



SPORT AND RECREATION FACILITY STRATEGY

IMPLEMENTATION PLAN

1. INTRODUCTION

The Townsville City Council Sport and Recreation Facility Strategy 2018-2028 will help Council to achieve its vision to become a leader in the provision of high-quality sport and recreation facilities, building on the liveability of Townsville and enhancing the health and wellbeing of the local community through active, inclusive and diverse participation opportunities.

The recommendations outlined in the plan relating to data management, establishment or enhancement of participation spaces and ancillary development, unstructured recreation spaces, future research and investigation and ongoing business improvement for sport and recreation clubs and associations.

These recommendations within the report span a number of areas within council in regards to where the responsibility for implementation ultimately lies. The following implementation plan identifies the key concern to be addressed, the action to be taken to address the issue and finally which area of council is responsible for ensuring the action is appropriately undertaken.

2. GOVERNANCE MODEL

A Sport and Recreation Facility Strategy Project Manager will be facilitated by Coordinator of Community Programs in Community Engagement.

The Sport and Recreation Facility Strategy Internal Steering Group will be created with membership consisting of all members from the identified in responsible Council areas list.

The internal steering group will meet at minimum quarterly and report on the deliverables which will be presented to the Executive Team Individual working groups will be created to implement each deliverable.

2. IMPLEMENTATION STRATEGY

Strategy Recommendation	Item	Project / Deliverable	Desired outcomes/Description of works	Responsible Council Division
1 - Data Driven Recommendations	1.1	Monitor, review and update current participation data	Council should monitor local provision of sport and recreation participation spaces against the provisioning ratios established for this strategy and by comparing actual population growth against population growth projections. The delivery timeframes for new or upgraded facilities can then be moderated accordingly.	Planning, Environmental and Cultural Services
	1.2	Further sport provisioning	Conduct further provisioning investigations for sports not included in the Top 11 as new facilities are planned or requested, or as funding opportunities arise	Infrastructure and Operations
	1.3	Staff Training	Provide training for relevant Council staff in the collection and management of data relating to sport and recreation.	Planning, Environmental and Cultural Services
	1.4	Maintain Database	Use the outputs of this strategy and improved data management skills of Council staff to develop and maintain a single point of truth relating to Townsville's sport and recreation facility network	Infrastructure and Operations

2. Ancillary Sport and Recreation Facility Needs	2.1	Technology for field optimization and environmental sustainability	Conduct regular investigations into advances in technology connected to sports facilities to ensure Townsville City Council is an early adopter of technology for improved field optimisation and environmental sustainability	Planning, Environmental and Cultural Services
3.Recreation Facilities	3.1	Active Recreation Facilities	Continue its focus on providing active recreation facilities and infrastructure that encourages locals and visitors to remain physically active where they live, work and play	Infrastructure and Operations
4. Future Sport and Recreation Planning	4.1	Livability and outdoor recreation	Future research, investigation, planning, or the development of specific region-wide strategy.	Future Cities
	4.2	Mountain Biking	Future research, investigation, planning, or the development of specific region-wide strategy.	Future Cities
	4.3	Motorsports	Future research, investigation, planning, or the development of specific region-wide strategy.	Future Cities
	4.4	Equestrian	Future research, investigation, planning, or the development of specific region-wide strategy	Planning, Environmental and Cultural Services
	4.5	Indoor Sports	Future research, investigation, planning, or the development of specific region-wide strategy.	Infrastructure and Operations
	4.6	Aquatic Centers	Future research, investigation, planning, or the development of specific region-wide strategy.	Infrastructure and Operations

	4.7	Water sports	Future research, investigation, planning, or the development of specific region-wide strategy.	Infrastructure and Operations
	4.8	Shooting and Archery	Future research, investigation, planning, or the development of specific region-wide strategy.	Infrastructure and Operations
	4.9	Inclusive participation opportunities	Future research, investigation, planning, or the development of specific region-wide strategy.	Infrastructure and Operations
	4.10	Indigenous participation	Future research, investigation, planning, or the development of specific region-wide strategy.	Planning, Environmental and Cultural Services
	4.11	Sports tourism	Future research, investigation, planning, or the development of specific region-wide strategy.	Future Cities
5. Club and Association Improvement	5.1	Asbestos, safety and lighting audits	Conduct asbestos, safety and lighting audits of all Council-owned or controlled sport and recreation facilities as a priority and program remediation works as required to ensure user safety	Infrastructure and Operations
	5.2	Tenure Policy	Develop a consistent approach to sport and recreation facility tenure in the form of a tenure policy and appropriate implementation guidelines	Infrastructure and Operations
	5.3	Full-lifecycle facility maintenance system	Implement a full-lifecycle facility maintenance system, to which Council and tenants have access, that allows tenants to self-maintain an asset register and that guides facility inspections and the implementation of programmed	Infrastructure and Operations

			maintenance.	
	5.4	Collaboration and shared facilities	Work collaboratively with organisations of the same or compatible activities, where they are suffering from similar facility constraints, to develop appropriate, shared access to sport and recreation facilities	Planning, Environmental and Cultural Services
	5.5	School sharing	Continue to explore opportunities for equitable sport and recreation facility sharing between clubs and local schools, particularly as the demand for more participation spaces increases over the 10-year planning horizon of this strategy	Planning, Environmental and Cultural Services
	5.6	Queensland government partnerships	Continue to partner with the Queensland Government to provide guidance, advice and support to clubs and associations in adopting and implementing contemporary governance and operational models that align with good business principles	Planning, Environmental and Cultural Services
	5.7	Participation opportunities	Work with peak bodies and local clubs and associations to consider the composition of competition structures and participation opportunities to maximise facility utilisation and reduce barriers to participation	Planning, Environmental and Cultural Services