of the walking/cycling track (37.5%), lack of shade (29.2%), and age and condition of change rooms and lack of spectator facilities/seating (both 20.8%).
  - Areas of improvement at Pedrina Park included: lack of spectator facilities/seating (84.2%), lack of shade (57.9%), poor quality or no public toilets (52.6%) and the poor standard/quality of the playing surface (47.4%).
  - Melville Oval had the following areas of improvements identified: age/condition of change rooms (88.5%), poor standard/quality playing surface (73.1%), car parking provision (69.2%), lack of spectator facilities/seating (69.2%) and poor quality or no public toilets (61.5%).
- 4) Future Participation - Facilities and Programs**
- The most commonly identified facilities/spaces or programs that would encourage increased participation in sport and recreation were affordable/low cost facilities and programs (51.0%, 74), more shared paths for cycling and walking (42.8%, 62) and change room and amenity improvements (38.6%, 56).

**5) Additional Comments**

Additional comments were provided by 117 of the survey respondents and these are summarised in Volume Two Section 5.1.8.



## 2.5.2 Club and Organisation Survey

A total of 21 responses were received from clubs or organisations from across the Southern Grampians area. Responses were received from a range of sporting and recreation groups including Australian rules football (5 clubs), netball (4 clubs), cricket (3 clubs), and water skiing, squash, field hockey, recreational walking, basketball, rowing, soccer, high performance sport, running, Pure Bred Dogs Showing, and swimming (each 1 club). Detailed results are provided in Volume Two Section Two 5.2.

### 1) Participation and Membership

The participation trends were:

- There were more clubs with 10 or less female senior participants (8 clubs), whilst there are five clubs each with 11 - 25 and 51 - 100 male senior participants. There are currently more clubs with 26 - 50 female junior participants (eight clubs), whilst there are six clubs with 10 or less male junior participants and a further five clubs with 26 - 50 female participants. As such the majority of clubs were small.
- There are currently two clubs with 151 plus male senior participants, no clubs with 151 plus female participants, four clubs with 151 plus junior male participants and one club with 151 plus junior female participants.
- Predicted Participation in 2021
  - Senior female participants are expected to increase in number by 2021, whilst senior male participant numbers are expected to increase in the larger clubs but remain fairly steady in the smaller clubs.
  - Junior male participants are expected to increase in the future with the number of clubs with less than 10 male junior participants predicted to fall to three clubs (down from six in 2015 and 2018).
  - The number of clubs with Clubs containing 51 or more senior male participants is predicted to grow to nine by 2021 and the number with 51 or more junior male participants is predicted to increase to nine in 2021.
  - A number of clubs predicted they will increase the number of volunteers associated with the club or organisation in 2021.
- Just over three-quarters of the clubs (76.2%, 16) have the capacity to increase their current membership numbers whilst only 4.8% (1) of the clubs indicated that they are at capacity and cannot accept new members.

### 2) Existing Facilities

#### a. Main (Home) Facility

- A total of nine different facilities were identified as being the home base / main facility for question respondents.
- Pedrina Park was identified by four clubs / organisations as their main facility / home base, Lake Hamilton and Hamilton Indoor Leisure & Aquatic Centre (HILAC) were identified by three clubs / organisations each.
- There was a wide range of usage arrangements in place with one-third of the question respondents (six clubs) operating under a seasonal user agreement with the Southern Grampians Shire Council and a further five clubs pay venue / court rental / hire.



## b. Standard of Current Facilities

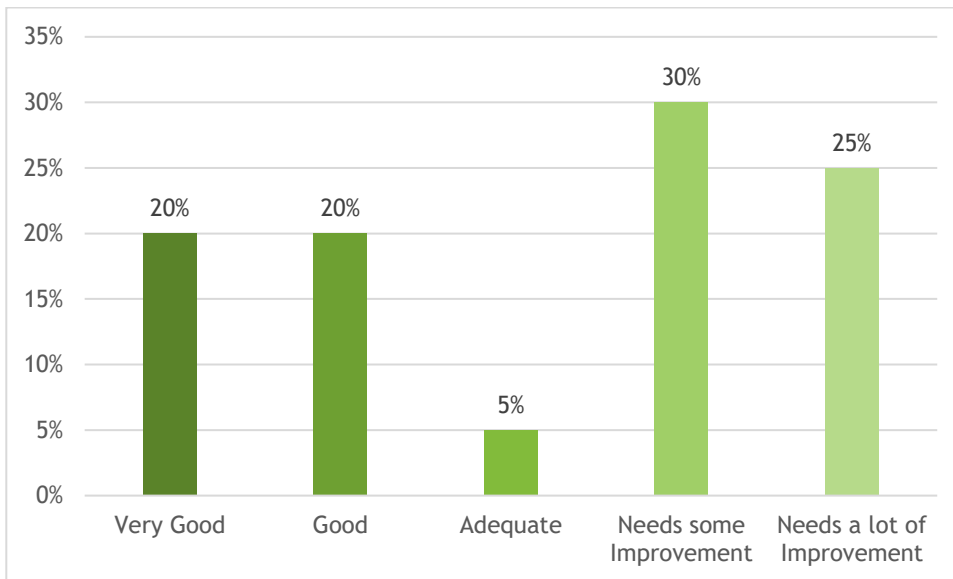


Figure 9 Club Survey - Standard of Current Facilities

- Less than half of respondents (40%) rated their home facility as very good or good with the facilities being Pedrina Park, Byaduk Recreation Reserve, Hamilton Recreation Reserve, Melville Oval and Hamilton Showgrounds.
- More than half (55%) rated their main (home) facility as needing some improvement (Dunkeld Recreation Reserve, Hamilton Indoor Leisure Aquatic Centre, Lake Hamilton and Hughan Park) and needs a lot of improvement (Balmoral Recreation Reserve, Pedrina Park and Melville Oval).
- Over half of the respondents (53%) rated their second facility and 50% their third facility as needs some improvement (Glenthompson Recreation Reserve, Monivae College, Hamilton Recreation Reserve and Local Running Tracks) and needs a lot of improvement (Harrow Recreation Reserve and Hamilton Indoor Leisure Aquatic Centre).

## c. Competition Requirements

- Of the facilities used by clubs and associations 56% of main (home) facilities, 67% of second facilities and 33% of third facilities meet the competition requirements of their sport. Facilities identified were Lake Hamilton, Balmoral Recreation Reserve, Hamilton Showgrounds, Pedrina Park, Hamilton, Harrow Recreation Reserve and Hamilton Indoor Leisure Aquatic Centre (HILAC).

### 3) Maintenance Responsibilities at Main Facility

- Grounds Maintenance
  - More than half of the clubs / organisations use Council and / or Volunteers to undertake grounds maintenance.
  - For the combination of those responsible, eight clubs had a combination of Council and volunteers undertaking grounds maintenance whilst for five clubs, volunteers were solely responsible, and Council were solely responsible at four clubs.
- Building / Facility Maintenance
  - Building / facility maintenance at the main (home) facility is undertaken by Council with 55% volunteers with 50%.
  - For the combination of those responsible, seven clubs had Council and volunteers and volunteers were solely responsible for the maintenance for four clubs and Council were solely responsible at three clubs.
- The review of maintenance responsibilities indicates that the majority of respondents are utilising Council and volunteers (grounds with eight clubs, building / facility with seven clubs).



#### 4) Future Club and Organisation Funded Improvements

- More than half of clubs surveyed (55%) intended to undertake improvements or capital works projects in the next five years (2019-2023) at the facilities that they used.
- Nine clubs identified that they would be seeking partnership funding from Council, six identified that they would be seeking external grant funding and ten projects where the club / organisation would contribute some or all of the required project funding.

#### 5) Current and Future Issues

The key issues facing clubs can be separated into two main areas: issues relating to facilities and issues relating to the membership base and operations within the club. The results in these two categories are summarised in the following table.

**Table 7 Club Survey Top Facility, Membership & Operations Issues - Current & Future**

Facility Issues	%	Membership & Operations	%
Condition/standard of current facility/s	60%	Attracting and maintaining members	30%
Maintenance requirements at facility/s	35%	Funding and sponsorship	25%
Facility upgrade needs	30%	Income generation	25%
Female friendly facility/s	30%	Recruiting committee members & volunteers	25%
Pavilion/building condition	30%		
Facility to suit the needs of our club	25%		

#### 6) Future Support & Assistance Sought

- The main area of assistance that clubs would be interested are the provision of grants to help conduct club/organisation activities with almost two-thirds (65%, 13) of question respondents.
- The next highest response was workshops and seminars and assistance (60%, 12) and assistance with facility maintenance (50%, 11).

#### 7) Additional Comments

All respondents were able to provide further comments with 14 clubs / organisations taking this opportunity. A review of the additional comments provided are summarised in Volume Two Section 5.2.11 and full details provided in Volume Two Appendix 7.

### 2.5.3 School Survey

A total of eight schools comprising three primary schools and five early childhood centres completed the online survey. Key points to note are:

#### 1) Community Use of School Facilities

- The one school with an indoor sports stadium hired the space out to two organisations. These were to group fitness classes all year around and to a local football / netball club during terms 2 and 3.

#### 2) Usage of External Sports and Recreation Facilities

- Indoor Sport and Recreation Facilities - two schools identified that they had made use of indoor sport or recreation facilities for school related programs or activities with reasons being availability, close to school, don't have own facilities and cost to use.
- Outdoor Sport and Recreation Facilities - four schools identified that they had made use of outdoor sport or recreation facilities for school related programs or activities with reasons being close to school (3) and don't have own facilities (2).



### 3) Future Facility Development

- School Facilities - one school plans an extension to an existing junior playground and the development of a new outdoor multipurpose court with utility shed in the next two years.
- External Facilities - two schools identified sport or recreation facilities/spaces that their school needs access to being paved surfaces in Cavendish for young children to ride bikes/scooters on and restoring walking tracks, tennis and netball courts at Silvester Oval/Turnbull Street, Coleraine.

## 2.6 Key Stakeholder Consultations

This section of the report summarises the main information from the key stakeholder consultations with a range of key stakeholders to discuss the project, current issues and potential future opportunities and directions for sport, recreation and leisure facilities, programs and services. Detailed information for Pedrina Park and Lake Hamilton is provided in Volume Three Masterplans - Pedrina Park and Lake Hamilton.

### 2.6.1 Positive Feedback about Facilities and Services

#### 1) Current Facilities

- Quality: some grounds / facilities; synthetic hockey pitch; indoor facilities; modernised some facilities; Council does maintenance at many facilities; outdoor facilities (eg Mt Sturgeon); good facilities.
- Provision - facilities in most communities; indoor and outdoor swimming pools; range of facilities; capacity to grow at some facilities (eg Pedrina Park); number of schools with excellent facilities; very well resourced for infrastructure; some joint use agreements with schools; HILAC (four courts, indoor pools); Rocklands Reservoir (have put fish in reservoir and investing heavily); Peaks Trail.
- Volunteer expertise (eg providing grounds maintenance); contributions to facility development.
- Sustainability - access to water for Pedrina Park and Melville Oval; recycled at Mitchell Park.
- Townships:
  - Dunkeld - bowls have good greens; football grounds are well maintained; netball courts re-surfaced; pool maintenance done this year; swimming pool; tennis courts.
  - Penshurst - bowls, walking; wet lands, swimming for all, football and netball, Seniors club, Men's Shed very new.
  - Cavendish - good; oval with campground (minimal facilities) adjacent, also netball and tennis shared courts and archery course.
  - Coleraine - Silvester Oval - amphitheatre (natural, nature and historical value), scenic; venues are good when maintained; Turnbull Street - turf wicket; village atmosphere; good location for spectators; range of facilities; Bowling Club set-up, location convenient; creek location of facilities.
- Pedrina Park: multi-purpose facilities; lighting for hockey and soccer; water reservoir and catchment providing good access to water.
- Lake Hamilton: is an asset with significant usage (eg Parkrun); facilities (exercise equipment, playgrounds, shared path around lake); range of water activities; amenities (BBQs, shelters); wildlife.

#### 2) Current Services and Programs

- Participation: diversity of sports available; strong in a number of sports (Australian rules football junior league, cricket, hockey, netball, basketball); inclusion - good opportunities in netball; diversity of options including modified sports; HILAC programming for active participation; horse racing clubs across Shire; inclusiveness of sport; co-operation between user groups; Australian rules football - girls team in Hamilton, clear pathways, strong competitions and club education programs; young people - sports get to play (abundance of teams, all welcome, social, community involvement) and recreation activities.



- Governance & Resourcing - operational grants provided to grounds under Department of Environment, Land, Water & Planning (DELWP) Committee of Management; SGSC in-kind contributions to Section 86; relationship building between Council and clubs / organisations - different approach and communication improved; support from Council.
- Usage, Programs & Events - facilities not overloaded; sharing of facilities (pavilions); sporting competitions bring visitors to towns; GenR8 Change - systemic led change about physical activity and healthy eating choices that SGSC could leverage, whole of Council approach and framework that considers healthy choices.
- Volunteers - dedicated volunteers at clubs / organisations; skills and expertise.
- Pedrina Park - casual users and junior sports at weekends; range of sports at Pedrina Park.
- Lake Hamilton - location and resources / facilities for range of activities.

## 2.6.2 Issues about Facilities and Services

### 1) Current Facilities

- Provision: facilities for female players (netball change either not provided or standard and quality poor); facilities for umpires including female friendly; limited capacity for growth at Melville Oval; merged clubs maintaining two venues (resourcing issue - Glenthompson and Dunkeld; Balmoral with Harrow); lack of equity in provision and funding (sport & gender); too many of some facilities; walkability issue and shared paths / trails not connecting (Grampians Peaks Trail stops at Dunkeld); too many single use or locked up facilities; lack of safe family spaces / areas to breast feed; potential impacts of rationalisations (loss of social capital in towns); no mountain bike tracks; lack of facilities (soccer, netball, indoor tennis, hockey club rooms/change rooms, badminton); some towns without facilities; not enough drinking facilities - (bubble taps and taps to fill up drink bottles).
- Quality: drainage issues at a number of facilities; ageing infrastructure issues; flooding of facilities at Coleraine; condition of cricket practice nets; improving the overall condition; number of non-compliant netball and basketball courts; not all facilities at suitable standard; impact of climate change on recreational water security; grade and quality / presentation of some bushwalking tracks in Grampians National Park; swimming pools direction (open, keep, fix, etc); lack of security lighting; HILAC - disabled access for Show Court, slippery floor, pool access through change room, limited seating.
- Playgrounds - massive areas of funding needed; issues with condition; ageing equipment; inspection regime and maintenance.
- Asset Management and Maintenance: ability to maintain all the facilities; cost to maintain; swimming pools need maintenance (eg Peshurst Swimming Pool losing water); DELWP Committee of Management facilities relying on Council for help with maintenance; no Asset Management Plan; reactive rather than proactive in managing assets; maintenance needed at facilities (Grange Burn track, Hamilton Seniors, Gray Street footpath, Dunkeld Bowling Club, Peshurst Bowling Club, Peshurst Tennis Club); lack of clarity about maintenance responsibilities; have not maintained facilities developed (eg walking tracks overgrown, rubbish capture not functioning, etc).
- Irrigation - manual irrigation; irrigation operation issues; co-ordination needed to manage usage of reservoir in Hamilton.
- Townships:
  - Balmoral - condition of Balmoral Football Netball Club change rooms and pavilion; public toilets unable to cater for numbers at peak times; creek in Balmoral - who is responsible for maintaining? (fire hazard); RV area is really just a vacant block (no shower); bowls - no lights on rinks (limits winter access to daytime) and limited shade; not enough netball courts at Recreation Reserve; no local gym; condition of tennis and netball courts, walking tracks and oval.



- Branxholme - lack of facilities.
- Cavendish - Cavendish Recreation Reserve condition of public toilets, no accessible toilets
- Coleraine - creek needs cleaning out (who is responsible for maintaining creek); long grass and rubbish not collected; swimming pool change needs attention; walking track dangerous; flood damage; cricket in flood zone so no permanent toilets; practice nets need repairing; previous tennis re-surfacing poor quality; derelict tennis / netball / hockey clubrooms; location of facilities in flood zone; hockey - no turf or club rooms; inadequate fence.
- Lake Hamilton - walking track - no lights (not safe at night), maintenance, diversion when spillway flooding; weed control issues; some areas not accessible; drainage issues; presentation (mowing); rowing course (not class two, weed cutting); insufficient parking, signage, lighting; condition of some amenities; lake edges not maintained.
- Pedrina Park: netball - courts are not compliant, insufficient court lighting for training and safety at facilities; no change and amenities for hockey and soccer; lack of maintenance (buildings, grounds, water system, roads and parking); public toilet condition; lack of spectator seating, shelter and weather protection; lack of landscaping and signage.

## 2) Current Services and Programs

- Participation and activities: changing demographic with ageing population (not all clubs able to field juniors, can result in big jump in ages for some sports); population decline; local hardship impacts; golf and tennis participation has been decreasing; lack of diversity from traditional sports in towns; affordability of activities for lower socio-economic groups (gym, swimming, sports, etc); some clubs need more members especially in smaller towns; not enough levels; lack of motivation to participate.
- Australian rules football: decreased participation in some junior and Reserve grade competitions; recruiting volunteers; number of football / netball clubs operating out of two venues - support clubs in decisions on how this is managed.
- Netball: no indoor opportunities; impact of football / netball on association competitions; only one club in Hamilton for population - players may be missing out / playing elsewhere, lost to sport.
- Access & Usage: clubs wanting their own space and not wanting to share with others; some facilities are underutilised; limitations of operating hours at swimming pools; no older adults exercise programs in some towns; young people - transport issues, lack of options, cost to participate, HILAC canteen hours, website (not enough information); Lake Hamilton - dogs off leash causing issues for wildlife.
- HILAC: healthy options at café are expensive (not as attractive to parents); unable to attract Country Basketball Championships as need separate change to toilets; change rooms are only access to swimming pools.
- Governance and Resources:
  - Financial - limited resources to address facility quality (ageing infrastructure) and improvements (compliance, surface and amenities improvements); cost of operating facilities (inc HILAC); cost to maintain and asset life cycle cost; cost to participate; Council and community cannot afford for every club to have own facility; accessing grants for facility developments.
  - Human Resources - under-resourced (one person responsible for all Council buildings and no one to look after community groups / community); insufficient for program delivery; lack of resources for maintenance at Lake Hamilton.
  - Ignoring / not recognising the ability of clubs to self-manage.
  - Tenancy and Agreements - Council wants to own and not allow clubs to take on long term leases; agreements out of date; sub-letting rights of some clubs; Section 86 Instrument of Delegation does not cover essential items including responsibilities; personal trainers usage and insurance; hire forms out of date.
  - Systems - booking systems (split across departments).
  - Lack of governance of facilities eg insurance, liquor licence, etc.
  - Marketing & Communication - availability and promotion of club contacts; lack of advertising (clubs and activities).



- Events - fragmented approval process; lack of resources in Recreation & Leisure to meet expectations (internal & external).
- Liability prevents working bees.
- Organisations not working together (sectional interests, not cohesive).
- Volunteers - sourcing; not co-ordinated; demands on limited pool in small communities (volunteering in a number of clubs / groups); turnover; lack of access to training locally; low numbers and ageing.
- Townships:
  - Coleraine - community time poor, interested in casual bowls participation; hockey - no training in town so local money goes to Hamilton; losing hockey players - extra travel; unresolved issues relating to 2016 floods.

### 2.6.3 Future Needs, Improvements and Opportunities

#### 1) Facilities

The following table provides a summary of the key findings regarding future needs, improvements and opportunities for facilities and services from the key stakeholder consultations including the Youth Cafés.

**Table 8 Future Needs, Improvements and Opportunities - Facilities**

Facilities	
<p><i>Provision</i></p> <ul style="list-style-type: none"> <li>• Female friendly facilities to enable / enhance growth in participation in a range of sports (unisex facilities; convert existing male amenities to unisex); family friendly facilities.</li> <li>• Netball - at least one compliant court with lights at each football / netball venue and two where participation justifies; change and amenities for players &amp; umpires to Netball Victoria (NV) Standards; lighting and player / officials benches / shelters and amenities.</li> <li>• New / upgraded infrastructure - athletics track; dog parks in key locations; swimming pools - beach / slide / water park.</li> <li>• Facilities that are able to facilitate participation for ageing population.</li> <li>• Joint-use agreements with schools.</li> <li>• Re-purposing and rationalisation:               <ul style="list-style-type: none"> <li>- Fewer at higher standard.</li> <li>- Consolidation / merging / amalgamation and re-purposing opportunities.</li> <li>- Rationalise playgrounds.</li> <li>- Service component and bringing into precincts.</li> <li>- Re-purpose Mitchell Park and Patterson Park.</li> <li>- Incentives for clubs to rationalise facilities.</li> </ul> </li> </ul>	<p><i>Maintenance</i></p> <ul style="list-style-type: none"> <li>• Improved irrigation system for Hamilton facilities.</li> <li>• Playgrounds - maintenance required and regular inspections; need to do preventative not rely on reactive; update.</li> <li>• Clarity over responsibilities - Council, Club and / or Association.</li> <li>• Well maintained footpaths, streets and lanes, lawns and parks are essential for walking and exercise.</li> <li>• More care of sporting grounds.</li> <li>• Resourcing:               <ul style="list-style-type: none"> <li>- Council for maintenance.</li> <li>- Clubs (eg equipment to be able to undertake maintenance).</li> </ul> </li> <li>• Coleraine               <ul style="list-style-type: none"> <li>- Regular removal of rubbish.</li> <li>- Creek - reduce flood risk by cleaning creek, extend levee / additional levees, make attractive.</li> <li>- Well maintained facilities.</li> <li>- Flood prevention - diversion of town drains.</li> <li>- Repair walking track.</li> </ul> </li> </ul>





## Facilities

### Quality

- Prioritisation upgrades and renewals - supporting the update of facilities to meet standards; addressing drainage issues.
- Investment in maintenance of existing facilities and investment in capital renewal / improvements.
- Accessibility improvements (age and gender inclusive); disabled car parking.
- Security - lighting in open space and at pavilions.
- Netball - surface quality, Melville Oval improved netball facilities.
- Outdoor pools - solar heating; Coleraine Swimming Pool change rooms upgrade.
- Undercover and shade areas at facilities.
- HILAC - Court 1 - disabled access; additional rail at front in stand; more seating at Courts 2 and 3.
- Improved facilities, more comfort for players and spectators eg shelters, seats, toilet renovations.

### Paths and Trails

- Usage of old railway lines for trails / shared paths for cycling and walking.
- Linking trails - opportunities to connect tracks and trails and facilities, including planning for connecting townships and natural attractions - potential for a Master Plan.
- Consider opportunities provided by abandoned campsites.
- Wayfinding and interpretive signage; opportunity for technology.
- Need to be maintained once developed.




## Townships

- Balmoral
  - Bowls Club - lights would enhance activities and usage especially during winter.
  - Opportunity for outdoor gym equipment in town.
  - Recreation Reserve - need to upgrade facilities; project for new community centre that includes new change and social / function space; oval - improved grass cover and steps to oval; tennis - court surface, nets (replace / fix).
  - Better walking tracks around town.
- Cavendish
  - Looking at netball / tennis change (and potentially shade / shelter improvements when can), would like to do as part of SRV grants; Men's Shed with amenities.
  - May look at RV dump point in future.




- Coleraine
  - Silvester Oval is premier oval in district and should be treated as such; not enough room for any other facilities as has been discussed.
  - Creek improvements.
  - Reinstate facilities so that last.
  - Good quality facilities needed for good participation.
  - New tennis / netball / hockey facilities - willing to move to another location but not to secluded area (eg behind football clubrooms) as this would inhibit participation, especially females (safety); higher location so flood proof; could be a shared facility (pavilion) at swimming pool; turf for tennis (synthetic better), hockey (need training facilities, proper surface, turf / synthetic; size to cater for number of players and teams; fenced; change rooms with showers; potential joint use with schools) and maybe bowling, would be a hub in centre of town.
  - Benefits for co-location and sharing.
  - Improve lighting, seating and viewing areas.
  - Cricket: at Silvester Oval as already have some facilities; club room and seating.
- Penshurst
  - Maintain / better tennis courts.



Facilities	
<p><b>Pedrina Park</b></p> <ul style="list-style-type: none"> <li>• Development of precinct for multiple sports for the municipality.</li> <li>• Netball need 5 - 6 new courts (compliant).</li> <li>• New public toilets.</li> <li>• Surrounds &amp; Support infrastructure - sealed roads, connected walking trails, fencing and landscaping.</li> <li>• Sustainability - improved irrigation and automatic system; drought proof tolerant grasses;</li> <li>• Lighting for football ovals.</li> <li>• Consolidation of buildings; multi-sport pavilion to service hockey, soccer and public.</li> <li>• Large open area with space is available to develop a multi-sport facility</li> </ul> 	<p><b>Lake Hamilton</b></p> <ul style="list-style-type: none"> <li>• Upgrades to aquatics pavilion, rowing course, change / toilets.</li> <li>• Maintenance - weeds, lakes edge, paths, drainage blanket.</li> <li>• Potential for art and eating facilities.</li> <li>• Smart lights - improve safety on walking track at night.</li> <li>• BBQ and shelter at skate park.</li> <li>• Improvements - needs more fish and additional fishing facilities (eg cleaning stations); increased lake depth; upgraded skate park; places / tracks for riding bikes; lights around lake; changed speed limits; location of buoys; playground fencing; better facilities for aquatic sports.</li> <li>• New opportunities - mountain bike and BMX track; bird hides; protected area for birds; picnic and new activity areas (eg bocce, frisbee, etc).</li> <li>• Surrounds &amp; support Infrastructure - increase signage; dog park; native vegetation replanted in bald areas.</li> </ul>

## 2) Services and Programs

**Table 9 Future Needs, Improvements and Opportunities - Services and Programs**

Services and Programs	
<p><b>Usage and Access</b></p> <ul style="list-style-type: none"> <li>• Scheduling for seasonal sports (work together).</li> <li>• Managing carrying capacity of grounds.</li> <li>• Utilising other existing facilities to facilitate scheduling of hybrid and social sport versions (Hockey).</li> <li>• Multi-use of facilities and joint use with schools.</li> <li>• Co-ordination and scheduling to reduce number of facilities needed.</li> <li>• Increased / improved usage of key facilities - HILAC, Pedrina Park, Lake Hamilton, Melville Oval, unstructured / casual use options.</li> <li>• Events: <ul style="list-style-type: none"> <li>- Tourism - event attraction to quality facilities.</li> <li>- Capacity at venues (eg Melville Oval for night events).</li> <li>- Community usage versus major event.</li> <li>- Opportunities linked to tourism and economic benefits; special events (eg Colour or Mud Run); dances.</li> </ul> </li> <li>• Cost - organise free activities; free courts and pool access; reduced cost to participate; free Wi-Fi at HILAC; affordable programs and access to services.</li> </ul>	<p><b>Strategic Planning</b></p> <ul style="list-style-type: none"> <li>• Asset Management - need an Asset Management Plan and a 10-year Capital Expenditure Plan; implement playground asset condition report. Clarify who is responsible for asset planning.</li> <li>• Need strategic directions re upgrades and maintenance.</li> <li>• Linking Paths strategy.</li> <li>• Priorities: <ul style="list-style-type: none"> <li>- Importance of participation and community engagement and linkages of social inclusion to health outcomes.</li> <li>- Increased focus on clubs of providing an inclusive environment.</li> </ul> </li> </ul> 



**Services and Programs**

*Participation and Activities*

- Increase female participation in future (Australian rules football).
- Indoor netball - would assist participation.
- Opportunities for people with a disability, older adults (inc Dunkeld and Peshurst), young people (inc transport options during school holidays) and all ages to participate in sport and / or recreation.
- Outdoor Pools - regular community events, free use (Glenthompson model) and strong community involvement in sourcing and training local lifeguards.
- Changing way that people recreate - growth in unstructured; increasing use of facilities on an ad-hoc basis; meet needs of young people.
- Technology - application; use of apps available.
- More activities to do for young people, teenagers, and older teens; more non-sporting activities for teens.
- Easier access to facilities and activities.
- New competitions / clubs / teams / programs.
- Programs
  - Help the community to deliver programs - longevity.
  - Need to be flexible and adjust to new and emerging sport and recreation interests and demands; linked to trends.
  - Not necessarily direct delivery by Council - role of community in delivering activities and services. Idea that we create opportunities.
  - More equipment at pools.
- Pedrina Park - other sports, passive and recreation opportunities; events and carnivals; sponsorship opportunities

*Governance & Resourcing*

- Collaboration - working together / sharing.
- More equitable approach to:
  - Club contributions to facility developments.
  - Funding provision for facilities (gender equity; unisex).
- Need the required resources, policies (eg Personal trainers) and procedures.
- Booking system - streamlined; on-line; one point of contact.
- Financial Resources
  - For maintenance - swimming pools, playgrounds, pavilions, sporting and recreation infrastructure to appropriate standard.
  - A Recreation Officer position - implementation of this strategy, club and community liaison, etc
  - Implementation of Masterplans.
  - A general increase in funding and work hours in all areas of Council to do with sporting, recreation and leisure would be a good investment.
  - Improve grant processes.
  - Consistent budgets for Committees of Management.
  - Council Plan prioritises recreation - need to resource to deliver on this.
- Lake Hamilton Management - Advisory Group, Part-time Manager; 'Work for the Dole' opportunities.

*Volunteers*

- Training, recruitment and recognition.
- Development of a volunteer register by SGSC.
- Virtual learning opportunities.
- Improved co-ordination of training opportunities.
- Make easier to comply with legalisation and governance.

*Recreational Water*

- Potential for water-based recreation (fishing, swimming, water skiing, sailing, walking, birdwatching, etc) in Shire.
- Major tourist drawcards.
- Lake Hamilton Master Plan provides an opportunity to enhance tourism and recreation opportunities.

*Communication*

- Improved communication with community.
- Promoting what we have and making the most of resources / facilities.
- Direct contact person at Council for management and maintenance.



**2.6.4 Youth Café Consultations**

Three youth cafés were conducted with students asked to identify the best things about sport, recreation and leisure in Southern Grampians Shire area, what is wrong with sport, recreation and leisure and future improvements and opportunities with results incorporated in Section 2.6.3 above and detailed results in Volume Two Section 6.5.



The participants at the Youth Cafés were able to vote for the top three improvements / opportunities with the results being:

- Trampoline Park.
- Fix Balmoral Recreation Reserve Clubrooms and Kitchen.
- More activities for teenagers, including for older teenagers.
- Motor bike track.
- Music Festival (outside project scope - Arts).

## 2.7 Interviews with Selected Neighbouring LGAs

Telephone interviews were conducted with selected neighbouring municipalities - Ararat Rural City Council, Horsham Rural City Council, Glenelg Shire Council, Moyne Shire Council, Northern Grampians Shire Council and Warrnambool City Council. Key points to note from the interviews included:

### 1) Current and Future Issues

- Ageing infrastructure and keeping up with maintenance requirements.
- Participation rates and ageing population.
- Accessibility - accessible toilets, female friendly facilities and family change rooms.
- Sustainability:
  - Shade improvements.
  - Irrigation - manual and reliance on volunteers in drought has been challenging.
  - Drought impacts on natural turf.
- Asset Management
- Resourcing:
  - Lack of resources.
  - Needing to keep costs down and gain efficiencies.
  - Cost and time for transporting to facilities / activities.
- Merged club facility issues such as both clubs wanting to maintain their facilities - club operates from both with shared training and matches.
- Local communities want to hold on to the facilities that they have - many have recreation reserves.
- Increased demand for improved quality of facilities and services.
- Recreational water - high demand in our region and anything that may alter it will affect other parts of the catchment.

### 2) Future Partnership and Development Opportunities

- Shared Services
  - Modular change rooms that could be shared between LGAs, move from one facility to another as needed when change rooms being re-developed, etc.
  - Joint tendering by LGAs to improve outcomes - If viable LGAs could potentially work together for procurement of products and / or services (eg within the Leisure Facilities; grounds maintenance, equipment and sub-contractor annual maintenance tasks such as aeration).
  - eg could be for concurrent construction projects.
- Consideration of re-purposing facilities when clubs no longer operating or merge. Re-purposing facilities ensures the facility remains viable in the town.
- Shared facilities - proximity of towns across municipal boundaries; potential to rationalise - where and how does it happen.
- Great South Coast report may place demands on LGAs for infrastructure improvements and / or new facilities.



- Strategies and Partnerships - potential around paths and trails; Peaks Trail options to Dunkeld; Regional Cycling Strategy - may identify opportunities and / or partnerships; linkages in regards to security of recreational water for the region; increased collaboration as all Councils dealing with similar issues.
- New and emerging sports facility needs.
- Environmental / Sustainability - ESD planning, climate change, development opportunities.



### 3. Sport and Recreation Facility Inventory

A component of the study was the development of the sport and recreation facility inventory and the development of a facility hierarchy of the sport and recreation facility provision for Southern Grampians Shire Council area.

This section of the report provides the following:

- Sport and Recreation Facility Hierarchy.
- Assets Overview
- Facility Location, Distribution and Type
- Facilities by Activity Type
- Land Ownership and Land Management
- Sport and Recreation Clubs, Groups and Activities

Detailed information is provided in Volume Two Section Four.

#### 3.1 Sport and Recreation Facilities Hierarchy

A three-level facility hierarchy consistent with the research findings, industry and regional trends is proposed for Southern Grampians Shire Council in order to guide the future development and provision of sport, recreation and leisure facilities.

The figure below summarises the recommended facility hierarchy proposed to guide all future facility development and strategies and is consistent with other municipality hierarchies in the region (where appropriate).

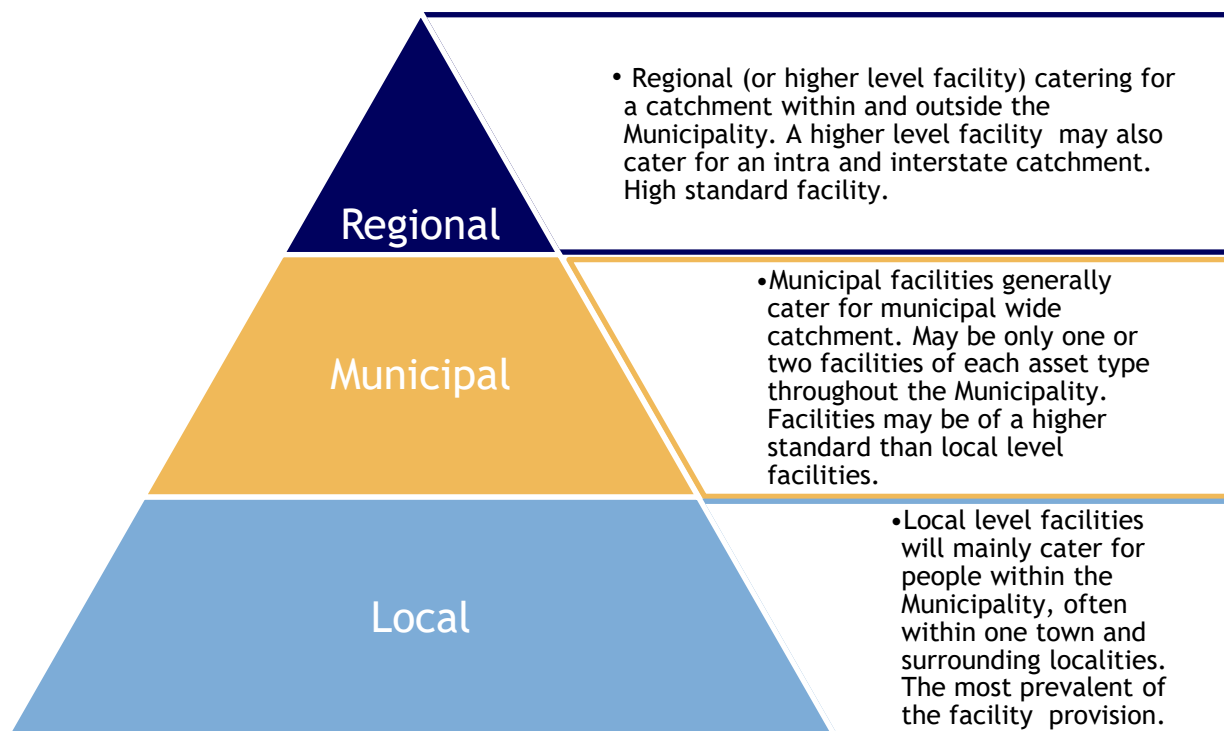


Figure 10 Facility Hierarchy



The service levels of ground and building maintenance will be provided in line with the hierarchical structure. The higher standard Regional facility will usually require a greater level of maintenance. Classifications should be reassessed every five years or as facilities are upgraded or user needs change.

### 3.1.1 Sport Facility Hierarchy Definitions

The definitions for the three-level sport facility hierarchy in order to guide the future development and provision of sport facilities are detailed in the following table.

**Table 10 Sport Facility Hierarchy Definitions**

Classification	Definition	Examples
Regional	Regional level facility catering for a catchment within and outside the Municipality. They will have the capacity and standard of infrastructure to cater for and attract regional and state level events.	Lake Hamilton Rowing  Regional Cricket Hub - Monivae College  Melville Oval - Australian rules football & Cricket
Municipal	Municipal facilities cater for and have a municipal catchment. They will generally cater for activities that have lower participation rates and only one or two facilities throughout the Municipality. Facilities may be of a higher standard than local level facilities to accommodate a higher level of competition.	Dunkeld Racecourse  Hamilton Indoor Leisure & Aquatic Centre  Hamilton Cycling Club  Hamilton Pistol Club  Hamilton Tennis Club
Local	Local level facilities will mainly cater for people within Southern Grampians Shire Council area, sometimes within one town, providing for local senior and junior club competition and training. They are normally the “home ground” facility for user groups. May include school facilities being used as joint-use community facilities.  Generally services the immediate local area and in rural areas the surrounding community.  Local facilities tend to be the most prevalent of the sporting facility provision within Southern Grampians Shire Council area.	Byaduk Tennis Courts  Branxholme Bowls Club  Cavendish Recreation Reserve  Coleraine Golf Club  Glenthompson Recreation Reserve  Kennedy Oval, Hamilton  Mooralla Golf Course  Penshurst Pony Club

It is important to note that not all levels of the Sport Facility Hierarchy are applicable to all sports. Generally lower participation sports may only have one or two levels (e.g. softball/baseball, hockey, rugby union) whilst higher participation sports may have all three levels (e.g. netball, cricket, Australian rules football) in order to be able to cater for the varying standards of competition. Where deemed appropriate the relevant sport governing body requirements and standards will be applied.

### 3.1.2 Recreation Facility Hierarchy Definitions

The definitions for the three-level recreation facility hierarchy in order to guide the future development and provision of recreation facilities are detailed in the following table.



**Table 11 Recreation Facility Hierarchy Definitions**

Classification	Definition	Examples
Regional	Regional level facility catering for a catchment within and outside the Municipality. May be managed by State Agencies in partnership with Council.	Grampians National Park Rocklands Reservoir
Municipal	Municipal facilities cater for and have a municipal catchment. Facilities may be of a higher standard than local level facilities and will cater for informal and passive activities.	Hamilton Botanic Gardens Lake Hamilton Adventure Playground Lake Hamilton
Local	Local level facilities will mainly cater for people within Southern Grampians Shire Council area, sometimes within one town, providing for local community recreation.  Generally services the immediate local area and in rural areas the surrounding community.  Local facilities tend to be the most prevalent of the recreation facility provision within Southern Grampians Shire Council area and will cater for informal and passive activities.	Coleraine Skate Park  Dunkeld Memorial Park Playground  Glendinning Street Playground, Balmoral  Glenthompson Swimming Pool  Hughan Park Playground, Hamilton

### 3.2 Assets Overview

Utilising information provided by Southern Grampians Shire Council and data collected from the project surveys and consultations a sport and recreation facility inventory database has been developed. The facility inventory includes the following:

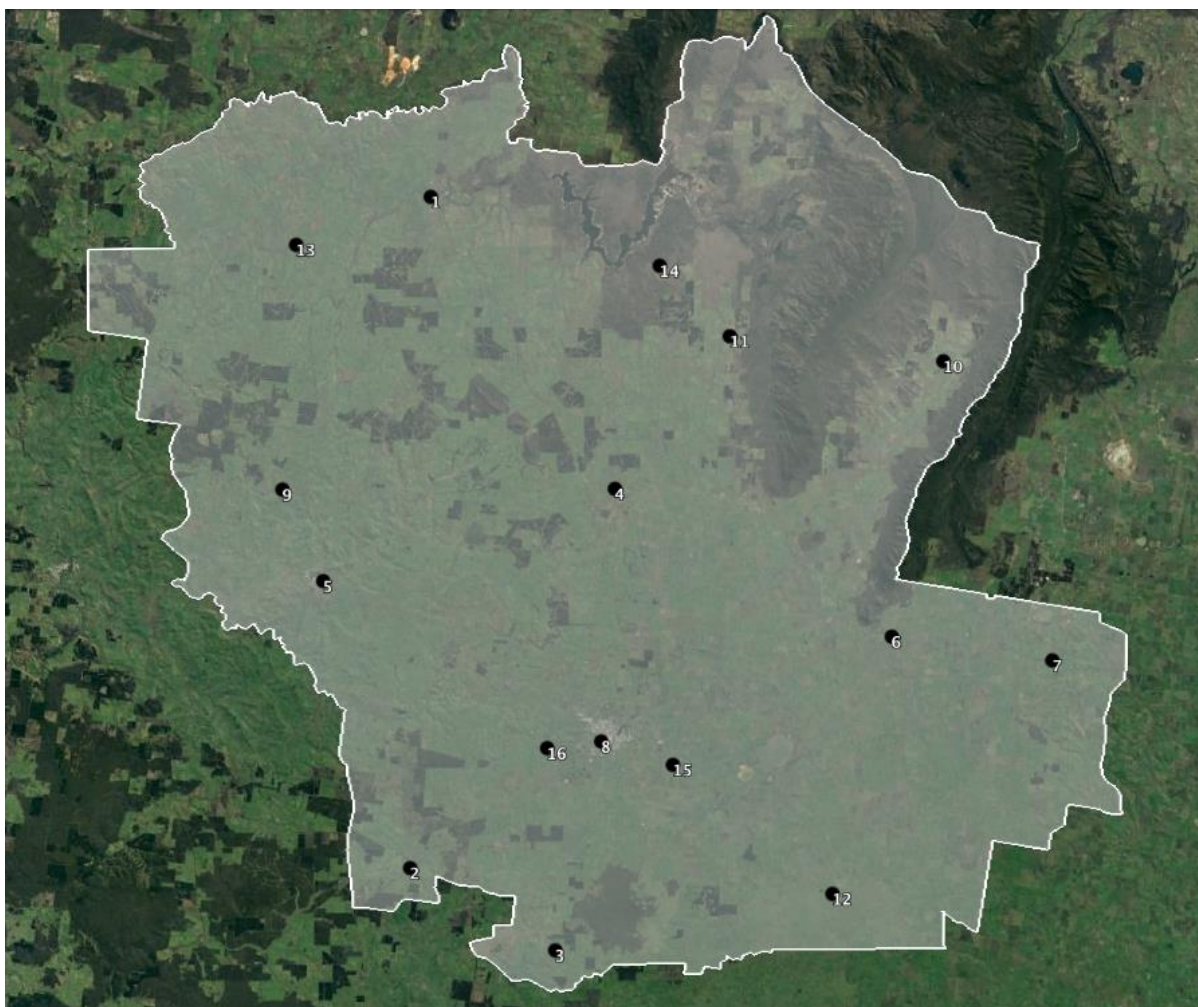
- Town / Location
- Facility and Address
- Asset Type
- Sport / Activity
- Brief Description
- Recommended Facility Hierarchy Level
- Land Owner
- Land Manager
- User Groups.

The facility inventory is documented into an Excel Spreadsheet program and is provided as a separate document with a summary in Appendix 2.

#### 3.2.1 Facility Location, Distribution and Type

The identified facilities are located throughout 16 different towns, localities or rural areas within the municipality as shown in the figure on the following page.





Map Ref	Township
1	Balmoral
2	Branxholme
3	Byaduk
4	Cavendish
5	Coleraine
6	Dunkeld
7	Glenthompson
8	Hamilton
9	Konongwootong
10	Mirranatwa
11	Mooralla
12	Penshurst
13	Pigeon Ponds
14	Rocklands
15	Tarrington
16	Yulecart

**Figure 11 Towns and Locations with Sport and Recreation Facilities**

The details of the facilities in each township / location are provided in the table on the following page.



**Table 12 Southern Grampians Shire Council Towns and Localities Facility Provision**

Town / Location	Facility			
Balmoral	Balmoral Bowls Club	Balmoral Golf Club	Balmoral Recreation Reserve	Balmoral Swimming Pool
Balmoral	Glendinning Street Playground			
Branxholme	Branxholme Bowls Club	Branxholme Recreation Reserve		
Byaduk	Byaduk Recreation Reserve			
Cavendish	Cavendish Recreation Reserve			
Coleraine	Coleraine Bowling Club	Coleraine Golf Club	Coleraine (Silvester Oval) Recreation Reserve	Coleraine Turnbull Street Recreation Reserve
	Coleraine Showgrounds	Coleraine Skate Park	Coleraine Swimming Pool	Coleraine Tennis & Netball
	Coleraine Visitor Information Centre	Mocka's Boxing Club		
Dunkeld	Dunkeld Bowling Club	Dunkeld Consolidated School	Dunkeld Memorial Park	Dunkeld Racecourse
	Dunkeld Recreation Reserve	Dunkeld Swimming Pool	Dunkeld Tennis Courts	Grampians Golf Club
Glenthompson	Glenthompson Lions Park	Glenthompson Recreation Reserve	Glenthompson Swimming Pool	
Hamilton	BelieFit	Botanic Gardens	Bree Park	Brumley Park
	Coleraine Road Reserve	EmpowerFit	Grangeburn Bowls Club	Hamilton and District Gymnastics Club
	Hamilton Bowls Club	Hamilton Clay Target Club	Hamilton Croquet Club	Hamilton Cycling Track
	Hamilton Fitness 24/7	Hamilton Golf Club	Hamilton Indoor Leisure & Aquatic Centre	Hamilton Olympic Swimming Pool
	Hamilton Pistol Club	Hamilton Recreation Reserve	Hamilton Showgrounds	Hamilton Tennis Club
	Hughan Park	Kennedy Oval	Kokoda Avenue Playground	Lake Hamilton
	Mocka's Boxing Club	Melville Oval	Mitchell Park	Monivae College
	Parklands Golf Course	Patterson Park	Pedrina Park	Quigley Reserve
Konongwootong	Konongwootong Tennis & Community Reserve			
Mirranatwa	Mirranatwa Tennis Courts			



Town / Location	Facility			
Mooralla	Mooralla Golf Course	Mooralla Tennis Courts		
Penshurst	Penshurst Bowls Club	Penshurst Racecourse Reserve	Penshurst Recreation Reserve	Penshurst Swimming Pool
Pigeon Ponds	Pigeon Ponds Recreation Reserve			
Rocklands	Rocklands Reservoir			
Tarrington	Tarrington Recreation Reserve			
Yulecart	Yulecart Recreation Reserve			

The following two figures provide maps of the sport and recreation facility locations, with the first map for townships and localities and the second map for Hamilton and Surrounds.

**Legend for Figure 8 on the following page**

Map Ref	Facility	Map Ref	Facility
1	Balmoral Bowls Club	22	Dunkeld Memorial Park
2	Balmoral Golf Club	23	Dunkeld Racecourse
3	Balmoral Recreation Reserve	24	Dunkeld Recreation Reserve
4	Balmoral Swimming Pool	25	Dunkeld Swimming Pool
5	Glendinning Street Playground, Balmoral	26	Dunkeld Tennis Courts
6	Branxholme Bowls Club	27	Grampians Golf Club, Dunkeld
7	Branxholme Recreation Reserve	28	Glenthompson Lions Park
8	Byaduk Recreation Reserve	29	Glenthompson Recreation Reserve
9	Cavendish Recreation Reserve	30	Glenthompson Swimming Pool
10	Coleraine Bowling Club	31	Konongwootong Tennis & Community Reserve
11	Coleraine Golf Club	32	Mooralla Golf Course
12	Coleraine (Silvester Oval) Recreation Reserve	33	Mooralla Tennis Courts
13	Coleraine Showgrounds	34	Penshurst Bowls Club
14	Coleraine Skate Park	35	Penshurst Racecourse Reserve
15	Coleraine Swimming Pool	36	Penshurst Recreation Reserve
16	Coleraine Tennis & Netball	37	Penshurst Swimming Pool
17	Coleraine Turnbull Street Recreation Reserve	38	Pigeon Ponds Recreation Reserve
18	Coleraine Visitor Information Centre	39	Rocklands Reservoir
19	Mocka's Boxing Club, Coleraine	40	Tarrington Recreation Reserve
20	Dunkeld Bowling Club	41	Yulecart Recreation Reserve
21	Dunkeld Consolidated School		

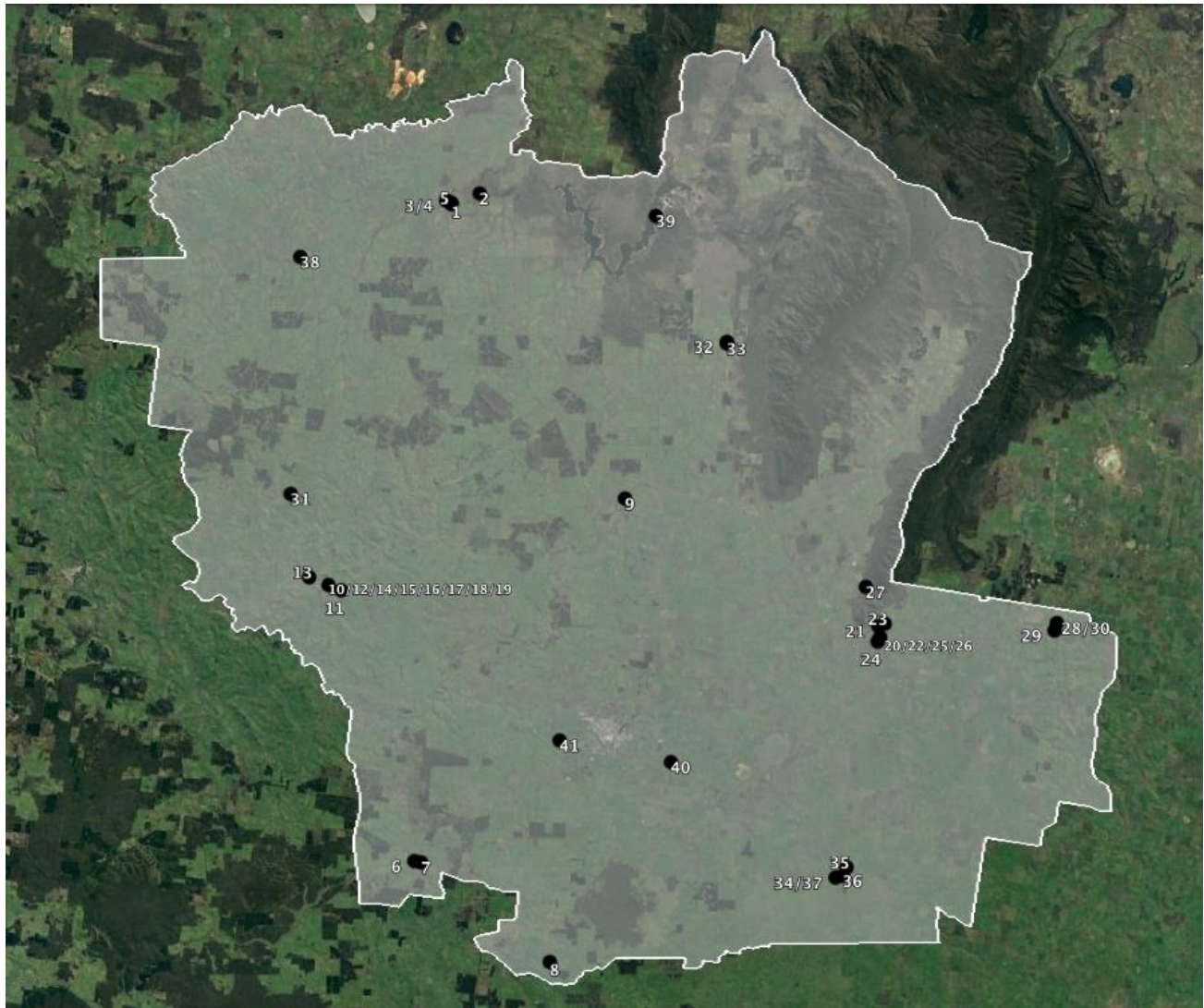


Figure 12 Map of Sport & Recreation Facilities - Townships & Localities

Note: Refer previous page for legend



Map Ref	Facility
1	Beliefit
2	Botanic Gardens
3	Bree Park
4	Brumley Park
5	Coleraine Road Reserve
6	EmpowerFit
7	Grangeburn Bowls Club
8	Hamilton and District Gymnastics Club
9	Hamilton Bowls Club
10	Hamilton Clay Target Club
11	Hamilton Croquet Club
12	Hamilton Cycling Track
13	Hamilton Fitness 24/7
14	Hamilton Golf Club
15	Hamilton Indoor Leisure & Aquatic Centre
16	Hamilton Olympic Swimming Pool
17	Hamilton Pistol Club
18	Hamilton Recreation Reserve
19	Hamilton Showgrounds
20	Hamilton Tennis Club
21	Hughan Park
22	Kennedy Oval
23	Kokoda Avenue Playground
24	Lake Hamilton
25	Melville Oval
26	Mitchell Park
27	Mocka's Boxing Club
28	Monivae College
29	Parklands Golf Course
30	Patterson Park
31	Pedrina Park
32	Quigley Reserve
33	Rasmussen Reserve
34	The Hamilton and Alexandra College
35	White Avenue Reserve

Figure 13 Map of Sport & Recreation Facilities - Hamilton & Surrounding Areas



A review of the facilities data by location indicates the following facility provision trends:

- A total of 76 sport and recreation facilities have been identified, however a number cater for multiple sport and recreation activities. As such a total of 136<sup>13</sup> different sport and recreation facilities have been identified that cater for a diverse range of sport and recreation activities throughout the Shire.
- Hamilton has a total of 35 facilities identified, whilst Coleraine has 10 and Dunkeld eight (8).

### 3.2.2 Facilities by Activity Type

- A total of 35 different sport and recreation activities have been identified throughout the Southern Grampians Shire.
- The activities catered for include cricket (14 facilities with cricket wickets, of which nine are turf wickets), 15 tennis facilities (includes one indoor asphalt multi-use court), 10 venues providing netball courts with the majority not compliant with Netball Victoria standards in terms of run-off and some having been deemed unplayable, Australian rules football (10), swimming pools (seven), bowls (7) and golf (6).
- There are 23 playgrounds with the majority located in Hamilton. In addition, there are two skate facilities, located at Lake Hamilton and in Coleraine.

### 3.2.3 Sport and Recreation Clubs, Groups and Activities

- There are 84 clubs that are regular users of the facilities with a total of 45 facilities that have one or more regular user groups.
- Facilities without a regular user group include 10 tennis court facilities, Hamilton Recreation Reserve (Australian rules football and cricket), Coleraine Tennis - Netball (netball).

### 3.2.4 Land Ownership and Land Management

- Just over half of the facilities (53%) are owned by the Crown with some 41% of these facilities managed by a Department of Environment, Land, Water and Planning appointed Committee of Management, just over a quarter (27%) are managed by Southern Grampians Shire Council and an additional 10% by a Southern Grampians Shire Council appointed Section 86 Committee of Management and 15% that are managed by the club / user group.
- Almost a quarter (24%) of the facilities are owned by Southern Grampians Shire Council, of which 83% are under the direct management of Council with the remainder managed by the tenant club.
- It is very important to note that Southern Grampians Shire Council and the community have made significant investment (financial and human resources) into the sport and recreation facilities located within the Municipality on Crown land.

## 3.3 Facility Audit Sites

A key component of the project was the audits of selected sport and recreation facilities. The audits aimed to assess the overall condition and 'fit for purpose' (visual only) against code design requirements (where applicable), equity and inclusiveness of access, sustainability (financial and environmental where applicable / information available) and identification of gaps and opportunities to implement as part of the Strategy.

The facilities investigated are listed in the following two tables with the key identified projects (not including maintenance works) included in Section 4.

---

<sup>13</sup> Facilities that cater for more than one sport have been counted for each sport. For example, a facility that caters for Australia rules football and cricket is counted as two facilities. Courts that are used for netball and tennis are also counted as two facilities.



**Table 13 Facility Audit Sites - Hamilton**

Location	Facilities and / Components Assessed
Hamilton Indoor Leisure & Aquatic Centre (HILAC)	<ul style="list-style-type: none"> <li>• Fields of Play:               <ul style="list-style-type: none"> <li>- Four Multi-use Courts (badminton, basketball, netball).</li> <li>- Table Tennis Hall</li> <li>- Squash Courts</li> </ul> </li> <li>• Change rooms - female and one accessible</li> <li>• Pool side seating</li> </ul>
Hamilton Olympic Swimming Pool	<ul style="list-style-type: none"> <li>• Reception</li> <li>• Change rooms</li> <li>• Pool side and shelters</li> </ul>
Hamilton Showgrounds	<ul style="list-style-type: none"> <li>• Fields of Play - indoor archery</li> </ul>
Lake Hamilton	<ul style="list-style-type: none"> <li>• Lakes Edge Adventure Playground &amp; Amenities</li> <li>• Playground (near Aquatics Pavilion)</li> <li>• Skate Park and Playground</li> <li>• Shared Path</li> <li>• Aquatic Sports Pavilion</li> <li>• Aquatic Sports &amp; Public Change / Amenities</li> </ul>
Melville Oval	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Oval</li> <li>- Netball Courts</li> </ul> </li> <li>• Playground</li> <li>• Grandstand and Function Room</li> <li>• Main Pavilion</li> <li>• Spectator Shelter</li> <li>• Netball Cottage</li> </ul>
Mitchell Park	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Oval</li> <li>- Athletics</li> </ul> </li> <li>• Playground</li> <li>• Pavilion</li> <li>• Public Toilets</li> </ul>
Patterson Park	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Tennis Courts</li> <li>- Disused Basketball / Tennis Court</li> </ul> </li> <li>• Hall</li> </ul>
Pedrina Park	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Netball Courts</li> <li>- Ovals (3)</li> <li>- Soccer Pitch</li> <li>- Cricket Practice Nets</li> <li>- Hockey - no access (observations from outside fence line)</li> </ul> </li> <li>• Playground</li> <li>• Netball Pavilion</li> <li>• Oval One Pavilion - Australian Rules Football</li> <li>• Oval Two Pavilion - Cricket</li> <li>• Public Toilet Block</li> </ul>

**Table 14 Facility Audit Sites - Rural Area**

Location	Facilities and / Components Assessed
Balmoral Recreation Reserve	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Oval</li> <li>- Indoor Netball / Tennis Court</li> <li>- Tennis Courts</li> </ul> </li> <li>• Main Pavilion</li> <li>• Social Room</li> <li>• Tennis Pavilion</li> <li>• Public Toilets</li> </ul>



Location	Facilities and / Components Assessed
Balmoral Swimming Pool	<ul style="list-style-type: none"> <li>• Reception</li> <li>• Change rooms</li> <li>• Pool side and shelters</li> </ul>
Branxholme Recreation Reserve	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Oval</li> <li>- Netball Courts</li> </ul> </li> <li>• Main Pavilion</li> <li>• Netball Room / Storage</li> </ul>
Coleraine Swimming Pool	<ul style="list-style-type: none"> <li>• Reception</li> <li>• Change rooms</li> <li>• Pool side and shelters</li> </ul>
Dunkeld Swimming Pool	<ul style="list-style-type: none"> <li>• Reception</li> <li>• Change rooms</li> <li>• Pool side and shelters</li> </ul>
Glenthompson Swimming Pool	<ul style="list-style-type: none"> <li>• Reception</li> <li>• Change rooms</li> <li>• Pool side and shelters</li> </ul>
Penshurst Swimming Pool	<ul style="list-style-type: none"> <li>• Reception</li> <li>• Change rooms</li> <li>• Pool side and shelters</li> </ul>
Silvester Oval, Coleraine	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Oval</li> <li>- Netball / Tennis Courts</li> </ul> </li> <li>• Main Pavilion</li> <li>• Social Room</li> <li>• Netball Pavilion</li> <li>• Playground</li> </ul>
Tennis & Netball Centre, Coleraine	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Tennis / Netball Courts</li> </ul> </li> </ul>
Turnbull Street Reserve, Coleraine	<ul style="list-style-type: none"> <li>• Fields of Play               <ul style="list-style-type: none"> <li>- Oval</li> <li>- Cricket Practice Nets</li> </ul> </li> </ul>





## 4. Current Infrastructure Upgrades and Planning

The key identified capital works projects (not including maintenance works) from the facility audits of the Southern Grampians Shire selected facilities are summarised in the following sections.

The Southern Grampians Shire Council Sport and Recreation Facilities Hierarchy is to be used to guide future facility development. The definitions for each of the three hierarchy levels, Regional, Municipal and Local, that are to be used as the framework to guide future provision and development of sport and recreation facilities are detailed in Section 3.1.

### 4.1 Facility Audits - Capital Works Projects

A number of future capital works projects have been identified in the facility site audit recommendations for each of the facilities. It is important to note that responsibility for the identified works may be Southern Grampians Shire Council, Tenant Clubs / User Groups, Land Owner (eg DELWP) or a combination. The audits aimed to assess the overall condition and 'fit for purpose' (visual only) against code design requirements (where applicable), equity and inclusiveness of access, sustainability and identification of gaps and opportunities to implement as part of the Strategy.

The code requirements and standards applicable for some of the sports facilities (Australian rules football, cricket, hockey, netball, soccer, tennis) are summarised in Appendix 1 with further details provided in Volume Two Section 2. Whilst some of the audited facilities may not meet these requirements or standards not all works have been proposed (eg slightly under the size required).

The identified projects have been assessed using:

- An agreed 10-point asset condition rating / intervention and action framework.
- Functionality and fit for purpose.
- State Sporting Association or peak body requirements, standards or guidelines (where applicable).
- Participation Outcomes.
- Need and Community Benefit.

The identified works have been prioritised according to the following criteria:

- Short            0 to 3 years
- Medium        4 to 6 years
- Long            7 to 10 years
- Beyond        11 years plus.

**Before any of the proposed Capital Works projects are able to be undertaken Council will need to determine the feasibility and affordability and finalise a priority (where feasible) for each proposed project.**

The priority rating and timelines are dependent on the readiness / capacity of SGSC, project partners and users to proceed as per each project recommendation. Where cost savings and community benefit will be achieved by delivering priorities concurrently Council officers will review and amend accordingly in consultation with the project partners, Committee of Management (where applicable) and tenant user groups.

The two tables below provide a summary of the key proposed capital works projects and priority rating for facilities included in the facility audits.



**Table 15 Key Proposed Capital Works Facility Audit Sites - Hamilton**

Facility	Hierarchy Level	Project Description	Priority	Indicative Cost Range (Est)
1. Hamilton Olympic Swimming Pool	Local	a) Upgrading and refurbishment of change rooms. b) Accessible change (changing places capacity).	M/L	Allow \$250,000 to \$350,000
2. Lake Hamilton	Regional (Rowing)	Pavilion Amenities a) New Unisex Accessible Change & Amenities. b) Upgrade existing Male & Female Change Rooms.	M	Allow \$250,000 to \$350,000
	Regional (Rowing)	External Covered Viewing Area / Social BBQ Area (between Pavilion and Amenities) and Accessibility Improvements (paving).	L	Allow \$100,000 to \$150,000
	Municipal	Dog Park (est area between 600 - 800m <sup>2</sup> for district level).	S	TBD depending on design and equipment
	Local	Replacement of two local level playgrounds: a) Brumley Park Playground. b) Hamilton Skatepark Playground.	S S	Allow \$200,000 to \$240,000 TBD depending on design and equipment
	Municipal	Provision of café (if pop-up trial successful).	M/L	Allow \$200,000 to \$300,000
	Municipal	Fish Cleaning Station/s (2).	M	Allow \$50,000 to \$60,000
3. Melville Oval	Regional (Australian rules football & cricket)	Upgrade Main Pavilion: a) Existing Change & Amenities (Female Friendly and Accessible). b) Provision of two unisex umpires change rooms.	S/M	a) Allow 300,000 to 400,000 b) \$150,000 to \$200,000
	Regional (Australian rules football & cricket)	Replacement of the Spectator Seating Shelter. NB Timing may change depending on SGSC Building & Engineers Inspection.	S/M	Allow \$55,000 to \$80,000
	Local	New Netball Pavilion - two player change with amenities and facilities for umpires, officials and club (eg storage).	S	TBD depending on design
4. Patterson Park	Local	Tennis courts - redevelopment of courts into a multi-use space and support amenities (unisex toilets).	M/L	TBD depending on design and inclusions following community consultation
5. Pedrina Park	Municipal	Six new lit netball courts (on existing site) with player and official benches & shelters.	S	Allow \$1.1m to \$1.2m
	Local	a) Automatic irrigation - Ovals (3). b) Drainage improvements - Ovals (3) and Soccer Pitch.	M	TBD depending on design
	Municipal / Local	Re-develop current Oval 3 into Multi-use Sporting Field at with Supporting Infrastructure <sup>14</sup>	M / L	Allow \$350,000 to \$500,000
	Municipal	Athletics Jumping and Throwing Events Competition Areas.	With new Multi-use Field (athletics)	Allow \$300,000 to \$400,000
	Local	New Cricket Practice Nets - synthetic (multi-use with retractable internal nets).	M	Allow \$250,000 to \$300,000

<sup>14</sup> Timing of upgrade works dependent on future of athletics at Mitchell Park.



Facility	Hierarchy Level	Project Description	Priority	Indicative Cost Range (Est)
Pedrina Park (cont)	Regional	Netball Pavilion Extension for Hockey - player change & amenities and facilities for umpires, officials and club; unisex accessible change; upgrade existing netball amenities (unisex) and provision of publicly accessible unisex toilets.	S	Allow \$1.1m to \$1.25
	Local	External covered viewing Area with social facilities between Oval 1 & 2 Pavilions.	M/L	Allow \$60,000 to \$110,000
	Local	Oval 2 Pavilion - Kiosk / Kitchen / Bar Upgrade Works including accessibility improvements and Accessible Toilet.	L	TBD depending on design
	Municipal / Local	Multi-use Pavilion and Community Room to service Soccer and Multi-use Sporting Field (existing Oval 3). Note: development could be staged.	M	Allow \$2.5m to \$2.7m

**Table 16 Key Proposed Capital Works Facility Audit Sites - Rural Area**

Facility	Hierarchy Level	Project Description	Priority	Indicative Cost Range (Est)
1. Coleraine Swimming Pool	Local	Option One: a) Upgrading and refurbishment of change rooms. b) Accessible change (changing places capacity). Option Two: New change and amenities including accessible change (changing places) developed with pavilion for tennis / hockey.	TBD <sup>15</sup>	Option 1: Allow \$250,000 to \$350,000  Option 2: TBD depending on sports to be accommodated
2. Dunkeld Swimming Pool	Local	a) Upgrading and refurbishment of change rooms.	L	a & b Allow \$250,000 to \$350,000  c. Allow \$40,000 to \$50,000 d. TBD depending on whether fitout or extension
		b) Accessible change (changing places capacity).	L	
		c) Shade sail over toddler pool.	S	
		d) Provision of reception / office / kiosk / first aid (fitout or extension).	M	
3. Glenthompson Swimming Pool	Local	a) Upgrading and refurbishment of change rooms.	S	Allow \$250,000 to \$350,000
		b) Accessible change (changing places capacity).	M	
		Shade sails (two).	M	
4. Penshurst Swimming Pool	Local	Accessible change (changing places capacity).	L	Allow \$55,000 to \$80,000
5. Silvester Oval, Coleraine	Local	Netball Pavilion Upgrade - additional change and amenities; facilities for umpires, officials.	M	Allow \$190,000 to \$240,000
		Social - provision of accessible toilet / change.	M	Allow \$55,000 to \$80,000
		Turf wicket table and practice nets (synthetic) if cricket relocates.	TBD	Allow \$190,000 to \$240,000

<sup>15</sup> To be considered as part of any development of a co-located new tennis / hockey facility with shared pavilion / change / amenities building.



Facility	Hierarchy Level	Project Description	Priority	Indicative Cost Range (Est)
6. Tennis & Netball Centre, Coleraine	Local	Option 1: four synthetic multi-use courts at existing location (tennis / hockey training). OR Option 2: four synthetic multi-use courts at new location TBD (tennis / hockey training).	S	Option 1: Allow \$680,000 to \$750,000  Option 2: TBD depending on location
Tennis & Netball Centre, Coleraine (cont)	Local	Option 1: pavilion and amenities - replacement. OR Option 2: pavilion and amenities at new location TBD.	S/M	TBD depending on design and inclusions

Existing construction cost data for similar facilities (where available) has been utilised to identify estimated costs within a range for the proposed projects. It is not possible to provide completely accurate cost plans at this stage and these costs should be regarded as a guide only as detailed designs/ plans are required to be completed with the site features which will enable more accurate cost schedules.

Final project development timing also needs to be considered as construction cost escalation is at 4% to 5% annually so the timing of when any project is scheduled will impact on the capital cost estimate.

The capital cost estimates are based on rates as at September 2018 and no cost escalation has been allowed for. It is recommended that Quantity Surveyors Report is prepared for each project as part of the feasibility and design process.

The following have been excluded from the cost estimate:

- Cost escalation.
- Goods and Services Tax (GST).
- Land, legal, marketing, finance costs and provision / upgrade of any services.
- Council internal costs.
- Adverse soil conditions including excavation of rock, replacement of soft spots, testing, removal and replacement of contaminated soil.
- Upgrading, new or replacement of existing authority services infrastructure to a site and diversion or re-location of any existing in-ground services.
- FFE including activity equipment, IT and AV equipment.
- Latent conditions.
- Site specific works.
- Any additional solar panels.
- Works to adjoining roads or outside a site boundary.
- Removal of asbestos and other hazardous materials.
- Pile or bored pier foundations.
- Authority fees and charges.
- Display / exhibition cases.
- Staging costs.
- Relocation / Decanting costs.
- Fire sprinklers.



- Blinds, curtains and drapes.
- Public artwork.
- Stormwater detention / retention on site.
- ESD initiatives.
- Playground and outdoor amenities including equipment.
- Signage and landscaping.
- Planning, design, professional or permit fees.

#### 4.1.1 Facilities Managed by DELWP Committee of Management

The following two facilities were included in the facility audits however as they are currently managed by a DELWP appointed Committee of Management it is not Council’s responsibility to determine projects, priorities or indicative costings.

The following table provides key proposed recommendations and proposed that Council officers meet with Reserve Management and representatives of the user groups to provide the results and recommendations in the Facility Audits as part of this project.

**Table 17 Key Proposed Capital Works Facility Audit Sites - Managed by DELWP Appointed COM**

Facility	Hierarchy Level	Project Description
1. Balmoral Recreation Reserve	Local	Replacement of light towers on Oval (training standard).
		Tennis court / multi-use court replacement (two multi-use with netball) (Note option of re-purposing for remaining court area).
		Pavilion and Social / Community Room (new).
2. Branxholme Recreation Reserve	Local	Replacement of light towers (four) on Oval (training standard).
		Cricket Practice Nets - synthetic.
		Pavilion: a) Netball - two player change & amenities and support facilities for club (eg storage). b) Umpires and Officials Change for all sports.

#### 4.1.2 Access to Premises

Issues with compliance with Access to Premises standards and requirements were identified at a significant number of the facilities and sites audited. This included site access, paths of travel, access to pavilions / buildings and accessible change and toilets. It is proposed that these are addressed when re-development / upgrade or new works are undertaken or these can be prioritised separately depending on identified need. A further option for SGSC to consider is an annual Capital Works allocation for Access to Premises compliance for facilities that is allocated following a prioritisation process.

A summary of the main Access to Premises issues that have been identified in the facility audits and that require improvements are provided in the following table.

**Table 18 Access to Premises / Universal Access Issues at Facility Audit Sites - Hamilton**

Facility / Location	Access to Premises <sup>16</sup>
1. Hamilton Indoor Leisure & Aquatic Centre (HILAC)	<ul style="list-style-type: none"> <li>• Access provisions are not best practice at the Show Court (steps at one entry and to spectator seating).</li> <li>• No ambulant toilets.</li> <li>• Upstairs meeting room access.</li> </ul>

<sup>16</sup> Note all issues are listed - refer facility audits for full details.



Facility / Location	Access to Premises <sup>16</sup>
2. Hamilton Olympic Swimming Pool	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• Ramp access into pool (check compliance).</li> <li>• No ambulant toilets.</li> <li>• Accessible toilet.</li> <li>• Some steps.</li> </ul>
3. Hamilton Showgrounds	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> </ul>
4. Lake Hamilton	<p><i>Aquatics Pavilion and Amenities</i></p> <ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces to and around pavilion and amenities.</li> <li>• No ambulant toilets.</li> <li>• No accessible change.</li> <li>• Access to accessible toilet (toilet likely not compliant).</li> <li>• Disabled car parking.</li> </ul>
5. Melville Oval	<ul style="list-style-type: none"> <li>• Steps into number of areas; steps to oval.</li> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ambulant toilets.</li> <li>• No accessible change in main pavilion.</li> <li>• Social room accessible toilet compliance.</li> <li>• Access to netball cottage and social room (uneven pathway and outdoor surfaces).</li> </ul>
6. Mitchell Park	<ul style="list-style-type: none"> <li>• Steps into number of areas.</li> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No accessible or ambulant toilets.</li> <li>• No accessible change in main pavilion.</li> </ul>
7. Patterson Park	<ul style="list-style-type: none"> <li>• Steps into kitchen.</li> <li>• Sealed pathways to and around hall.</li> <li>• No accessible change.</li> </ul>
8. Pedrina Park	<ul style="list-style-type: none"> <li>• Steps into number of areas; stairs to Netball Control Tower.</li> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ambulant or accessible toilets in Cricket pavilion.</li> <li>• No ambulant toilets in Netball Pavilion.</li> <li>• No accessible change in Netball or Cricket Pavilion.</li> <li>• No disabled parking at Cricket and Australian rules football</li> </ul>

**Table 19 Access to Premises / Universal Access Issues at Facility Audit Sites - Rural Areas**

Facility / Location	Access to Premises <sup>17</sup>
1. Balmoral Recreation Reserve	<ul style="list-style-type: none"> <li>• Access provisions are not best practice from the unsealed carpark into the pavilion and at the kiosk servery's.</li> <li>• Steps into number of areas; steps to oval.</li> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ambulant toilets.</li> <li>• No accessible change in main pavilion.</li> <li>• Access to tennis pavilion.</li> </ul>
2. Balmoral Swimming Pool	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• Ramp into main pool.</li> <li>• Steps into number of areas.</li> <li>• Disabled car park (not level).</li> <li>• Accessible change (items stored blocking usage, lip at door and width).</li> <li>• Ambulant toilets.</li> </ul>
3. Branxholme Recreation Reserve	<ul style="list-style-type: none"> <li>• Steps at bar servery.</li> <li>• Sealed pathways and social areas to and around pavilion.</li> <li>• Ramp to social room.</li> </ul>

<sup>17</sup> Note all issues are listed - refer facility audits for full details.



Facility / Location	Access to Premises <sup>17</sup>
4. Coleraine Swimming Pool	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ramp or hoist access into pools.</li> <li>• No accessible or ambulant toilets.</li> <li>• Entry ramp compliance to be checked.</li> <li>• Some steps.</li> </ul>
5. Dunkeld Swimming Pool	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ramp or hoist access into pools.</li> <li>• No accessible or ambulant toilets.</li> <li>• Pathways blocked by furniture.</li> </ul>
6. Glenthompson Swimming Pool	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ramp or hoist access into pools.</li> <li>• Steps into some areas including entry and showers.</li> <li>• No accessible or ambulant toilets.</li> </ul>
7. Penshurst Swimming Pool	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ramp or hoist access into pools.</li> <li>• Steps into some areas including showers.</li> <li>• No accessible or ambulant toilets.</li> </ul>
8. Silvester Oval, Coleraine	<ul style="list-style-type: none"> <li>• Steps into number of areas; steps to oval.</li> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No ambulant toilets.</li> <li>• No accessible change / toilet for Social Room / main pavilion.</li> <li>• Stairs between kitchen and social room.</li> </ul>
9. Turnbull Street Reserve, Coleraine	<ul style="list-style-type: none"> <li>• Uneven pathways and outdoor surfaces.</li> <li>• No accessible or ambulant toilets.</li> </ul>

#### 4.1.3 Other Proposed Works

There are a number of areas to be addressed either at a number of the facility audit sites or at some of the facility components in addition to the works already identified in the sections above. Other works that were identified at a number of the facilities included:

- *Storage* - a number of facilities were identified as having issues with storage, whereby items are currently stored in amenities, accessible toilets / change or other parts of a pavilion limiting access, etc. These facilities often had poorly configured or limited fit out that compromised usage and / or access or insufficient storage was provided. Options include new / revamped fit out of existing storage and / or provision of additional storage, either permanent or temporary.
- *Rubbish enclosures* - very few facilities have secured areas for rubbish bins. Providing a secure area separate to buildings for rubbish bins awaiting collection is suggested particularly at high risk / isolated venues.
- *Keying and Lock System* - there is a need to have a more efficient key system for accessing all sports pavilions and associated buildings. During the audits access to some pavilions or to certain areas of pavilions / buildings was not able to be provided due to the current system using a number of different master keys / keys, as well as a number of user groups who had also utilised their own locks preventing access.
- *Kitchens / kiosks* - if not already undertaken on a regular basis it is recommended that Council officers review kitchens and kiosks to ensure food and beverage compliance with all legal requirements of the relevant authorities including Council Food Standards. Identified works to meet compliance requirements will need to be costed and prioritised in accordance with usage / demand for facility. These inspections should then be programmed regularly to ensure continued compliance, once any issues have been addressed.



#### 4.1.4 Further Research, Investigations and Potential Works

As a result of the facility audits there are a number of recommendations for further research, investigations and potential works. The following tables provide the recommendations for the facilities utilising the priority criteria provided in Section 4.1.

**Table 20 Key Further Research, Recommendations and Potential Works at Facility Audit Sites - Hamilton**

Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
1. Hamilton Indoor Leisure & Aquatic Centre (HILAC)	Municipal	a) Show Court: <ul style="list-style-type: none"> <li>i. That given that the Show Court does not meet run-off requirements for basketball or netball that SGSC investigates options to extend the court to meet run-off requirements including potentially removing some of the spectator seating at the side.</li> <li>ii. If the show court is not able to be extended within its current location SGSC could consider the option of utilising Courts 2 and 3 to develop a show court through the use of bleacher or temporary seating, if future tournament / event opportunities warrant such a provision.</li> <li>iii. That if Show Court is extended - provision of LED Lighting (with extension).</li> </ul>	It is not known if either end of the court is able to be extended and an assessment will need to be made by SGSC to determine if either of the wall structures at each end of the court are able to be moved to extend the court. To meet NV run-off requirements, court requires to be extended by approximately 5m in width and 4m in length.  Concurrent with either Show Court Works	S   M   TBD
	Municipal	b) That SGSC develop a Masterplan for HILAC that provides a strategic direction for future facility provision and development including consideration of the provision of: <ul style="list-style-type: none"> <li>i. Separate dry change rooms.</li> <li>ii. Provision of compliant Show Court for netball &amp; basketball (refer above.)</li> <li>iii. Facilities to meet the needs of new and emerging indoor sport and recreation activities.</li> <li>iv. Re-purposing underutilised spaces.</li> <li>v. Improvements to access control, social spaces and overall amenity.</li> </ul>	Provision of separate dry change rooms (two) is considered either within the existing building footprint through conversion of underutilised space or if no space suitable for conversion as a building extension.	S/M
2. Hamilton Olympic Swimming Pool	Local	Buildings: That Council officers (Building and Structural Engineers) assess the condition of building infrastructure including but not limited to fascias, frames, gutters, roof supports, walls (cracking evident) and light towers to determine a program of works (inc maintenance) with the aim to prolong the life or if deemed at end of life / serviceability replace where appropriate.		S





Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
3. Hamilton Showgrounds (Archery)	Municipal	a) That Council considers the option to undertake an assessment when facility is operational to identify any potential risks when set up for use.		S
		b) That Council considers auditing any supporting amenities (eg toilets) used by the club to ensure suitable / fit for purpose, compliance with any sport requirements and any works that may be required.		S
4. Lake Hamilton		a) That the recommendations, directions and works identified in the Lake Hamilton Masterplan are implemented in accordance with priority rating.	Refer Volume Three - Masterplans.	Ongoing
		b) That until Playground 1 is replaced: <ul style="list-style-type: none"> <li>i. Non-compliant equipment is removed.</li> <li>ii. Non-compliant surface is replaced.</li> </ul>		S
		c) That until Playground 2 is replaced: <ul style="list-style-type: none"> <li>i. Non-compliant and rusted equipment is removed.</li> <li>ii. Non-compliant surface is replaced.</li> </ul>		S
		d) Lakes Edge Playground <ul style="list-style-type: none"> <li>i. Provision of shade over play equipment.</li> <li>ii. Address compliance and safety issues relating to drainage pits and fencing.</li> </ul>		S/M S
5. Melville Oval		a) That Council officers (Building and Structural Engineers) inspect the main pavilion, Grandstand, Social Room and Shelter to assess the condition of buildings including but not limited to fascias, frames, gutters, roof supports, walls to determine a program of works (inc maintenance) with the aim to prolong the life or if deemed at end of life / serviceability replace where appropriate.	That Council considers options to make the seating and surface in the shelter accessible and that this is considered in conjunction with Recommendation a. Playground: a) Fence around irrigation infrastructure. b) Non-compliant surface (by others July 2017) replaced / upgraded c) Replace non-compliant / urgent elements within the playground equipment.	S
		b) That works are scheduled to address issues with the playground.		S



Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
6. Mitchell Park	Local	a) That given the condition of much of the reserve infrastructure is below an acceptable standard and / or no longer fit for service, and the potential cost implications of works required, SGSC should consider alternative long term options (alternative locations for athletics and cricket regular user groups at other facilities).	Athletics - could move to Pedrina Park if facilities are developed as detailed in the Masterplan.	S
		b) That given the condition of the pavilion and the components currently not provided within the pavilion to service the two regular facility user groups (no player or umpire change or amenities, inadequate kitchen and storage facilities, only public external toilets available to users) that only essential safety and amenity improvements are made until the long term future of the reserve is determined.	Cricket - could move to alternate underutilised cricket / oval facility with suitable infrastructure (pavilion) and provision or suitable location for cricket support infrastructure (practice nets) in Hamilton.	S
		c) That as there is currently no change facilities available that should usage of the reserve continue the provision of portable change and amenities in the short term, for umpires, players and athletes is assessed.	The practice cricket wickets were identified during the facility audits as having significant deterioration of fencing and synthetic turf and some athletics equipment appears to be a possible safety concern / non-compliant.	Depends on Recommendation a.
		d) That practice cricket nets enclosure is rehabilitated or removed from service.		S
		e) That non-compliant athletics equipment (throw cage and circles) to be reconstructed or removed from service.		S
7. Patterson Park	Local	a) That Council consider whether or not it is viable to rehabilitate the hall or demolish and provide an alternative location/s for current regular and casual users.	If suitable timeslots are available activities could be accommodated at venues such as the Hamilton Senior Citizens, HILAC and the proposed Pedrina Park Multi-use Pavilion Community Room.	S
		b) That given the overall condition of the hall including external condition that Council's structural engineers and / or Building Surveyor inspect the hall to determine any risk that may be present and outline any measures that may need to be undertaken to rectify.		S
		c) Kitchen - That given the condition and age of fitout, equipment and floor covering and access issues consider rehabilitate or renewal if hall remains in service.		TBD



Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
8. Pedrina Park		a) That the recommendations, directions and works identified in the Pedrina Park Masterplan are implemented in accordance with priority rating. b) Public Toilets: i. Demolish disused public toilet block. ii. Existing public toilets to be replaced or how this need can be met with external access to additional pavilion toilets. iii. Must include accessible toilet. c) Playground - until replaced in accordance with Masterplan: i. Replace surface to meet industry standards. ii. Replace or remove non-compliant and broken elements. d) That as there was no access to audit the synthetic hockey pitch SGSC complete an audit to confirm compliance, identify any issues and develop recommendations.	Refer Volume Three - Masterplans.  Future provision of public toilets - male, female and accessible to meet needs of both sporting and casual users considered in Masterplan.	S  S (demolish) Concurrent with relevant pavilion development.  S  S

**Table 21 Key Further Research, Recommendations and Potential Works at Facility Audit Sites - Hamilton**

Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
1. Balmoral Swimming Pool	Local	a) Potential additional storage and first aid room. b) Until such time as a first aid room is able to be developed a strategy is implemented to meet this requirement to ensure safety of patrons.	Items stored in accessible change and no first aid room.	M
2. Coleraine Swimming Pool	Local	a) That given the poor condition of the building infrastructure (entry / kiosk / change rooms and plant room) that a detailed assessment is undertaken by Council's structural engineers to determine works required to ensure the integrity of the structures and compliance with building regulations and any applicable standards with the aim to keep operational until a decision is made in regards to any possible co-location of tennis/ hockey. b) Upgrade first aid room and consider additional storage and or provision of fitout of an existing space. c) Replacement of damaged / unsafe shelters.	Items stored in first aid and poor condition.	S  M  S



Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
3. Dunkeld Swimming Pool	Local	<ul style="list-style-type: none"> <li>a) That Council officers (Building and Structural Engineers) assess the condition of building infrastructure including but not limited to fascias, frames, gutters, roof supports, walls and pool light towers (rust evident on footings) to determine a program of maintenance works with the aim to prolong the life or if deemed at end of life / serviceability replace where appropriate.</li> <li>b) Upgrade first aid room and consider additional storage and or provision of fitout of an existing space.</li> <li>c) Plant Area: That as it was possible for the users to access the plant infrastructure including the roof by a ladder on the day of the audits that this is fenced securely prior to the next seasons operation if not already addressed as this poses a risk to the safety of users.</li> <li>d) Provision of shade over toddlers pool.</li> </ul>		<p>S</p> <p>M</p> <p>S</p> <p>S/M</p>
4. Glenthompson Swimming Pool	Local	<ul style="list-style-type: none"> <li>a) That Council officers (Building and Structural Engineers) assess the condition of building infrastructure including but not limited to fascias, frames, gutters, roof supports and walls to determine a program of maintenance works with the aim to prolong the life or if deemed at end of life / serviceability replace where appropriate.</li> <li>b) Upgrade first aid room and consider additional storage and or provision of fitout of an existing space</li> <li>c) Toddler Pool Fence: Replacement of cyclone wire fence (inc finger trap, climbing) adjacent to Toddler Pool with child safe structure.</li> </ul>		<p>S</p> <p>M</p> <p>S</p>
5. Penshurst Swimming Pool	Local	<ul style="list-style-type: none"> <li>a) Shelters: <ul style="list-style-type: none"> <li>i. That given the condition of some shelters and the exposed footings these are assessed by Council (Buildings and Structural engineers) and action taken in accordance with the assessments.</li> <li>ii. That the areas under and around shelters are levelled and footings protected for the safety of users.</li> </ul> </li> </ul>		<p>S</p>



Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
6. Silvester Oval, Coleraine	Local	a) Timekeepers / Scorers Area		S
		i. That given the current access provision to the Timekeepers / Scorers Area, Council's Building Surveyor inspect the stairs and access to determine any risk that may be present and outline any measures that may need to be undertaken to rectify.		Immediate
		ii. That until such time as the inspection and any required measures are able to be undertaken the component is removed from service.		
		b) Social Pavilion		S
		i. That maintenance and / replacement is undertaken to address the deterioration and / or weathering to extend life.		Needs to be made safe for users and public.
		ii. That the old concrete pads adjacent to the social rooms are removed.		
		c) Storage: That given the number of items in all buildings not appropriately stored and given that not all areas were available for inspection that an audit of storage at the Reserve is undertaken by Committee of Management to determine potential additional and / or revised fitout or reallocation of existing storage to ensure meets the needs of user groups.		M
		d) That given there was no access to the public toilets and umpires change room that these are inspected and any required works identified and programmed.		S
		e) Spectator Seating & Shelters: That an inspection is undertaken to ensure that the spectator seating damaged during the floods have been made safe and / or replaced.		S
		f) That consider modifying bank of showers in both home and away amenities to provide shower cubicles (female friendly).		M
		g) Netball / Tennis Courts:		Playground non-compliant elements: <ul style="list-style-type: none"> <li>• Swinging rocker fall zone.</li> <li>• Flat seat chain separation on swing is too close.</li> <li>• Soft fall depth.</li> <li>• S-hooks on swings.</li> <li>• Chain joiner on toddler swing.</li> </ul>
		i. Pavement rectification works as per SPORTENG report dated 24th May 2018, including extension of pavement to meet Netball Victoria compliant run-offs.		
ii. Testing / upgrade of lighting infrastructure to meet minimum lux levels (if usage warrants).		S		
h) That non-compliant elements in the netball playground are addressed.		S		



Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)	Priority
7. Tennis & Netball Centre, Coleraine	Local	a) That given the non-provision of required infrastructure and / or the condition of the reserve infrastructure and the issue / impact of flooding, the long term future usage of the facility for tennis, netball or hockey training is reviewed to determine if there are opportunities to meet the needs of the users through development of these sports facilities at an alternative location within Coleraine.	<ul style="list-style-type: none"> <li>• Until such time as the Centre future provision and location is determined relocate Centre's tennis and netball programs and activities to Sylvester Oval (two netball / tennis courts and some support infrastructure (pavilion) provided).</li> <li>• Likely that the building is used for tennis coaching activities (tennis rackets stored inside).</li> </ul>	S
		b) Pavilion: That as no access on the day of the audit, Council audits the facility for suitability, condition and compliance with sport requirements.		S
8. Turnbull Street Reserve, Coleraine	Local	a) That given the non-provision of required infrastructure and / or the condition of the reserve infrastructure and the issue / impact of flooding, the long term future usage of the facility for cricket is reviewed to determine if there are opportunities to meet the needs of the Coleraine Cricket Club through moving to Sylvester Oval which provides suitable infrastructure (pavilion) however would require development of turf wicket and cricket support infrastructure (practice nets).		S
		b) That as no access was provided to the pavilion, Council complete an audit of these areas to identify any issues and develop recommendations.		S
		c) Cricket Practice Nets: That the structural integrity of the enclosure should be assessed and replace broken / bent fence posts / rails and chain mesh.		S
		d) That Council discuss with the Coleraine Cricket Club options to improve toilet provision until determination of Recommendation a.		S

The following table provides the key recommendations relating to the facilities audited that are managed by DELWP appointed Committee of Management. As such it is recommended that Council officers meet with Reserve Management and representatives of the users groups to provide the results and recommendations in the Facility Audits as part of this project.



**Table 22 Key Further Research, Recommendations and Potential Works at Facility Audit Sites - Managed by DELWP Appointed Committee of Management**

Facility	Hierarch Level	Recommendation / Directions	Comments (Where Applicable)
1. Balmoral Recreation Reserve	Local	<p>a) That Council officers meet with Reserve Management and representatives of the user groups to provide the results and recommendation in the Facility Audit as part of this project.</p> <p>b) Pavilion and Social Room: That Council assists as appropriate, Balmoral Recreation Reserve Committee of Management to complete a risk assessment and safety audit with the aim of ensuring the provision of a safe facility for the tenant club and users, until the long-term future of the facility including the potential re-development is determined.</p> <p>c) That to prolong life of the change and amenities until the long-term future of the facility including the potential re-development is determined, essential maintenance is completed on the existing change including essential repairs to floor and amenities and any essential repairs identified in the risk and safety assessment in Recommendation a. above.</p>	<p>Significant areas of the pavilion are rated as poor, apart from female change, accessible toilet and kitchen. Social room is rated as poor, is disconnected from kitchen which is located in the main pavilion; number of risks and deterioration in condition observed</p>
		<p>d) Tennis Courts: That should usage not warrant the re-development of all 6 tennis courts that the reserve management, users and Balmoral community considered re-purposing.</p>	<p>North Tennis Courts: The condition of the courts was observed as poor - very poor with significant pavement failure observed. Court run-offs appear to meet ITF requirements.</p> <p>South Tennis Courts: The condition of the courts was observed as poor - very poor with significant pavement failure observed. Court run-offs appear to be capable of meeting ITF requirements by removal of northern asphalt batter. Additionally, the perimeter fencing was generally in poor condition.</p>



Facility	Hierarch Level	Recommendation / Directions	Comments (Where Applicable)
Balmoral Recreation Reserve (cont)		<ul style="list-style-type: none"> <li>e) Timekeepers / scorers area               <ul style="list-style-type: none"> <li>i. That given the current access provision, Council's Building Surveyor inspect the stairs and access to determine any risk that may be present and outline any measures that may need to be undertaken to rectify.</li> <li>ii. That until such time as the inspection and any required measures are able to be undertaken the component is removed from service</li> </ul> </li> <li>f) Indoor Netball Court: that given the compliance issues it is recommended that to the Committee of Management that:               <ul style="list-style-type: none"> <li>i. A risk assessment is recommended to be undertaken to determine what measures are able to be implemented to ensure the safety of participants (run-off, roof height and lux levels).</li> <li>ii. The obstacles within the run-off zones (seats and benches, etc) are removed.</li> <li>iii. The club works with Netball Victoria to determine whether or not the court is suitable for competition or only training and / or what measures must be implemented to ensure user safety.</li> </ul> </li> <li>g) That the cricket wicket and associated pavement is removed.</li> </ul>	<p>The run-offs for the indoor netball court are non-compliant with Netball Australia Standards. Additionally, the roof height does not appear to meet minimum height requirements (NA - 8.3m, ITF - 9.0m). Therefore, the facility appears to be suitable for training only.</p> <p>No cricket club based at facility; the wicket was unusable/ totally covered in weeds an unable to be assessed.</p>
2. Branxholme Recreation Reserve	Local	<ul style="list-style-type: none"> <li>a) That Council officers meet with Reserve Management and representatives of the user groups to provide the results and recommendation in the Facility Audit as part of this project.</li> <li>b) That as no internal access was provided to a number of areas of the pavilion, Council officers complete an audit of these areas to identify any issues and develop recommendations. This includes the kitchen, social room toilets and any other areas locked during audit.</li> </ul>	





Facility	Hierarch Level	Recommendation / Directions	Comments (Where Applicable)
Branxholme Recreation Reserve (cont)	Local	c) Cricket Practice Nets: <ol style="list-style-type: none"> <li>i. That given the assessment by SportEng that the:               <ul style="list-style-type: none"> <li>• West nets are unusable; and</li> <li>• East nets level difference and roof net sagging.</li> </ul>               these are replaced.             </li> <li>ii. That until such time as the replacement is able to be implemented:               <ul style="list-style-type: none"> <li>• The two nets are removed from service and usage is prevented by both public and regular user groups; or</li> <li>• That if possible and viable the East net is repaired to a safe condition for training usage and the West net is removed from service.</li> <li>• That Council assist the Branxholme Cricket Club in accessing suitable training facilities for the 2018/19 season if repairs are not able to be implemented by the club and Reserve Management to the East net prior to the season.</li> </ul> </li> </ol>	
		d) Storage Shed: That Reserve management is advised that given the condition of the stand-alone storage building in the vicinity of the netball courts it is recommended that: <ol style="list-style-type: none"> <li>i. If a portable building removed; or</li> <li>ii. If permanent removed from service and either:               <ul style="list-style-type: none"> <li>• Demolished, or</li> <li>• If required in future, rehabilitated, repaired or replaced.</li> </ul> </li> </ol>	Extremely poor internal condition. Removal.
		e) External Covered Viewing Area: <ol style="list-style-type: none"> <li>i. That the surface area under the verandah is sealed to provide a level and safe viewing area for facility users.</li> <li>ii. That SGSC Building Surveyor review the external wooden heater to ensure compliance with relevant standards.</li> </ol>	



## 4.2 Maintenance and Other Works

The facility audits have identified a significant number of maintenance works required at the assessed facilities. The details of these are provided as separate documents.

The aged infrastructure at a number of facilities have been identified as requiring maintenance to extend the life of the facility extra. In addition, the condition assessments have identified defects that have been recommended for further inspection by Council’s Building Surveyor and / or Structural Engineers as these may pose a risk to the public and users.

## 4.3 Additional Capital Works Projects

In addition to the capital works projects identified through the facility audits. a number of other potential projects at the non-assessed facilities have been identified through the research and consultations and are summarised in the following table.

**Table 23 Additional Capital Works Projects - Other Sport and Recreation Facilities**

Facility	Hierarchy Level	Recommendation / Directions	Comments (Where Applicable)
1. Balmoral Bowls Club	Local	Provision of lights to enhance winter usage.	Managed by DELWP Appointed COM
2. Balmoral Township	N / A	Provision of outdoor gym equipment in Balmoral.	Assess further for suitable location and ensure community interest / demand.
3. Cavendish Recreation Reserve	Local	Netball / tennis change provision with shade / shelter improvements.	Managed by DELWP Appointed COM
4. Netball Court Provision	Local	At least one compliant court with lights (training) at each football / netball venue and two where participation justifies with lighting (training) and player / officials benches / shelters. Change and amenities for players & umpires to Netball Victoria (NV) Standards (where applicable).	Council to assist clubs to identify facilities not included in audits to determine those requiring an upgrade / redevelopment. Council managed facilities to be assessed and included in future capital works programs.
5. Penshurst Tennis Courts	Local	Council officers to assist COM as appropriate to assess condition of tennis courts to determine any works required.	Managed by DELWP Appointed COM
6. Sport Facilities		Provision of female friendly facilities.	Council to identify the sport facilities not included in the section above that need upgrades / developments to enable / enhance growth in participation in a range of sports (unisex facilities; converting existing male amenities to unisex).



## 5. The Strategic Plan and Recommendations

This section of the report provides the projects key strategies and recommendations under a 10-year *Recreation and Leisure Strategic Plan*. This is guided by Southern Grampians Shire Council Vision from the 2017-2021 Council Plan:

*That Southern Grampians Shire will be recognised as a well-connected, dynamic Regional Centre, supporting a vibrant, healthy and inclusive community.*

The project aim was to develop a *Recreation and Leisure Strategic Plan* that is directly aligned with the Southern Grampians Health and Wellbeing Plans 2017 - 2021 and 2021 - 2025. The *Recreation and Leisure Strategic Plan* will guide the *planning, provision and promotion of sport and leisure contributing to the health and wellbeing of the community.*

### 5.1 Strategic Plan Themes and Principles

The Strategic Plan has identified four key themes / areas of focus that are underpinned by a set of principles to guide and underpin Council's decision making processes for sport, recreation and leisure being:

- **Health and Wellbeing:**
  - To articulate and embed the alignment of sport and recreation for the health and wellbeing of the community.
  - To lead and inspire a large community effort and partnership towards creating an environment that will ensure good health, on equal terms, for all our residents.
- **Participation in Physical Activity:**
  - To increase participation in physical activity and utilisation of community spaces.
  - To continually improve inclusive participation practices and encourage participation opportunities for all residents regardless of age, gender, cultural background, ability or socio-economic background.
  - To raise awareness of the current gender gap and open up opportunities to significantly increase female participation levels through inclusion recommendations to increase female participation.
  - To support emerging participation trends including semi-structured recreation.
- **Active Infrastructure**
  - To provide, encourage and facilitate compliant, accessible and inclusive facilities that are well utilised.
  - To provide strategic direction and prioritisation for future infrastructure upgrade, renewal, changed use, development or decommissioning.
  - To provide, support and advocate for access improvements to sport, recreation and leisure infrastructure.
  - To ensure that any future planning and development of infrastructure incorporates environmentally sustainable design, *Universal Design* and *Healthy by Design*.
- **Planning for sport, recreation and leisure**
  - Planning for sport, recreation, leisure and community facilities, programs and services that supports an active community.
  - Invigoration and activations of sport, recreation and leisure places and spaces.
  - Support the community to plan for development of facilities managed by community organisations, including by State Government appointed Committees of Management.



- To identify and seek partnership opportunities for the planning, provision and promotion of sport, recreation and leisure facilities, programs and services to meet community needs now and into the future.

## 5.2 Strategic Plan Framework

The Southern Grampians Shire Council *Recreation and Leisure Strategic Plan* has been established within the context of the framework of the key areas of facilities, services and programs. The following figure provides the key strategic areas in the framework.



Figure 14 Strategic Plan Framework

The identified strategies have been prioritised according to the following criteria:

- Short (0 to 3 years)
- Medium (4 to 6 years)
- Long (7 to 10 years)
- Ongoing (Strategies requiring continued commitment.)

The priority rating and timelines are dependent on the readiness / capacity of SGSC, project partners and users to proceed as per each project recommendation. Where cost savings and community benefit will be achieved by delivering priorities concurrently Council officers will review and amend accordingly in consultation with the project partners, Committee of Management (where applicable) and tenant user groups.



The cost column identifies whether or not the strategy is able to be delivered within existing resources (WER) or if additional resources are required (AR) which could be operating or capital. The additional resources will include the sourcing of external or partnership funding for projects (where applicable).

The Strategic Plan strategies do not commit Southern Grampians Shire Council or any of the potential partner organisations to responsibility for funding or delivery of the identified strategies. Any funding or commitment will be subject to SGSC annual budget process and the sourcing of external funding (where appropriate). It is also important to note that for some of the identified strategies, further detailed and / or specific research, investigation or consultations may be required. Responsibilities for resourcing and delivery may be Southern Grampians Shire Council, Tenant Clubs / User Groups, Land Owner (eg DELWP) or a combination.

Southern Grampians Shire Council will review the implementation of the Strategic Plan annually and identify completed strategies and projects and identify strategies that may need to be revised, updated or deleted including re-prioritising if required.

### Legend for Strategic Plan

Abbreviation	Details
SGSC	Southern Grampians Shire Council
State Gov	Victorian State Government (inc Departments not listed separately)
SRV	Sport & recreation Victoria
DELWP	Department of Environment, Land, Water & Planning
Fed Gov	Federal Government (inc Departments)
SSAs	State Sporting Associations (inc Regional subsidiaries)
Schools	Southern Grampians Shire area schools
Clubs & Orgs	Southern Grampians Shire area sport & recreation clubs and organisations
Peak & Reg Orgs	Peak and Regional Organisations
Parks Vic	Parks Victoria
GWMWater	Grampians Wimmera Mallee Water Corporation
Land Managers & Owners	Includes Department of Environment, Land, Water & Planning, Department of Education & Early Childhood Development, Committee of Management, private sector / business
AR	Additional Resources
WER	Within Existing Resources

### 5.2.1 Recreation and Leisure Facilities Strategic Plan

The Recreation and Leisure Strategic Plan - Facilities framework is summarised in the following figure.



Figure 15 Recreation and Leisure Strategic Plan - Facilities Framework

Definitions for the key asset management terms are provided in the following table.

Table 24 Asset Definitions

Term	Definition
Capital Refurbishment / Renewal	The replacement or refurbishment of an existing asset (or component) with a new asset (or component) capable of delivering the same level of service as the existing asset. <sup>1</sup>
Capital New	Any works that create new infrastructure assets or increase the replacement or written down value of existing infrastructure assets. <sup>18</sup>
Capital Upgrade / Expansion	Any project (including a land purchase) that extends or upgrades an asset to cater for growth or additional service levels and includes: <ul style="list-style-type: none"> <li>• Works that improve an asset beyond its original size or capacity.</li> <li>• Works that increase the capacity of an asset.</li> <li>• Works designed to produce an improvement in the standard and operation of the asset beyond its original capacity. <sup>1</sup></li> </ul>
Maintenance	Any activity performed on an asset with a view to ensuring that it is able to deliver an expected level of service until it is scheduled to be renewed, replaced or disposed of. <sup>1</sup> Cyclical maintenance or cyclic maintenance is maintenance which is repeated on a periodic basis. <sup>1</sup>
Renewal	Any work on an asset or asset component that is of a capital nature and (attempts) to bring the asset component (or asset) back to as new condition. Renewal activities are appropriate to all assets and can involve the complete replacement of the asset (in situ) with the new asset providing the original (intended) level of service. <sup>1</sup>

The following table provides the facilities strategies in accordance with the framework provided above.

<sup>18</sup> Source: The Local Government and Municipal Knowledge Base <http://www.lgam.info>



**Table 25 Facilities Strategies**

Area / Category	Strategies	Priority	Cost	Partners
<b>Sports Facility Provision</b>				
Sport Facility Provision	1. Diversity of Provision: a) Continue to provide a diverse range of sports facilities to provide residents with a choice in sport participation options. b) Support other facility providers as deemed appropriate to provide a diverse range of sport facilities for the community. c) Identify and investigate the feasibility of providing facilities to meet need for any new / growth sports.	Ongoing	AR may be required	SGSC Clubs & Orgs SSAs Land Managers & Owners
	2. High Participation Outdoor Sports: That Council continue to provide outdoor sport facilities for sports with high participation and popular sports in the Shire (Australian rules football, netball, cricket, hockey): a) Home base / main facilities for a tenant club / seasonal user group or association; OR b) Where facilities are identified as requiring significant capital works (renewal or new) Council assesses alternative existing facilities that may be available to meet club / user group needs.	Ongoing	AR may be required	SGSC Clubs & Orgs SSAs Land Managers & Owners
	3. Indoor, Specialised or Lower Participation Sports: a) That facilities for indoor, specialised or low participation sports are provided in Hamilton and where already provided in townships. b) Consider any future new provision in townships only if demand and need is identified through a feasibility study.	Ongoing	AR may be required	SGSC Clubs & Orgs SSAs Land Managers & Owners
	4. Asset Rationalisation or Re-purposing: that review annually the potential consolidation of facility provision and opportunities to rationalise, re-purpose or decommission facilities identified as surplus to need.	Ongoing	AR may be needed	SGSC Clubs & Orgs SSAs
	5. Public Toilet Provision at Outdoor Sporting Facilities: That in future, given the condition of the public toilets at the audited Active Recreation Reserves, Council considers meeting this provision through unisex toilets as part of any new or upgraded pavilions.	Various	AR	SGSC Clubs & Orgs
	6. Shade / shelter: that, concurrently with other capital works, Council considers need for additional shade / shelter to provide sun and weather protection (assess need and viability - cost benefits of concurrent delivery).	Various	AR	SGSC Clubs & Orgs SSAs
	7. Joint Use Facilities: a) That Council assist clubs and associations in negotiating access to school facilities as required (ongoing or new). b) That in any future new facility development Council considers the option of negotiating access to existing suitable school facilities or partnership shared use development option.	Ongoing	WER  WER AR may be required	SGSC State Gov Schools



Area / Category	Strategies	Priority	Cost	Partners
Sport Facility Provision (cont)	8. Facility Issues: review and address as resourced issues raised in consultation as follows:		AR will be required	SGSC Clubs & Orgs SSAs Land Managers & Owners Schools
	a) Competition suitability of Council owned sport competition facilities not included in the Facility Audits to be assessed.	S		
	b) Universal Access and Access to Premises Compliance at facilities - program of works to be included with other works scheduled at a facility or separately depending on priority assessment.	S		
	c) Irrigation - schedule upgrades to ageing infrastructure.	S		
	d) Drainage issues at ovals (Australian rules football / cricket) - schedule works (refer Facility Audits).	S		
	e) Non-compliance with recommended run-offs - schedule works from Facility Audits and in accordance with results of Recommendation 8a above.	S		
	f) Single purpose / single use facilities - development of multi-use facilities and spaces that can be used for a range of sports and / or recreation activities.	Ongoing		
	g) Security - lack of lighting at Council facilities (identified in consultations) - needs assessment.	S		
	h) Merged clubs maintaining both facilities.	S		
	i) Family friendly facilities - provision of safe clean changing facilities including baby change.	S		
j) Updating and maintenance - Penshurst Bowling Club (men's toilets); Dunkeld Bowling Club (toilets); Penshurst Tennis Clubrooms; Seniors clubrooms maintenance (inc cyclic painting);				
Sports Facility Hierarchy	1. Reassess the Sports Facility Hierarchy classifications allocated in Appendix 1 every five years or as facilities are upgraded or user needs change.	Ongoing	WER	SGSC
	2. New facilities will be developed in accordance with the Sports Facility Hierarchy classification and where deemed appropriate the relevant sport governing body requirements and standards will be applied.	Ongoing	WER	SGSC SSA Clubs & Orgs Land Managers & Owners Schools
<b>Recreation Facilities Provision</b>				
Tracks, Trails & Paths	1. Existing Provision and Missing Links:		WER AR required for delivery	SGSC Land Managers & Owners Parks Vic
	a) That Council complete a mapping exercise to identify the existing paths and trails and opportunities to connect these to destinations (eg to Lake Hamilton, parks/open space).	M		
	b) That a prioritised program of works to complete missing links and develop a connected path network.	M		
	c) That projects are included in the forward Capital Works Program and applications submitted for suitable external partnership funding when available.	M		
2. Advocate to Parks Victoria / State Government for funding of the continuation of the Peaks Trail to Dunkeld.	S	WER	SGSC Parks Vic State Gov	
3. Work in partnership with neighbouring Council's to identify and assess the feasibility of regional tracks and trails.	Ongoing	WER AR required for delivery	SGSC Neigh. Councils	





Area / Category	Strategies	Priority	Cost	Partners
Playgrounds, Skateparks & BMX	1. Playground Inspections: that given the number of playgrounds identified during the Facility Audits with non-compliant equipment and surface Council audits all remaining playgrounds to identify and program works and or upgrades/replacement to ensure the safety of users.	S	WER AR (capital) may be required to implement	SGSC
	2. Playgrounds & Skatepark Annual Audits: That annual audits of playgrounds and skateparks are conducted and any required works programmed according to priority system.	Ongoing	WER AR required for works	SGSC
	3. Determine the feasibility of the development of a BMX facility in the Shire, considering co-location with an existing facility and / or re-purposing that may provide relevant support infrastructure (eg amenities).	S	WER AR may be required for study and delivery	SGSC
Lakes	1. Lake Hamilton: implementation of the Lake Hamilton Masterplan	Ongoing	AR to implement strategies	SGSC Clubs & Orgs SSAs GWMWater
	2. Rocklands Reservoir: a) Advocate to GWMWater and State Government for the finalisation and / or implementation of the Rocklands Management Plan and the provision of funding to support projects that improve the provision of amenities to support local and tourism visitation and usage. b) Work in partnership and / or support as appropriate GWMWater to increase the standard of amenity at Rocklands Reservoir for visitors / users. c) Support as appropriate and advocate for the continued stocking of Rocklands Reservoir with fish by Fisheries Victoria. d) Promote both locally and through Council's Tourism marketing programs, holiday and recreation opportunities at Rocklands Reservoir (fishing, camping, water skiing, etc).	S Ongoing  Ongoing  Ongoing  Ongoing	WER (Excludes any capital for facilities)  WER  WER  WER	SGSC GWMWater State Gov Fisheries Victoria
Community Recreation	1. Assess the feasibility of developing facilities to meet the needs for new and growth recreation activities and apply for external grant funding (where appropriate) including: a) Trampoline Park (identified in Youth Café consultations) - consider in context of opportunities in HILAC Masterplan. b) Provision of shared paths and trails including connecting existing paths and providing paths in rural townships and rail trail opportunities (no2 facility that would encourage increased participation in public survey, walking No 1 participation activity with Jogging no 3 & cycling no 5 and bushwalking 6). c) Outdoor gym / exercise equipment - identify locations with a focus on rural townships (health benefit, fitness / gym no 2 participation activity). d) Motor Bike Track (Youth Consultations). e) Mountain Bike Track/s (Youth Consultations). f) Dog Parks - consider demand and locations in rural townships and Hamilton for local level parks (District Level Park included in Lake Hamilton Masterplan). g) Other activities as identified.	S  Ongoing  Ongoing  S M - L M  Ongoing	WER & AR for Feasibility Studies and Capital to develop	SGSC Land Managers & Owners Schools Parks Vic Clubs & Orgs



Area / Category	Strategies	Priority	Cost	Partners
Recreation Facility Hierarchy	1. Reassess the Recreation Facility Hierarchy classifications allocated in Appendix 1 every five years or as facilities are upgraded or user needs change.	Ongoing	WER	SGSC
	2. New facilities will be developed in accordance with the Recreation Facility Hierarchy classification.	Ongoing	WER	SGSC Clubs & Orgs Land Managers & Owners
<b>Capital Works</b>				
Asset Improvements & Development	1. Develop a Sports Facility Capital Works Assessment Matrix to enable the strategic assessment and prioritisation of sport facilities capital works (new and upgraded).	S	WER	SGSC
	2. Develop and review annually a priority list of sport facility capital works for inclusion in the SGSC Forward Capital Works Program.	Ongoing	WER	SGSC Clubs & Orgs
	3. Implement from the Facility Audits: a) Capital works recommendations at the Hamilton and rural area facilities in Section Four Tables 14 & 15. b) Access to premises - develop and implement recommendations to address identified issues (Section 4.12). c) Other proposed works - storage and rubbish enclosures.	Various	AR required	SGSC  Clubs & Orgs  SSAs (Netball Victoria)  Land Managers & Land Owners
	4. Female Friendly Facilities Development & Provision: a) To improve the quality of facilities provision for female sporting activities, Council to identify the sport facilities not included in the Section 4 that need upgrades / developments to enable / enhance growth in participation in a range of sports (unisex facilities; converting existing male amenities to unisex).	S	WER	SGSC Clubs & Orgs SSAs
	b) Netball Facility Provision: i. Council, in conjunction with Netball Victoria, to assist clubs to identify facilities not included in audits to determine those requiring an upgrade / redevelopment to ensure the provision of: 1. At least one compliant court with lights (training) at each football / netball venue and two where participation justifies with lighting (training) and player / official's benches / shelters. 2. Change and amenities for players & umpires to Netball Victoria (NV) Standards (where applicable). ii. That Council managed facilities to be included in forward capital works program following prioritisation assessment.	S	WER AR for capital works	SGSC Clubs & Orgs SSAs (Netball Victoria) Land Managers & Land Owners
5. Provide water refill stations at existing and new Council sport and recreation facilities including swimming pools and active recreation reserves. Consider option to provide at same time as other development works at a facility.	S Ongoing	AR	SGSC	



Area / Category	Strategies	Priority	Cost	Partners
Asset Management	1. Asset Management Plans - to develop / review Asset Management Plans for Council owned and/or managed facilities to align with future service levels and prioritise sustainability.	Ongoing	WER	SGSC
	2. External Grant Funding: a) Apply for external grant funding for the development of new and / or renewal/upgrade of existing Council owned and/or managed facilities. b) Assist SGSC clubs and associations to apply for external grant funding to upgrade/ improve facilities.	Ongoing as identified	WER AR may be required	SGSC Clubs & Orgs Land Managers & Land Owners
	3. Asset Rationalisation or Re-purposing: that Council assess the potential to consolidate facility provision including reviewing: a) Mitchell Park. b) Paterson Park. c) Coleraine - re-purposing Turnbull Street Oval and Tennis & Netball Centre if facilities are relocated to alternative sites. d) Playgrounds. e) Outdoor Swimming Pools.	S	WER AR (capital) may be required to implement	SGSC Land Managers & Owners Clubs & Orgs
Sustainability	1. In accordance with Council's Sustainability Strategy: a) Support partnership projects which enhance local biodiversity, conservation of land/soil/water resources and promote recreation activities in local communities. b) Council to demonstrate leadership by effectively implementing water saving initiatives in its own buildings (e.g., rainwater capture), in accordance with energy and water audits and management plans. c) Council to evaluate options to re-use stormwater in its own operations (Sport and Recreation Facilities). d) Minimise waste from Council buildings and facilities including parks, gardens and public utilities and recreation reserve. e) Introduce more "Public Place recycling facilities" at key locations. f) Council to ensure protection and enhancement of key natural environment areas (e.g. reserves), for recreational and cultural use.	Ongoing	WER AR to implement & for capital works	SGSC Land Managers & Owners Clubs & Orgs
	2. Sustainability is to be a high priority in the development and upgrading (new and renewable) of facilities such as warm season grasses, synthetic surfaces, water capture, solar heating, with a proactive approach to be implemented.	Ongoing	WER AR to implement & for capital works	SGSC Land Managers & Owners Clubs & Orgs
	3. Recycling: a) To be implemented, where not currently available, at all Council owned and managed facilities. b) Encourage and assist as appropriate land managers and land owners to implement recycling at the facilities.	S  Ongoing	AR  WER AR may be needed	SGSC Land Managers & Owners Clubs & Orgs
	4. Water Saving Initiatives: a) To be implemented where not currently available at all Council owned and managed facilities. b) Encourage and assist as appropriate land managers and land owners to implement water saving at the facilities.	Ongoing	AR  WER AR may be needed	SGSC Land Managers & Owners Clubs & Orgs GWMWater



Area / Category	Strategies	Priority	Cost	Partners
Sustainability (cont)	5. Energy Saving: <ul style="list-style-type: none"> <li>a) Incorporation of energy efficiency measures to reduce Council's energy use cost as well as greenhouse gas emissions.</li> <li>b) Solar panels (eg for heating for showers at Pavilions).</li> <li>c) Energy saving lighting.</li> <li>d) Others as identified.</li> </ul>	Ongoing	AR	SGSC Land Managers & Owners Clubs & Orgs
Asset Maintenance	1. That given the aged infrastructure identified at a number of facilities as requiring maintenance to extend the life of the facility the works identified in the Facility Audits are programmed depending on priority / condition assessment.	S	AR may be required	SGSC
	2. That as recommended in the facility audits / condition assessments, Council's Building Surveyor and / or Structural Engineers undertake the further inspections of identified defects as these may pose a risk to the public and users.	S	WER AR may be required for works	SGSC Land Managers & Owners Clubs & Orgs
	3. Shared Paths and Footpaths - identified for maintenance (popularity of walking No 1 participation activity).	Ongoing	AR may be required for works	SGSC
	4. Outdoor Swimming Pools - that given the aged infrastructure at the outdoor swimming pools identified as requiring maintenance to extend the life of the facilities, these works are programmed depending on priority / condition assessment.	Ongoing	AR may be required for works	SGSC
<b>Planning</b>				
Masterplans - Development & implementation	1. Masterplan Implementation: That the recommendations, directions and works identified in Council adopted Masterplans are implemented in accordance with priority rating at: <ul style="list-style-type: none"> <li>a) Lake Hamilton.</li> <li>b) Pedrina Park.</li> <li>c) Others as adopted.</li> </ul>	Ongoing	AR will be required	SGSC State Gov Clubs & Orgs Schools Land Managers & Land Owners
	2. Development of a Masterplan for Hamilton Indoor Leisure and Aquatic Centre (HILAC) that provides a strategic direction for future facility provision and development including consideration of the provision of: <ul style="list-style-type: none"> <li>a) Separate dry change rooms.</li> <li>b) Provision of compliant Show Court for netball &amp; basketball.</li> <li>c) Facilities to meet the needs of new and emerging indoor sport and recreation activities.</li> <li>d) Re-purposing underutilised spaces.</li> <li>e) Improvements to access control, social spaces and overall amenity.</li> </ul>	S/M	AR Est \$20 - \$25k	SGSC State Gov Clubs & Orgs
Planning for New, Renewal & Upgraded Facilities	1. Provision to focus on the development of multi-use facilities and spaces that cater for a range of sport and recreation activities and the conversion of any single use facilities to multi-use as appropriate (cost benefits; no single use facilities in future).	Ongoing	WER AR required for any capital works	SGSC Land Managers & Owners Clubs & Orgs SSAs Schools Peak & Reg Orgs



Area / Category	Strategies	Priority	Cost	Partners
Planning for New, Renewal & Upgraded Facilities (cont)	2. That Council continue to monitor the usage of all sport and recreation facilities to ensure investment is maximised and opportunities to consolidate or re-purpose facilities are identified and implemented where feasible / viable.	Ongoing	WER AR required for any capital works	SGSC Clubs & Orgs
	3. That at such time when any of the existing outdoor swimming pools reach the “end of life” that Council assesses need and demand for ongoing provision at that location and any opportunities to replace the swimming pool with a Splash Park.	Ongoing	WER AR required for any feasibility study & capital works	SGSC
	4. That given that representatives from some townships and land managers / land owners did not participate in the consultations, it is recommended that SGSC discuss potential sport and recreation projects with land managers / land owners, users, relevant local community prior to any further development and consideration.	S	WER	SGSC Land Managers & Owners Clubs & Orgs SSAs Schools Peak & Reg Orgs
	5. Design: ensure that facility design considers CPTED (Crime Prevention Through Environmental Design), Healthy by Design, Universal Design and Environmentally Sustainable Design.	Ongoing	AR	
	6. Partners: a) That SGSC proactively seek external grant and partnership funding in partnership with clubs, organisations, land managers and land owners for sport and recreation facility improvements. b) That SGSC advocate on behalf of, and where appropriate work in partnership with clubs, organisations, land managers and land owners seeking external funding. c) Where clubs, organisations, land managers and land owners seek major grant funding from SGSC it is recommended that a Business Case and a current <b>Business Plan</b> is required. d) That SGSC consider the development of a Club Capital Works Contributions Policy (in-kind and cash) for capital works projects at Council owned and managed facilities.	Ongoing	WER AR required for any capital works	SGSC Land Managers & Owners Clubs & Orgs SSAs Schools Peak & Reg Orgs State Gov Fed Gov Neigh LGAs

### 5.2.2 Recreation and Leisure Programs & Services Strategic Plan

The Recreation and Leisure Strategic Plan - Programs & Services Framework is summarised in the following figure.

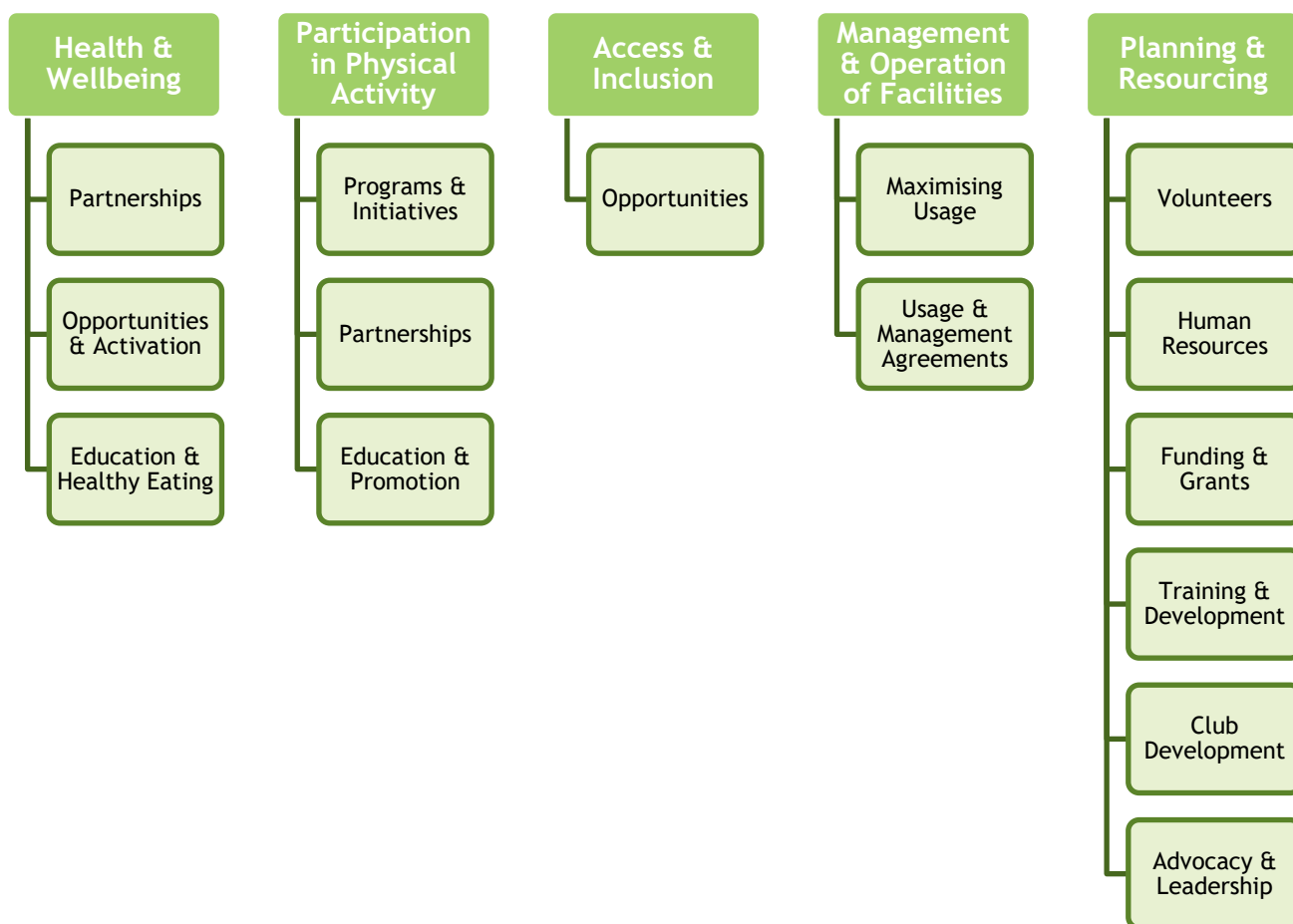


Figure 16 Recreation and Leisure Strategic Plan - Programs & Services Framework

The following table provides the programs and services strategies in accordance with the framework provided above.

Table 26 Programs & Services Strategies

Area / Category	Strategies	Priority	Cost	Partners
<b>Health &amp; Wellbeing</b>				
Partnerships	1. Develop partnerships with key stakeholders to assist clubs and organisations to implement health and wellbeing programs and services including but not limited to South West Academy of Sport, South West Sport, State and Federal Government Departments, Universities, Education and school sector, Health Sector, State Sporting Associations, Peak and Regional Bodies, not-for-profit groups and organisations and others as identified.	Ongoing	AR may be required for programs & services	SGSC Clubs & Orgs SSAs State Gov Fed Gov Peak & Reg Agencies
	2. Ongoing support, as appropriate, for the implementation of GenR8 in sport and recreation environments - <i>“create an environment that makes the healthy choice the easy choice”</i> .	Ongoing	AR may be required for programs & services	SGSC Clubs & Orgs SSAs State Gov Fed Gov Peak & Reg Agencies



Area / Category	Strategies	Priority	Cost	Partners
Opportunities & Activation	1. Free and low cost physical activity programs: a) Ensure that these are available and promoted to the community for disadvantaged residents and groups. b) This could be implemented through sourcing of external grant funding to develop and implement new programs and services. c) Consider further free participation / access opportunities such as the Glenthompson Swimming Pool model (free community use paid for by Community Association).	Ongoing	AR	SGSC Clubs & Orgs SSAs State Gov Fed Gov Peak & Reg Agencies
	2. Activation of sport and recreation environments: a) Investigate and develop a range of programs for young people ensuring that opportunities are provided in rural townships. b) In order to meet the needs of the ageing population ensure that environments are age friendly ( <i>Age friendly cities and communities are places where older people live safely, enjoy good health and stay involved</i> ).	M  M	AR may be required	SGSC Clubs & Orgs Schools SSAs State Gov Fed Gov Peak & Reg Agencies
Education & Healthy Eating	1. Implement healthy eating options at HILAC adopting the Department of Health & Human Services Healthy Choices: Food and Drink Classification Guide (2016).	S	WER AR may be needed	SGSC
	2. To provide healthy eating options, implement Healthy Choices: Food and Drink Classification Guide (2016): a) At SGSC outdoor swimming pools. b) Work with and assist as appropriate tenant clubs and organisations at Council owned and managed sport and recreation facilities to implement (may be staged transition). c) Provide training where needed to assist all clubs and organisations in Shire to implement healthy eating options.	S-M Ongoing  M	AR	SGSC Clubs & Orgs SSAs
	3. Marketing & Promotion: a) Utilise Council website, social media and publications to promote physical activity, healthy living and health benefits of and opportunities available locally to participate in sport and recreation. b) Work in partnership with local schools to promote community sport and recreation opportunities with the aim of increasing participation in physical activity outside school. c) Investigate SGSC supporting (as appropriate) provision of programs that encourage and facilitate physical activity and healthy living such as “The Daily Mile”, This Girl Can, Walk to School, Regional Sport Program 2018-21, Active April and others as identified. d) Support other providers as appropriate to market and promote programs and services to the community.	Ongoing  Ongoing  S Ongoing  Ongoing	WER  WER  WER AR may be needed for programs  WER	SGSC Schools Clubs & Orgs SSAs Peak & Reg Agencies



Area / Category	Strategies	Priority	Cost	Partners
<b>Participation in Physical Activity</b>				
Programs & Initiatives	1. Encourage and facilitate clubs and organisations to provide social participation opportunities in sport and recreation through the club environment such as Rock Up Netball, Barefoot Bowls, hockey - J-Ball and Hockey Sixers, tennis including Cardio-tennis, etc. Note: tennis was identified in survey as an activity that respondents were interested in trying in next 12 months and there are currently 10 tennis court locations without a regular user group.	Ongoing	WER	SGSC SSAs Clubs & Orgs Peak & Reg Agencies
	2. Recreational Water: as part of the implementation of the Lake Hamilton Masterplan promote and / or deliver programs and initiatives that encourage water-based recreation (eg fishing, water-skiing, sailing, canoeing / kayaking, stand up paddle boarding, etc). This includes working with existing clubs and providers to facilitate and promote club opportunities that these groups provide.	Ongoing	WER AR for programs	SGSC SSAs Clubs & Orgs Peak & Reg Agencies
	3. Review annually program provision and identify opportunities and options to increase the range and variety available and address any identified gaps to meet demand where appropriate. This could include applying for external grants to be able to develop and / or implement.	Ongoing	AR for programs	SSAs State Gov Fed Gov Peak & Reg Agencies
	4. Increase usage and programming of existing facilities through shared usage, activation with program initiatives and promotion of both informal and unstructured usage and participation opportunities.	Ongoing	AR for programs	SGSC SSAs Clubs & Orgs Schools
	5. Swimming: the continued provision of opportunities for people of all ages within SGSC area to be able to participate in swimming (No 4 participation activity).	Ongoing	AR may be required	SGSC Schools
Partnerships	1. Continue existing and develop new partnerships with stakeholders to provide programs and initiatives that will engage those not currently involved in physical activity and to increase the levels of those currently not engaging in sufficient physical activity.	Ongoing	AR may be required	SGSC SSAs Clubs & Orgs Schools State Gov Fed Gov Peak & Reg Agencies
Education & Promotion	1. Develop and implement a Marketing Plan to improve marketing and promotion of physical activity (sport and recreation) facilities and programs. This includes utilising Council's existing marketing and communication channels (website, social media, publications, brochures, cross promotions, etc).	S - M	WER AR may be needed	SGSC
	2. That given the trend for growth in unstructured and informal sport and recreation, SGSC communicate with the community availability of and access opportunities to sport and recreation facilities. This could include through information on Council's website, signage at facilities, etc.	Ongoing	WER	SGSC
	3. Promote Hamilton Indoor Leisure & Aquatic Centre (HILAC) facilities, programs and services to schools, clubs and organisations and the community with the aim of increasing usage during off-peak times.	Ongoing	WER	SGSC Schools Clubs & Orgs





Area / Category	Strategies	Priority	Cost	Partners
<b>Access &amp; Inclusion</b>				
Opportunities	<p>1. In order to increase participation in sport and recreation by disadvantaged individuals and groups, SGSC will:</p> <ul style="list-style-type: none"> <li>a) Provide free and low cost opportunities (Refer Health &amp; Wellbeing - Opportunities &amp; Activation Rec 1).</li> <li>b) Discounted facility entry and program / membership charges for concession card holders.</li> <li>c) Publications and information in accessible formats and languages other than English (where appropriate - low levels of cultural diversity / languages other than English).</li> <li>d) Support to organisations to provide physical activity programs and services that are aimed at increasing participation in sport and recreation for disadvantaged groups and individuals. This could include training programs, community grants, discounted access to Council facilities, etc.</li> </ul>	Ongoing	AR	SGSC SSAs Clubs & Orgs Schools State Gov Fed Gov Peak & Reg Agencies
	<p>2. To increase opportunities for women and girls to participate in sport and recreation SGSC will:</p> <ul style="list-style-type: none"> <li>a) Implement the female friendly facility recommendations to provide gender inclusive and accessible facilities to improve access to quality participation opportunities (Refer Section 4. and Facilities Strategies in Capital Works, Asset Improvements &amp; Development Rec No 4).</li> <li>b) Assist clubs and organisations that have traditionally provided male only participation opportunities (Australian rules football, cricket and soccer) to develop women's and girl's teams which could include assisting to apply for external funding for facility and program development.</li> <li>c) Investigate the feasibility of providing female only sessions at HILAC (Pool and Health Club).</li> <li>d) Investigate SGSC supporting (as appropriate) provision of programs that encourage female participation in sport and recreation such as 'This Girl Can' and others as identified.</li> <li>e) Consider the opportunity to implement a similar program to the <i>VicHealth Gender Equality in Sport Leadership Pledge</i>, whereby sporting clubs using Council owned and managed reserves would be required to demonstrate their commitment to achieving gender balance in all their public events and marketing of their organisation, and prioritising access for women and girls in all facilities they use.</li> <li>f) Women in Leadership - work with women leaders in the community to promote leadership opportunities within sporting clubs and groups including Committee of Management / Board positions. This could include provision of a leadership training program and advocating for clubs to proactively seek and promote leadership opportunities. Also consider encouraging the implementation of the SRV quota for funded organisations (<i>A minimum quota of 40% should be set for female representation on governing bodies</i>).</li> </ul>	<p>S</p> <p>S Ongoing</p> <p>S - M</p> <p>S</p> <p>M</p> <p>M</p>	<p>AR</p> <p>WER AR may be needed</p> <p>WER AR may be needed to implement</p> <p>WER</p> <p>WER AR may be needed</p>	<p>SGSC SSAs Clubs &amp; Orgs Schools State Gov Fed Gov Peak &amp; Reg Agencies</p>



Area / Category	Strategies	Priority	Cost	Partners
Opportunities (cont)	3. To increase opportunities for young people to participate in sport and recreation, SGSC will:		WER AR may be needed	SGSC SSAs Clubs & Orgs Schools State Gov Fed Gov Peak & Reg Agencies
	a) Implement advertising and promotional materials targeted specifically at young people - work with young people in development and implementation.	S Ongoing		
	b) Work with young people to improve opportunities targeted at teenagers, including older teenagers.	Ongoing		
	c) Support clubs to provide modified sport opportunities to encourage and facilitate children's participation in a range of activities.	Ongoing		
	d) Assist clubs to establish links with local schools to help transition children / young people from school to club participation.	Ongoing		
	e) Review / research to ascertain interest in activities and events (structured and unstructured) identified in the youth consultations with the aim of meeting young people's interests and needs.	S		
	f) In the first instance research further interest and feasibility of Trampoline Park / Facility.	S		
	g) Liaise with the HILAC Health Club provider re offering 'price deals' teenagers.	S - M		
	4. To increase opportunities for people with a disability to participate in sport and recreation, SGSC will:			WER
a) Accept the Companion Card at SGSC facilities, programs and events.	Ongoing			
b) Implement the universal access and access to premises recommendations to provide inclusive and accessible facilities for people with a disability to improve participation opportunities (Refer Section 4.1.2 and Facilities Strategies in Capital Works, Asset Improvements & Development Rec No 3).	Ongoing		AR	
c) Advocate and support disability service providers in the provision and access to sport and recreation programs and services in the Shire for their clients.	Ongoing		WER	
5. To increase opportunities for older adults to participate in sport and recreation, SGSC will:			WER AR for new programs	SGSC SSAs Clubs & Orgs Schools Peak & Reg Agencies
a) Continue to implement a range of older adults programs at HILAC (eg Living Longer Living Stronger, Keenagers, Move it or Lose it, gentle exercise, aqua aerobics, yoga, Pilates, walking group, cycling group, group fitness, etc).	Ongoing			
b) Assist older adults groups and local community groups in rural townships in providing physical activity for members (activities in 5a above where suitable facilities as well as indoor bowls, dancing (recreational), group fitness, etc).	Ongoing		WER	
c) Develop new and continue existing partnerships with relevant agencies including health sector to provide older adults programs and services across the Shire.	Ongoing		WER	
<b>Management &amp; Operation of Facilities</b>				
Maximising Usage	1. Identify opportunities for sharing / joint use of State Government facilities including schools and advocate for access for clubs and organisations.	Ongoing	WER	SGSC Schools State Gov



Area / Category	Strategies	Priority	Cost	Partners
Maximising Usage (cont)	2. That in accordance with Sport Facility Provision Rec No 4, identify opportunities for re-location of clubs and organisations in order to be able to optimise usage of existing facilities, manage / reduce operating costs and provide clubs with access to suitable facilities to meet club participation requirements (within Sports Facility Hierarchy definitions).	Ongoing	WER AR may be required for new / changed use	SGSC SSAs Clubs & Orgs Schools
	3. Assist new clubs and emerging sports to be able to access (where available) Council facilities suitable for their activities and to maximise usage of existing facilities.	Ongoing	WER AR may be required for new / changed use	SGSC SSAs Clubs & Orgs
	4. Liaise with sport competition organisers / leagues to co-ordinate scheduling to be able to maximise usage of existing facilities and reduce facilities needed (cost benefits, no single use facilities).	Ongoing	WER	SGSC Peak & Reg Agencies Clubs & Orgs
	5. Casual Use Booking System for Sport and Recreation Facilities - that based on the issue raised regarding the current system a new booking system is implemented that eliminates usage and maintenance conflicts - resourcing provided to enable this to be managed by Recreation.	S	AR	SGSC
	Usage & Management Agreements	1. That a new /updated Instrument of Delegation is developed for Committees of Management to ensure all essential requirements are included.	S	WER
	2. That a Standard Casual Hire Form is developed and implemented that includes all essential requirements including insurance requirements.	S	WER	SGSC
	3. Personal Trainers: a) That SGSC develops a Personal Trainer Policy for usage of Council facilities both sport and recreation. b) That the policy includes the requirement for Personal Trainers to apply for usage of Council sport and recreation facilities and pay the relevant fees.	S	WER	SGSC
	4. Club Tenancy / Usage Agreements: a) Implement systems and processes to ensure that all clubs, associations and organisations that are regular users of Council sport and recreation facilities have signed a Club Tenancy / Usage Agreement which clearly specifies responsibilities (ensure provides clarity re maintenance requirements).	S Ongoing	WER	SGSC Clubs & Orgs
<b>Planning and Resourcing</b>				
Volunteers	1. Provide support and assistance to clubs in association with relevant agencies and SSAs to recruit, train, retain and recognise volunteers.	Ongoing	WER AR may be needed	SGSC SSAs Peak & Reg Agencies Clubs & Orgs
	2. Recognition: a) To encourage clubs and organisations to appreciate value & recognise their volunteers. b) To encourage clubs and organisations to nominate suitable volunteers for Council, SSA and State volunteer awards.	Ongoing	WER	SGSC Clubs & Orgs



Area / Category	Strategies	Priority	Cost	Partners
Volunteers (cont)	3. Training & Development: a) Advocate for relevant agencies such as South West Sport and local training providers to ensure that volunteer training and development opportunities are provided locally or through the use of technology (on-line learning). b) Provide training and development opportunities to clubs and organisations that includes information on recruiting and retaining volunteers and assistance with compliance and legislation requirements (refer Training and Development).	Ongoing  S - M	WER  AR may be required	SGSC SSAs Peak & Reg Agencies Clubs & Orgs
Human Resources	1. That a new FTE Recreation position is created that will focus on delivering the strategy, improving co-ordination and delivery of sport and recreation for the community (the additional workload to deliver the strategy will not be able to be absorbed within the current staffing resources without having a negative impact on existing service provision). To include responsibilities for management of Lake Hamilton.	S	AR	SGSC
	2. That additional resources (human and financial) are provided to be able to address the maintenance requirements identified at Council owned and managed sport and recreation facilities.	S	AR	SGSC
Funding & Grants	1. Seek external grant funding in partnership with Council allocated funding for relevant facilities, services and programs and to enable implementation of this Strategic Plan.	Ongoing	WER AR for projects	SGSC State Gov Fed Gov Clubs & Orgs SSAs
	2. Lobby and advocate, where appropriate, on behalf of SGSC based clubs and organisations seeking external funding.	Ongoing	WER	SGSC State Gov Fed Gov Clubs & Orgs SSAs
	3. Promote and provide information to clubs and organisations regarding external grant funding opportunities.	Ongoing	WER	SGSC Clubs & Orgs
	4. Where clubs, organisations, land managers and land owners seek major grant funding from SGSC for facility development and improvements it is recommended that a Business Case and a current Business Plan is required.	Ongoing	WER	SGSC Clubs & Orgs SSAs
Training & Development	1. To provide information to clubs to assist administrators to develop skills and improve knowledge.	S - M	WER	SGSC Clubs & Orgs SSAs Peak & Reg Agencies
	2. To develop a program of workshops and seminars to assist with developing skills of clubs and organisations. This would include opportunities from other providers.	M Ongoing	AR for training programs	
	3. Implementation of Volunteer, Training and Development, Recommendation 3.			
Club Development	1. Provide assistance to local clubs and organisations with low membership to develop partnerships / establish links with local schools to promote club activities and opportunities.	Ongoing	WER	SGSC Clubs & Orgs SSAs Schools
	2. Liaise with local schools to develop a database of school facilities that are available for local club / community usage.	M	WER	



Area / Category	Strategies	Priority	Cost	Partners
Club Development (cont)	3. Consider the provision of incentives to clubs and organisations that implement healthy food choices (refer Health & Wellbeing, Education & Healthy Living Rec 4b).	M	AR may be needed for incentives	
	4. Facilitate partnerships between clubs / organisations and relevant agencies to assist with development and operation improvements and opportunities.	Ongoing	WER	
Advocacy & Leadership	1. SGSC to continue to lobby both State and Federal Governments for funding for facility developments and improvements as well as for new programs and services initiatives.	Ongoing	WER	SGSC Clubs & Orgs SSAs State Gov Fed Gov Land Managers & Owners Funding Bodies
	2. Advocate to State Government and in particular DELWP (regarding Crown Land facilities) to provide increased funding to DELWP appointed COM to be able to maintain and develop the facilities to ensure safe for users.	Ongoing	WER	
	3. In partnership with clubs and organisations advocate where appropriate to seek external funding.	Ongoing	WER	



---

## 6. Warranties and Disclaimers

The information contained in this report is provided in good faith. While Otium Planning Group has applied their own experience to the task, they have relied upon information supplied to them by other persons and organisations.

We have not conducted an audit of the information provided by others but have accepted it in good faith. Some of the information may have been provided 'commercial in confidence' and as such these venues or sources of information are not specifically identified. Readers should be aware that the preparation of this report may have necessitated projections of the future that are inherently uncertain and that our opinion is based on the underlying representations, assumptions and projections detailed in this report.

There will be differences between projected and actual results, because events and circumstances frequently do not occur as expected and those differences may be material. We do not express an opinion as to whether actual results will approximate projected results, nor can we confirm, underwrite or guarantee the achievability of the projections as it is not possible to substantiate assumptions which are based on future events.

Accordingly, neither Otium Planning Group, nor any member or employee of Otium Planning Group, undertakes responsibility arising in any way whatsoever to any persons other than client in respect of this report, for any errors or omissions herein, arising through negligence or otherwise however caused.



## Appendix 1 - Sport Requirements and Standards

The State Sporting Association requirements and standards (where available) for the main sports facilities in the site assessments being Australian rules football, cricket, hockey, netball, soccer (football) and tennis are summarised below.

Additional information for some sports is provided in Volume Two Research and Consultation.

**Table 27 Sport Requirements and Standards**

Sport	Key Details
Australian Rules Football	<p>The <i>AFL Preferred Facility Guidelines for State, Regional and Local Facilities</i> (Australian Football League, August 2012) is a guide for the <i>provision and development of appropriate facilities for Australian football venues</i>. A three-tier hierarchy is provided being State League, Regional and Local with key features of local level facilities being:</p> <ul style="list-style-type: none"> <li>• Designed to cater for local level competition (including junior competitions) within individual suburbs / townships / municipalities.</li> <li>• Usually 'home' of one seasonal club.</li> <li>• Facilities provided to home and away competition standard only.</li> <li>• <i>Main Pavilion</i> includes <ul style="list-style-type: none"> <li>- Amenities - player toilets, showers, seating and clothing hooks suitable for mixed gender use.</li> <li>- Change rooms - home and away to include bench seating and clothing hooks.</li> <li>- Umpires Rooms - toilets, showers, seating and clothing hooks suitable for mixed gender use.</li> <li>- External covered viewing area - providing weather protection.</li> <li>- Social / Community Room - flexible space (eg operable walls), bar facilities and / or access to appropriate kitchen / kiosk servery.</li> <li>- Kitchen and Kiosk - internal / external servery, with view of playing field if possible.</li> <li>- Office / Administration / Meeting room.</li> </ul> </li> <li>• <i>Playing Field Facilities</i> includes: <ul style="list-style-type: none"> <li>- Coaches Boxes (2) - western side adjacent to centre wing.</li> <li>- Interchange benches (2) - three fixed sides to provide shelter without impeding view of ground (eg Perspex bus shelters).</li> <li>- Scoreboard - need to display goals, behinds and points for both home and away teams.</li> </ul> </li> </ul> <p>If all the core and optional components are included in a Local Level main pavilion the total area would be 525 - 555m<sup>2</sup>. Regional Level main pavilion the total area would be 670 - 725m<sup>2</sup>.</p> <p>In 2015 an Addendum was released, <i>AFL Preferred Facility Guidelines for Local, Regional and State League Facilities Amenities Upgrade for Unisex Use, Addendum 2015</i>. It provides further information re design of unisex change rooms and amenities through transforming existing amenities to cater for unisex use. The removal of urinals and open showers and the replacement of these with shower cubicles and toilet cubicles to enable privacy are detailed.</p> <p>In addition, it notes that other facility elements can help make a welcoming facility and club environment such as the cleanliness of the change and amenities, provision of sanitary bins, external car parking and pavilion lighting (safety and security).</p>



Sport	Key Details
Cricket	<p>The <i>Community Cricket Facility Guidelines</i> (Cricket Australia, September 2015) provide a consolidated resource of community cricket facility planning, development, management and maintenance information for use by community, government and national cricket industry partners and stakeholders. A facility hierarchy has been developed and the guidelines cover Premier / Regional, Club (Home) and Club (Satellite). Section 2 Technical Information provides guidance notes in relation to key cricket facility components for these three levels in the hierarchy with key features of a club (home) facility being:</p> <ul style="list-style-type: none"> <li>• <i>Pitches and Training Amenities</i> - minimum one playing field; one pitch for synthetic or 5 / 6 for turf; pitch covers for turf; irrigation / access to water; temporary or permanent scoreboard; 3 - 6 synthetic training pitches.</li> <li>• <i>Site Facilities and Amenities</i> - spectator viewing (natural shade); car parking minimum 40 spaces; site / venue signage.</li> <li>• <i>Club Facilities and Amenities</i> - pavilion clubrooms est minimum size 400 - 500m<sup>2</sup>; two unisex player change rooms per field; one unisex umpires change room with two lockable cubicles per field; kitchen or kiosk; social / community room (indoors); toilets (Male / Female or unisex and accessible); scorers box / viewing area (table and chairs shade and weather protected); ground maintenance storage for turf venues; equipment storage.</li> </ul> <p>Practice cricket nets should be off-ground so that they do not encroach on the playing surface or run-off zone (this includes bowler run-ups). More recent designs include retractable nets which can be opened up for field training / practice (refer examples in figures below) and these can also potentially be used for training in other sports such as netball, soccer, hockey and lacrosse.</p> <p>Detailed information, guidelines, plans and area schedules (where applicable) are provided for each level in the hierarchy.</p>
Hockey	<p>The Hockey Victoria Strategic Facilities Master Plan Volumes One and Two (2015) provides an inventory of existing facilities, an assessment of overall condition, service level and lifecycle for field and off field infrastructure. A Hockey Victoria Facilities Hierarchy proposes minimum facility and amenity requirements with four levels being State, Premier League Facility, Regional Facility and Club Facility. The key features for a Club Facility are:</p> <ul style="list-style-type: none"> <li>• Preferred surface type - sand based, hybrid or natural turf.</li> <li>• Lighting - greater than 200 lux.</li> <li>• Amenities - player change rooms (2), team benches.</li> <li>• Supporting infrastructure - viewing areas, scoreboard, parking, (half pitch desirable).</li> </ul> <p>The field of play requirements for hockey are specified in the <i>International Hockey Federation Rules</i> and a range of information and guides to assist in the development of hockey pitches is also provided.</p>





Sport	Key Details
Netball	<p>The <i>Netball Victoria (NV) Compliance Fact Sheet</i> aims to provide stakeholders including Council's, clubs and associations with the current standards for redeveloping or constructing new netball courts.</p> <p>In regards to the technical information regarding court standards the key points to note are:</p> <ul style="list-style-type: none"><li>• Minimum obstacle free space of 3.05m on all sidelines and baselines, of the same surface type and consistent level as the court and a minimum of 3.65m in between courts.</li><li>• Slip Resistance - an all-weather surface is required for outdoor courts with all new courts ideally achieving a mean British Pendulum Number (BPN) of at least 75 with testing in line with the most relevant Australian Standard (refer Compliance Fact Sheet for further details).</li><li>• Goal Posts - specifies dimensions and padding requirements - 3m high to full length and diameter of post, 2.4m high allowed for modified netball (NetSetGo). Maximum 50mm thick high density foam core.</li><li>• Information is also provided on court dimensions, court condition and lighting.</li></ul> <p><i>Netball Victoria Facilities Manual (2017)</i> is to be read in conjunction with the <i>Netball Australia National Facilities Policy (2015)</i>. Netball Victoria (NV) expects that all new and redeveloped netball facilities will meet the National Netball standards outlined in the two documents. A netball facility four level hierarchy (local, sub-regional, regional, elite) and standards for netball venues for Victoria is provided in the <i>NV Facilities Manual</i>.</p> <p>A Local facility has 1 - 3 courts, Sub-Regional with 4 - 7 courts, and Regional 8+ courts with the type of activities able to be conducted at each level identified and pavilion concept plans for each level. Some court components with recommended dimensions (where applicable) common to these three hierarchy levels include:</p> <ul style="list-style-type: none"><li>• Team - two (2) benches per court to accommodate minimum 10 people each; two (2) shelters per court for outdoor courts only.</li><li>• Officials - one bench per court to accommodate minimum two (2) people; one shelter per court for outdoor courts only.</li><li>• Player changerooms &amp; amenities - minimum of two (2) each of change rooms and unisex amenities with sizes varying depending on hierarchy level.</li><li>• Umpires changerooms &amp; amenities - minimum of two (2) each of change rooms and unisex amenities with sizes varying depending on hierarchy level.</li></ul> <p>Some of the design recommendations (not a standard) that may be beneficial for a court that is part of a football reserve and services a football / netball competition is:</p> <ul style="list-style-type: none"><li>• Locate as close to football ground and pavilion amenities and car park as possible with firm and stable path connections.</li><li>• Encourage connection and cross over of spectators with football by providing sightlines between the football ground and netball court.</li><li>• Courtside shelters outside the required clear run-off zone for scorers, coaches and spectators.</li></ul>



Sport	Key Details
Soccer (Football)	<p>Football Federation Victoria (FFV) provide a range of facility guidelines depending on the level and type of competition with the Minimum Facility Guidelines Community Competitions providing the key components including:</p> <ul style="list-style-type: none"> <li>• Pitch Size:               <ul style="list-style-type: none"> <li>- Senior - length minimum 96m, maximum 105m; width minimum 60m, maximum 68m.</li> <li>- Junior - length minimum 90m, maximum 105m; width minimum 50m, maximum 68m.</li> </ul> </li> <li>• Run-offs - minimum 3m to any tripping hazard or solid obstruction including fences and team benches.</li> <li>• Goals - goalposts and nets in accordance with Laws of the Game and conform to Australian Standard AS 4866.1-2007 Playing field equipment- Soccer goals Part 1: Safety aspects and be properly installed and secured. Movable goals must be compliant with the Australian Competition and Consumer Commission’s Consumer Protection Notice No. 28 of 2010.</li> <li>• Player Change Rooms - recommended size (excluding shower and toilet area) is senior two x 25m<sup>2</sup> and juniors two x 20m<sup>2</sup> for each pitch in use.</li> <li>• Match Officials Room - lockable, 20m<sup>2</sup> (excluding shower and toilet area), with writing desk or bench and chair, access to shower and toilet and accessible without going through player change rooms being used.<sup>19</sup></li> </ul>
Tennis	<p><i>Tennis 2020 Facility development and management framework for Australian tennis</i> (Tennis Australia 2012) “aligns and integrates our vision and strategies to deliver a sustainable and vibrant environment for tennis facilities and clubs for the period 2012 to 2020.” A hierarchy of facilities is proposed comprising six levels being National Tennis Centres, Regional Tennis Centres, Large Community Tennis Centres (Sub Regional), District Tennis Centres, Local Tennis Centres and Public Access Centres.</p> <p>The Local Tennis Centres have a population guide of greater than 5,000 currently within a 30km radius or within five years with facility requirements being:</p> <ul style="list-style-type: none"> <li>• Male and female change including showers.</li> <li>• Café / kiosk, preferably licensed social facilities.</li> <li>• Office facilities.</li> <li>• Outdoor shaded social areas</li> </ul> <p>In addition, the <i>Tennis Facility Planning Guide</i> provides information on facility development considerations relating to clubhouses including design issues with the following points relevant to this project:</p> <ul style="list-style-type: none"> <li>• Size, location and layout commensurate with the number of members, intended facility use and preferred management model.</li> <li>• Adequate storage areas for equipment (court, coaching and maintenance).</li> <li>• Office if on-site management, tournaments and events.</li> <li>• Flexible open area to cater for number of members and players with opportunities for shared and community use.</li> <li>• Toilets, showers and change rooms that meet Building Code Requirements.</li> <li>• Heating and cooling as well as shade and outdoor spaces.</li> </ul>

The *Community Sporting Facility Lighting Guide for Australian Rules Football, Football (Soccer) and Netball* (Sport and Recreation Victorian 2012) provides information to assist clubs in installing effective and appropriate sports lighting. The sports lighting proposed within any facility sports lighting plan will need to comply with the relevant Australian Standards as well as any sport specific rules and policies.

### Environmentally Sustainable Design, Universal Design Principles and Healthy by Design

Environmentally sustainable design (ESD) and universal design principles are requirements of some Government grants.

<sup>19</sup> Source: Football Federation Victoria Football Lighting Policy & Requirements Season 2018.



The ESD principles are optimise size / existing structure potential, optimise energy use, protect and conserve water, use environmentally preferable products, enhance indoor environmental quality and optimise operational and maintenance practices. These need to be incorporated into the design development or redevelopment of infrastructure identified in this study.

Universal Design is “a design philosophy that ensures that products, buildings, environments and experiences are innately accessible to as many people as possible, regardless of their age, level of ability, cultural background, or any other differentiating factors that contribute to the diversity of our communities.”<sup>20</sup> It is a concept that aims to “simplify life for everyone by making the programs, service and the built environment more usable by more people.”<sup>21</sup> The framework for creating solutions is:

1. Equitable use (Be Fair)
2. Flexibility in use (Be Included)
3. Simple and intuitive use (Be Smart)
4. Perceptible Information (Be Independent)
5. Tolerance for error (Be Safe)
6. Low Physical effort (Be Active)
7. Size and Space for Approach and use (Be Comfortable).

The concept targets all people of all ages, sizes and abilities, however there are no specific goals to reach.

The *Healthy by Design - A guide to planning active living environments* (2012) resource includes “design considerations, evidence, tools and case studies to support those professionals who have responsibility for the design, development and maintenance of the public realm”<sup>22</sup> including as a tool for planning, development and enhancement of open space. A list of relevant points is provided in Volume Two Section 1.6.4.

A ‘Matrix of Like Design Considerations’ provides a practical tool to influence the design process that considers physical activity, shade, safer design, access, design and road user safety.

---

<sup>20</sup> Universal Design Fact Sheet, Department of Health & Humans Services, June 2015.

<sup>21</sup> Source: Michael Walker, Universal Design, PLA Conference, Geelong, May 2014.

<sup>22</sup> *Healthy by Design - A guide to planning active living environments*, Heart Foundation, 2012.



## Appendix 2 - SGSC Sport and Recreation Facility Inventory

Table 28 Sport and Recreation Facility Hierarchy

Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Balmoral	Balmoral Bowls Club	Stirling St, Balmoral, 3407	Bowls	Bowls	Grass rink (1); clubrooms.	Local	Crown (DELWP)	DELWP COM	Balmoral Bowls Club
Balmoral	Balmoral Golf Club	Rocklands Rd, Balmoral, 3407	Golf Course	Golf	18 hole course - public; sand greens; club house.	Local	Club	Club	Balmoral Golf Club
Balmoral	Balmoral Recreation Reserve	Harrow-Balmoral Rd, Balmoral, 3407	Recreation Reserve	Australian Rules football	Oval; club rooms.	Local	Crown (DELWP)	DELWP COM	Harrow Balmoral Football Netball Club
Balmoral	Balmoral Recreation Reserve	Harrow-Balmoral Rd, Balmoral, 3407	Recreation Reserve	Cricket	Synthetic Pitch (1); clubrooms.	Local	Crown (DELWP)	DELWP COM	Balmoral Cricket Club
Balmoral	Balmoral Recreation Reserve	Harrow-Balmoral Rd, Balmoral, 3407	Recreation Reserve	Netball	Asphalt indoor court (1); multi-use; clubrooms.	Local	Crown (DELWP)	DELWP COM	Harrow Balmoral Football Netball Club Also use Harrow Recreation Reserve
Balmoral	Balmoral Recreation Reserve	Harrow-Balmoral Rd, Balmoral, 3407	Recreation Reserve	Tennis	Asphalt courts (6); clubrooms.	Local	Crown (DELWP)	DELWP COM	
Balmoral	Balmoral Swimming Pool	Glendinning St, Balmoral, 3407	Outdoor Aquatic Facility	Swimming	25m outdoor pool, toddlers pool; change rooms	Local	Crown (DELWP)	SGSC (S86)	
Balmoral	Glendinning Street Playground	Glendinning St, Balmoral, 3407	Playground	Play	Playground	Local	SGSC	SGSC	
Branxholme	Branxholme Bowls Club	Best St, Branxholme, 3302	Bowls	Bowls	Grass rink (1); clubrooms.	Local	SGSC	Club	Branxholme Bowls Club
Branxholme	Branxholme Recreation Reserve	Henty Hwy, Branxholme, 3302	Recreation Reserve	Australian Rules football	Oval; clubrooms	Local	Crown (DELWP)	DELWP COM	Branxholme-Wallacedale Football Netball Club



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Branxholme	Branxholme Recreation Reserve	Henty Hwy, Branxholme, 3302	Recreation Reserve	Cricket	Synthetic Pitch (1); practice nets (1); clubrooms.	Local	Crown (DELWP)	DELWP COM	Branxholme Cricket Club
Branxholme	Branxholme Recreation Reserve	Henty Hwy, Branxholme, 3302	Recreation Reserve	Netball	Asphalt courts (2); clubrooms.	Local	Crown (DELWP)	DELWP COM	Branxholme-Wallacedale Football Netball Club
Branxholme	Branxholme Recreation Reserve	Henty Hwy, Branxholme, 3302	Playground	Play	Playground	Local	Crown (DELWP)	DELWP COM	
Byaduk	Byaduk Recreation Reserve	Hamilton-Port Fairy Rd, Byaduk, 3301	Recreation Reserve	Cricket	Ovals (1); Turf - 5 wicket table; practice nets (1); pavilion	Local	Crown (DELWP)	DELWP COM	Byaduk Cricket Club
Byaduk	Byaduk Recreation Reserve	Hamilton-Port Fairy Rd, Byaduk, 3301	Recreation Reserve	Tennis	Asphalt courts (4); clubroom	Local	Crown (DELWP)	DELWP COM	Byaduk Tennis Club
Cavendish	Cavendish Recreation Reserve	Henty Hwy, Cavendish, 3314	Recreation Reserve	Australian Rules football	Oval; clubrooms.	Local	Crown (DELWP)	DELWP COM	Cavendish Football Netball Club
Cavendish	Cavendish Recreation Reserve	Henty Hwy, Cavendish, 3314	Recreation Reserve	Netball	Synthetic courts (2); clubrooms.	Local	Crown (DELWP)	DELWP COM	Cavendish Football Netball Club
Cavendish	Cavendish Recreation Reserve	Henty Hwy, Cavendish, 3314	Playground	Play	Playground	Local	Crown (DELWP)	DELWP COM	
Cavendish	Cavendish Recreation Reserve	Henty Hwy, Cavendish, 3314	Recreation Reserve	Tennis	Asphalt courts (2) - multi-use	Local	Crown (DELWP)	DELWP COM	Cavendish & District Tennis Association
Coleraine	Coleraine Bowling Club	Turnbull St, Coleraine, 3315	Bowls	Bowls	Grass rink (2); clubrooms.	Local	SGSC	Club	Coleraine Bowling Club
Coleraine	Coleraine Golf Club	Racecourse Rd, Coleraine, 3315	Golf Course	Golf	18 hole course - public; sand greens; club house.	Local	Club	Club	Coleraine Golf Club
Coleraine	Coleraine (Silvester Oval) Recreation Reserve	Winter St, Coleraine, 3315	Recreation Reserve	Australian Rules football	Oval; clubrooms.	Local	Crown (DELWP)	SGSC (S86)	Coleraine Football Netball Club, Hamilton Junior Football League
Coleraine	Coleraine Turnbull Street Recreation Reserve	Winter St, Coleraine, 3315	Recreation Reserve	Cricket	Turf Pitch (4 wicket table).	Local	SGSC	SGSC (S86)	Coleraine Cricket Club, Tahara Cricket Club



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Coleraine	Coleraine (Silvester Oval) Recreation Reserve	Winter St, Coleraine, 3315	Recreation Reserve	Netball	Asphalt courts (2 - multi-use)	Local	Crown (DELWP)	SGSC (S86)	Coleraine Football Netball Club
Coleraine	Coleraine (Silvester Oval) Recreation Reserve	Winter St, Coleraine, 3315	Playground	Play	Playground	Local	Crown (DELWP)	SGSC (S86)	
Coleraine	Coleraine (Silvester Oval) Recreation Reserve	Winter St, Coleraine, 3315	Recreation Reserve	Tennis	Asphalt courts (2 - multi-use)	Local	Crown (DELWP)	SGSC (S86)	
Coleraine	Coleraine Showgrounds	Glenelg Highway & Templeton Street, Coleraine, 3315	Building	Agricultural Show	Sheds; open space	Local	Crown (DELWP)	DELWP COM	Coleraine P and A Society
Coleraine	Coleraine Showgrounds	Casterton Rd, Coleraine, 3315	Equestrian	Equestrian	Oval, sheds/pavilions, meeting hall, horse jumps, mini x country	Local	Crown (DELWP)	Club	Southern Grampians Equestrian Club, Coleraine Pony Club
Coleraine	Coleraine Skate Park	Turnbull St, Coleraine, 3315	Skate Park	Skate & Scooters	Concrete - ramps, rails etc	Local	SGSC	SGSC	
Coleraine	Coleraine Swimming Pool	Pileau St, Coleraine, 3315	Aquatic Centre	Swimming	50m outdoor pool, toddlers pool	Local	SGSC	SGSC	
Coleraine	Coleraine Tennis & Netball	Turnbull St, Coleraine, 3315	Recreation Reserve	Hockey	Synthetic for training	Local	Crown (DELWP)	SGSC (S86)	Coleraine Hockey Club
Coleraine	Coleraine Tennis & Netball	Turnbull St, Coleraine, 3315	Recreation Reserve	Netball	Asphalt courts (2)	Local	Crown (DELWP)	SGSC (S86)	
Coleraine	Coleraine Tennis & Netball	Turnbull St, Coleraine, 3315	Tennis Courts	Tennis	Asphalt courts (4 - 2 multi-use with netball)	Local	Crown (DELWP)	SGSC (S86)	Junior tennis coaching Twilight Summer Senior Tennis
Coleraine	Coleraine Visitor Information Centre	27 Pilleau St, Coleraine, 3315	Playground	Play	Playground	Local	SGSC	SGSC	
Coleraine	Mocka's Boxing Club	Coleraine, 3315	Building	Boxing	Unknown	Local	Private	Private	Mocka's Boxing Club



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Dunkeld	Dunkeld Bowling Club	Willis St, Dunkeld, 3294	Bowls	Bowls	Artificial turf rink (1); clubrooms.	Local	Crown (DELWP)	Club	Dunkeld Bowling Club
Dunkeld	Dunkeld Consolidated School	Victoria Valley Rd, Dunkeld, 3294	School	Cricket	Ovals (2); Turf - 5 wicket table; pavilion	Local	DET	DET	Grampians Cricket Club
Dunkeld	Dunkeld Memorial Park	Glenelg Hwy, Dunkeld, 3294	Playground	Play	Playground	Local	Crown (DELWP)	DELWP COM	
Dunkeld	Dunkeld Racecourse	Victoria Valley Rd, Dunkeld, 3294	Equestrian	Equestrian	Pavilion, stalls, racecourse, toilets.	Local	Club	Club	Dunkeld Pony Club
Dunkeld	Dunkeld Racecourse	Victoria Valley Rd, Dunkeld, 3294	Racetrack	Horse Racing	Pavilion, stalls, racecourse, toilets.	Municipal	Club	Club	Dunkeld Racing Club
Dunkeld	Dunkeld Recreation Reserve	Skene St, Dunkeld	Recreation Reserve	Australian Rules football	Oval; clubrooms	Local	Crown (DELWP)	DELWP COM	Glenthompson-Dunkeld Football Netball Club Hamilton Junior Football League
Dunkeld	Dunkeld Recreation Reserve	Skene St, Dunkeld	Recreation Reserve	Netball	Asphalt courts (2); clubrooms.	Local	Crown (DELWP)	DELWP COM	Glenthompson-Dunkeld Football Netball Club
Dunkeld	Dunkeld Swimming Pool	Glenelg Hwy, Dunkeld, 3294	Outdoor Aquatic Facility	Swimming	25m outdoor pool, toddlers pool; changerooms.	Local	Crown (DELWP)	SGSC	
Dunkeld	Dunkeld Tennis Courts	Willis St, Dunkeld, 3294	Tennis Courts	Tennis	Asphalt courts (3); clubrooms.	Local	Crown (DELWP)	DELWP COM	
Dunkeld	Grampians Golf Club	Victoria Valley Rd, Dunkeld, 3294	Golf Course	Golf	18 hole course - public	Local	Crown (DELWP)	Club	Grampians Golf Club
Glenthompson	Glenthompson Lions Park	Memorial Road, Glenthompson, 3293	Playground	Play	Playground	Local	SGSC	SGSC	
Glenthompson	Glenthompson Recreation Reserve	Brady St, Glenthompson	Recreation Reserve	Australian Rules football	Oval; clubrooms	Local	Crown (DELWP)	DELWP COM	Glenthompson-Dunkeld Football Netball Club
Glenthompson	Glenthompson Recreation Reserve	Brady St, Glenthompson	Recreation Reserve	Netball	Asphalt courts (2) - multi-use; clubrooms	Local	Crown (DELWP)	DELWP COM	Glenthompson-Dunkeld Football Netball Club
Glenthompson	Glenthompson Recreation Reserve	Brady St, Glenthompson	Playground	Play	Playground	Local	Crown (DELWP)	DELWP COM	



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Glenthompson	Glenthompson Recreation Reserve	Brady St, Glenthompson	Recreation Reserve	Tennis	Asphalt courts (2) - multi-use; clubrooms	Local	Crown (DELWP)	DELWP COM	
Glenthompson	Glenthompson Swimming Pool	cnr Cameron St & Memorial Rd, Glenthompson, 3293	Outdoor Aquatic Facility	Swimming	25m outdoor pool, toddlers pool; change rooms	Local	SGSC	SGSC	
Hamilton	Beliefit	cnr Bree Rd & Tyre St, Hamilton, 3300	Health & Fitness	Health & Fitness	Personal training; wellness and nutrition.	Local	Private	Private	
Hamilton	Botanic Gardens	Thompson St, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Bree Park	Bree Rd, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Brumley Park	Gray St, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Coleraine Road Reserve	Coleraine Rd, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	EmpowerFit	214 Coleraine Rd, Hamilton, 3300	Health & Fitness	Health & Fitness	Personal training; 24/7 gym access; group fitness.	Local	Private	Private	
Hamilton	Grangeburn Bowls Club	McArthur Rd, Hamilton, 3300	Bowls	Bowls	Grass rink / synthetic (2); clubrooms	Local	Club	Club	Grangeburn Bowling Club
Hamilton	Hamilton and District Gymnastics Club	266 Mt Bainbridge Rd, Hamilton, 3300	Club House	Gymnastics	Large shed building, all gymnastics equipment	Municipal	DET	DET	Hamilton and District Gym Club
Hamilton	Hamilton Bowls Club	Kennedy St, Hamilton, 3300	Bowls	Bowls	Grass rink (3); clubrooms	Local	Club	Club	Hamilton Bowling Club
Hamilton	Hamilton Clay Target Club	Port Fairy Rd, Hamilton. 3300	Shooting	Clay target	Not known	Municipal	Club	Club	Hamilton Clay Target Club
Hamilton	Hamilton Croquet Club	Kennedy St, Hamilton, 3300	Croquet	Croquet	Grass court (1); clubrooms.	Local	Club	Club	Hamilton Croquet Club





Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Hamilton	Hamilton Cycling Track	King St, Hamilton, 3300	Velodrome	Cycling	Velodrome	Municipal	Crown (DELWP)	DELWP COM	Hamilton Cycling Club
Hamilton	Hamilton Fitness 24/7	57 Thompson St, Hamilton, 3300	Health & Fitness	Health & Fitness	Cardio and weights	Local	Private	Private	
Hamilton	Hamilton Golf Club	170 Rippon Rd, Hamilton, 3300	Golf Course	Golf	18 hole course - public; clubrooms; function area.	Local	Club	Club	Hamilton Golf Club
Hamilton	Hamilton Indoor Leisure & Aquatic Centre	Shakespeare St, Hamilton, 3300	Multi Sport Centre	Basketball	Courts (4) inc one with grand stand	Municipal	Crown (DELWP)	SGSC	Hamilton Amateur Basketball Association Hamilton Junior Basketball Association
Hamilton	Hamilton Indoor Leisure & Aquatic Centre	Shakespeare St, Hamilton, 3300	Aquatic & Leisure Centre	Health & Fitness	Gym; group fitness.	Local	Crown (DELWP)	SGSC	
Hamilton	Hamilton Indoor Leisure & Aquatic Centre	Shakespeare St, Hamilton, 3300	Aquatic & Leisure Centre	Squash/ Racquetball	Courts (4); one glass backed.	Municipal	Crown (DELWP)	SGSC	Hamilton Squash Club Incorporated
Hamilton	Hamilton Indoor Leisure & Aquatic Centre	Shakespeare St, Hamilton, 3300	Aquatic & Leisure Centre	Swimming	25m indoor pool, toddlers pool.	Municipal	Crown (DELWP)	SGSC	Hamilton Olympic Swimming Club
Hamilton	Hamilton Indoor Leisure & Aquatic Centre	Shakespeare St, Hamilton, 3300	Aquatic & Leisure Centre	Table Tennis	8 bay hall.	Municipal	Crown (DELWP)	SGSC	Hamilton Table Tennis Association
Hamilton	Hamilton Olympic Swimming Pool	Byron St, Hamilton, 3300	Aquatic Centre	Swimming	50m outdoor pool, toddlers pool; changerooms	Local	Crown (DELWP)	SGSC	Hamilton Olympic Swimming Club
Hamilton	Hamilton Pistol Club	Nigretta Rd, Hamilton, 3300	Shooting	Shooting	Shooting range, clubhouse	Municipal	Club	Club	Hamilton Pistol Club
Hamilton	Hamilton Recreation Reserve	King St, Hamilton, 3300	Recreation Reserve	Australian Rules football	Oval	Local	Crown (DELWP)	DELWP COM	
Hamilton	Hamilton Recreation Reserve	King St, Hamilton, 3300	Recreation Reserve	Cricket	Synthetic pitch x 1	Local	Crown (DELWP)	DELWP COM	
Hamilton	Hamilton Showgrounds	Shakespeare St, Hamilton, 3300	Building	Agricultural Show	Sheds; open space	Municipal	Crown (DELWP)	SGSC	Hamilton Pastoral & Agricultural Society



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Hamilton	Hamilton Showgrounds	Shakespeare St, Hamilton, 3300	Open Space	Administration	Exhibition arena	Local	Crown (DELWP)	SGSC	Hamilton Kennel Club
Hamilton	Hamilton Showgrounds	Shakespeare St, Hamilton, 3300	Building	Dog Show	Office	Local	Crown (DELWP)	SGSC	Western District Umpires Association
Hamilton	Hamilton Showgrounds, Sheep Pavilion	Shakespeare St, Hamilton, 3300	Building	Archery	Indoor targets	Municipal	Crown (DELWP)	SGSC	Greater Hamilton Archery Club
Hamilton	Hamilton Tennis Club	257 Rippon Rd, Hamilton, 3300	Tennis Courts	Tennis	Artificial Turf courts (6); Grass courts (8)	Municipal	SGSC	Club	Hamilton Lawn Tennis Club
Hamilton	Hughan Park	Hughan Rd, Hamilton, 3300	Playground	Play	Playground	Local	Crown (DELWP)	SGSC	
Hamilton	Kennedy Oval	Palmer St, Hamilton, 3300	Recreation Reserve	Cricket	Ovals (2); Turf Pitch (4 wickets); Synthetic Pitch (1); Practice nets (2); clubrooms.	Local	Crown (DELWP)	DELWP COM	Hamilton Cricket Club
Hamilton	Kokoda Avenue	Kokoda Ave, Hamilton	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Lake Hamilton	Mill Road, Hamilton	Lake	Angling	Lake, change & amenities boat ramp.	Local	SGSC	SGSC	Hamilton Anglers Club
Hamilton	Lake Hamilton	Mill Road, Hamilton	Lake	Powered Vessels	Lake, change & amenities; boat ramp.	Local	SGSC	SGSC	
Hamilton	Lake Hamilton	Mill Road, Hamilton	Lake	Rowing	Lake, change & amenities; boat ramp.	Regional	SGSC	SGSC	Hamilton Rowing Club
Hamilton	Lake Hamilton	Mill Road, Hamilton	Lake	Water skiing	Lake, change & amenities; boat ramp.	Local	SGSC	SGSC	Hamilton Aquatic Club Club also uses Lake Linlithgow & Lake Bullrush
Hamilton	Lake Hamilton	Mill Road, Hamilton	Lake	Water sports	Lake, change & amenities; boat ramp.	Local	SGSC	SGSC	



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Hamilton	Lake Hamilton Beach	Mill Road, Hamilton	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Lake Hamilton	Mill Road, Hamilton	Open Space	Recreation	Walking Track; cycling and running.	Local	SGSC	SGSC	Hamilton Running Group
Hamilton	Lake Hamilton Lakes Edge Adventure Playground	Rippon Rd, Hamilton, 3300	Playground	Play	Playground	Municipal	SGSC	SGSC	
Hamilton	Lake Hamilton - Skate Park	Riley St Hamilton	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Lake Hamilton - Skate Park	Riley St Hamilton	Skate Park	Skate & Scooters	Ramps, rails, bowls, concrete	Local	SGSC	SGSC	
Hamilton	Melville Oval	Market Place, Hamilton, 3300	Recreation Reserve	Australian Rules football	Oval; clubrooms; grandstand.	Regional	Crown (DELWP)	SGSC	Hamilton Kangaroos Football Netball Club, Hamilton Junior Football League
Hamilton	Melville Oval	Market Place, Hamilton, 3300	Recreation Reserve	Cricket	Turf Pitch (4 wicket table); clubrooms; grandstand.	Regional	Crown (DELWP)	SGSC	Hamilton & District Cricket Association
Hamilton	Melville Oval	Market Place, Hamilton, 3300	Recreation Reserve	Netball	Asphalt courts (2); amenities with storage.	Local	Crown (DELWP)	SGSC	Hamilton Kangaroos Football Netball Club
Hamilton	Melville Oval	Market Place, Hamilton, 3301	Playground	Play	Playground	Local	Crown (DELWP)	SGSC	
Hamilton	Mitchell Park	Mt Napier Rd, Hamilton, 3300	Recreation Reserve	Athletics	Grass Running Track; clubrooms.	Local	Crown (DELWP)	SGSC	Hamilton Little Athletics Centre
Hamilton	Mitchell Park	Mt Napier Rd, Hamilton, 3300	Recreation Reserve	Cricket	Oval; Synthetic Pitch (1); Practice nets (3); clubrooms.	Local	Crown (DELWP)	SGSC	St Mary's Cricket Club
Hamilton	Mitchell Park	Mt Napier Rd, Hamilton, 3300	Playground	Play	Playground	Local	Crown (DELWP)	SGSC	



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Hamilton	Mocka's Boxing Club	35 Hammond St, Hamilton, 3300	Health & Fitness	Boxing	Boxing rings (2), boxing practice equipment & fitness equipment.	Municipal	Private	Private	Mocka's Boxing Club
Hamilton	Monivae College	133 Ballarat Rd, Hamilton 3300	School	Cricket	Oval (1); turf 4 wicket table; practice nets (2); changerooms.	Local	Private	Private	Cricket Victoria - Regional Cricket Hub
Hamilton	Monivae College	133 Ballarat Rd, Hamilton 3300	School	Basketball	Indoor stadium	Local	Private	Private	Hamilton Amateur Basketball Association Hamilton Junior Basketball Association
Hamilton	Parklands Golf Course	North Boundary Rd, Hamilton, 3300	Golf Course	Golf	18 hole course - public; sand greens; club house.	Local	Crown (DELWP)	Club	Parklands Golf Club
Hamilton	Patterson Park	King St, Hamilton, 3300	Hall	Bowls - Indoor	Hall; amenities	Local	Crown (DELWP)	SGSC	Patterson Park Indoor Bowls
Hamilton	Patterson Park	King St, Hamilton, 3300	Hall	Dance	Hall; amenities	Local	Crown (DELWP)	SGSC	Hamilton Rock 'n Roll
Hamilton	Patterson Park	King St, Hamilton, 3301	Hall	Karate	Hall; amenities	Local	Crown (DELWP)	SGSC	Hamilton Shotokan Karate
Hamilton	Patterson Park	King St, Hamilton, 3300	Playground	Play	Ninja Fitness Playground	Local	Crown (DELWP)	SGSC	
Hamilton	Patterson Park	King St, Hamilton, 3300	Tennis Courts	Tennis	Asphalt courts (3)	Local	Crown (DELWP)	SGSC	
Hamilton	Pedrina Park	North Boundary Rd, Hamilton, 3300	Recreation Reserve	Australian Rules football	Ovals (2); clubrooms	Local	Crown (DELWP)	SGSC	Hamilton Kangaroos Junior Football League Hamilton Auskick



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Hamilton	Pedrina Park	North Boundary Rd, Hamilton, 3300	Recreation Reserve	Cricket	Ovals (3) Turf Pitch (1 - 4 wicket table); synthetic (2); Practice Nets (1); clubrooms.	Local	Crown (DELWP)	SGSC	St Andrews Cricket Club
Hamilton	Pedrina Park	North Boundary Rd, Hamilton, 3300	Recreation Reserve	Hockey	Artificial Turf pitch (1)	Regional	Crown (DELWP)	SGSC	Glenelg Regional Hockey Association, Hamilton College Hockey Club, Hockey Monivae, Coleraine Hockey Club, Demons Hockey Club, Dunkeld Hockey Club, Bulls Hockey Club
Hamilton	Pedrina Park	North Boundary Rd, Hamilton, 3300	Recreation Reserve	Netball	Asphalt courts (9); clubrooms	Municipal	Crown (DELWP)	SGSC	Hamilton Netball Association
Hamilton	Pedrina Park	North Boundary Rd, Hamilton, 3300	Recreation Reserve	Soccer	Grass pitch (1)	Municipal	Crown (DELWP)	SGSC	Hamilton Soccer Club
Hamilton	Quigley Reserve	13-17 Quigley St, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	Rasmussen Reserve	Rasmussen Ave, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	
Hamilton	The Hamilton and Alexandra College	1 Chaucer St, Hamilton, 3300	School	Basketball	Indoor stadium	Local	Private	Private	Hamilton Amateur Basketball Association Hamilton Junior Basketball Association
Hamilton	The Hamilton and Alexandra College	Shakespeare St, Hamilton, 3300	Oval	Cricket	Oval (1); turf 4 wicket table; practice nets (3); changerrooms.	Local	Private	Private	College Cricket Club
Hamilton	The Hamilton and Alexandra College	1 Chaucer St, Hamilton, 3300	School	Hockey	All weather multi-purpose sports field	Local	Private	Private	Glenelg Regional Hockey Association
Hamilton	White Avenue Reserve	White Ave, Hamilton, 3300	Playground	Play	Playground	Local	SGSC	SGSC	



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Konongwootong	Konongwootong Tennis & Community Reserve	Edenhope-Coleraine Rd, Konongwootong, 3315	Tennis Courts	Tennis	Asphalt courts (2)	Local	Private	Konongwootong Tennis & Community Reserve Inc. (Owner)	
Mirranatwa	Mirranatwa Tennis Courts	Mirranatwa-School Rd, Mirranatwa, 3294	Tennis Courts	Tennis	Asphalt courts (3)	Local	Crown (DELWP)	DELWP COM	
Mooralla	Mooralla Golf Course	Henty Hwy, Mooralla, 3314	Golf Course	Golf	9 hole course - public; clubhouse	Local	Crown (DELWP)	Club	Mooralla Golf Club
Mooralla	Mooralla Tennis Courts	Henty Hwy, Mooralla, 3314	Tennis Courts	Tennis	Asphalt courts (3)	Local	Crown (DELWP)	Golf Club	
Penshurst	Penshurst Bowls Club	Cox St, Penshurst, 3289	Bowls	Bowls	Grass rink (1); clubrooms.	Local	Crown (DELWP)	SGSC	Penshurst Bowls Club
Penshurst	Penshurst Racecourse Reserve	Caramut Rd, Penshurst, 3289	Racetrack	Horse Racing	Racecourse; grandstand; amenities;	Local	Crown (DELWP)	Club	Penshurst & District Racing Club
Penshurst	Penshurst Racecourse Reserve	Caramut Rd, Penshurst, 3289	Equestrian	Equestrian	Show jumping arena; cross country; clubroom.	Local	Crown (DELWP)	Club	Penshurst Pony Club
Penshurst	Penshurst Recreation Reserve	Hamilton Hwy, Penshurst, 3289	Recreation Reserve	Australian Rules football	Oval	Local	Crown (DELWP)	DELWP COM	Penshurst Football Netball Club
Penshurst	Penshurst Recreation Reserve	Hamilton Hwy, Penshurst, 3289	Recreation Reserve	Netball	Asphalt courts (2) - multi-use; clubrooms	Local	Crown (DELWP)	DELWP COM	Penshurst Football Netball Club
Penshurst	Penshurst Recreation Reserve	Hamilton Hwy, Penshurst, 3289	Recreation Reserve	Tennis	Asphalt courts (2) - multi-use; clubrooms	Local	Crown (DELWP)	DELWP COM	
Penshurst	Penshurst Swimming Pool	Cox St, Penshurst, 3289	Aquatic Centre	Swimming	25m outdoor pool, toddlers pool; change rooms.	Local	Crown (DELWP)	SGSC	
Pigeon Ponds	Pigeon Ponds Recreation Reserve	Edenhope-Coleraine Rd, Pigeon Ponds, 3407	Recreation Reserve	Cricket	Synthetic Pitch (1); Practice nets (2); clubrooms.	Local	Crown (DELWP)	DELWP COM	Pigeon Ponds Cricket Club



Town / Location	Facility	Address	Asset Type	Sport / Activity	Description	Facility Hierarchy Level	Land Owner	Land Manager	User Groups – Sport & Recreation Clubs
Pigeon Ponds	Pigeon Ponds Recreation Reserve	Edenhope-Coleraine Rd, Pigeon Ponds, 3407	Recreation Reserve	Tennis	Asphalt courts (3)	Local	Crown (DELWP)	DELWP COM	Pigeon Ponds Tennis Club
Rocklands	Rocklands Reservoir	Rocklands Rd, Glenisla 3314	Lake	Water skiing	Reservoir, camping, amenities; boat ramps	Municipal	Crown (GMMWater)	GMMWater	Hamilton Aquatic Club
Rocklands	Rocklands Reservoir	Rocklands Rd, Glenisla 3314	Lake	Recreation	Reservoir, camping, amenities; boat ramps	Municipal	Crown (GMMWater)	GMMWater	
Tarrington	Tarrington Recreation Reserve	Oval Ave, Tarrington, 3301	Recreation Reserve	Cricket	Turf Pitch (1 - 4 wicket table); Practice nets (2); clubrooms.	Local	Crown (DELWP)	DELWP COM	Southern Grampians Cricket Club
Yulecart	Yulecart Recreation Reserve	Digby Rd, Yulecart, 3300	Recreation Reserve	Equestrian		Local	Crown (DELWP)	DELWP COM	Hamilton Pony Club

